

INTERNATIONAL NEWS

Stalemate in attempts to form a new government is testing the nation's patience

Belgium languishes in political doldrums

NOTHING NEW, began the lead story on one Belgian news bulletin at the end of last week. The reporter was referring to the lack of information about last Tuesday's kidnapping of a Flemish textile magnate's grandson, but he could easily have been commenting on the Belgian political situation, writes Andrew Hill in Brussels.

Held hostage for nearly 30 days by the inconclusive result of last November's general election, Belgium is still kicking over under a caretaker prime minister - the long-serving Mr Wilfried Martens. But the patience of the king, the people and the politicians is beginning to fray.

Ten days ago Mr Melchior Wathelet, the impressive leader of the French-speaking Christian Democrats, abandoned after six weeks his attempt to form a new government.

He is the second politician to fail in the task entrusted to him by the king. Mr Wathelet warned it would be impossible to form a new government if the potential coalition partners did not change their stance.

Belgian electors registered a huge protest vote against the feuding centre-left coalition three months ago. The fear now is that a new election may have to be held, which could further splinter the political establishment and perhaps play into the hands of extreme right-wingers who benefited from the November poll.

The consequences of the stalemate are not only political: Air France and Sabena, the ailing Belgian state airline, are betting over the delay imposed on their proposed alliance, which has been suspended since the collapse of the last government.

Perhaps the last hopes of forming a new coalition now lie with Mr Jean-Luc Dehaene, the Flemish Christian Democrat who managed to broker a deal between the parties 107 days after the country's previous election in 1988. He must report to the king on the current situation and, if there is a chance of compromise, he may be asked to form a government.

Mr Wathelet had tried to bring together the former coalition of Christian Democrats and socialists from both sides of the Flemish-French language divide.

His efforts were thwarted partly by the Flemish Christian Democrats' insistence on a government which could push through constitutional reforms.

The coalition suggested by Mr Wathelet would not have commanded

a large enough majority in parliament and the Flemish liberal party refuses to ally itself with the traditional parties, which all lost seats in the last election.

But his attempt was at least imaginative: last month Mr Wathelet tried in vain to shift the debate to real issues by publishing his ideal government programme, including a citizens' charter of improvements to public services.

Mr Dehaene wants to continue with the same programme, but most Belgians doubt whether much will change even if he brings the parties together.

There is even a possibility that Belgium's protest vote will bring to power an identical coalition under an identical prime minister - nothing new.



Wilfried Martens: keeping the government ticking over

French wine output hit by spring frost

By Alice Rawsthorn in Paris

FRANCE'S wine industry suffered a drop in output of about 35 per cent last year, after three years of excellent vintages and healthy production.

The latest figures from the Finance Ministry show the volume of wine produced in France fell from 55.53m hectolitres in 1990 to 42.69m in 1991, when vineyards in regions such as Bordeaux, Medoc, St Emilion and Entre-Deux-Mers were hit by bitter frosts in the early spring.

The higher quality wines suffered the steepest falls in output. Production of vins d'appellation de qualité supérieure at the top of the market almost halved - falling from 547,259 hectolitres in 1990 to 273,497 hectolitres last year. By contrast, production of vins de pays was relatively stable at 11.06m hectolitres.

For any other industry such a steep fall in production would be disastrous. But the idiosyncratic nature of the wine trade means that, after three years of over-production, a 35 per cent fall in output is exactly what France's vineyards needed.

The healthy harvests of 1987, 1988 and 1989 were good news for wine buffs in that they yielded vintages of high quality. But so much wine was produced in those years that prices have fallen, thereby imposing intense pressure on the industry's profitability.

This problem of over-production has been aggravated by the economic recession in key markets, notably the US, where demand for wine has weakened leaving the French wine trade with low sales and high stocks.

The poor harvest of 1991 could, at the very least, help alleviate the stock problem.

In the meantime, French consumers are beginning to benefit from the wine industry's plight.

Although retailers are reluctant to discuss the sensitive issue of price, there is some anecdotal evidence that prices are falling.

Two St Emilion wines - Angélus 1987 and Pavie 1987 - now sell in supermarkets for about FF100 (£10.23) and FF70 (£7.14) respectively. Both would have cost 30 to 40 per cent more six months ago.

Even prestigious wine sellers like Legrand on the Rue de la Banque in Paris are not immune. Legrand has not actually stopped to cutting prices but, it says, it has not had to raise them for the last 12 months.

Sales breakthrough for Fiat division

By Robert Graham in Rome

FIAT Ferroviaria, the rolling stock division of the Turin-based automotive group, has made a breakthrough in overseas sales of its high-speed tilting train by winning a £500bn (£232m) order from Finland.

The deal was clinched despite stiff European and Japanese competition.

The order, for a total of 25 trains to be supplied over the next five years, is Fiat's first

foreign sale for this type of locomotive, which will be used on inter-city routes. The tilt technology is considered particularly apt for Finland's curving track.

The electric-powered locomotive was developed in the early 1980s. The FS, Italy's state railway, has 34 in service with a further 10 on order. This order, placed last year after long delays by the cash-strapped FS,

was worth £250bn.

Export success for Fiat Ferroviaria comes as the state-controlled Efim-Breda group makes important inroads in the US, with sales of rolling stock for urban mass transit systems to three big cities.

The Fiat division and GEC-Alsthom, the Anglo-French engineering group, have also signed an agreement to collaborate on railway equipment.

Surge in Danish trade surplus

By Richard Waters

DENMARK saw a record trade surplus last year, assisted by a 19.2 per cent increase in exports to Germany, writes Hilary Barnes in Copenhagen.

The trade surplus increased from DKr20.6bn (£1.85bn) in 1990 to DKr22.7bn last year. Exports rose 6 per cent to DKr224.5bn, while imports climbed 5 per cent to DKr205.8bn. Exports to Germany increased to DKr51.2bn, against imports of DKr45.5bn.

Global credit fall reversed

By Richard Waters

THE first-ever fall in the amount of credit provided by the international banking system has been reversed, according to the Bank for International Settlements.

However, the latest figures show that renewed growth in net lending by banks has been slow.

Net new lending in the third quarter of last year rose by \$20bn (£11bn), following a fall

of \$5bn in the second quarter. But this growth amounted to just 13 per cent of the new lending in the comparable period in 1990.

With activity in the international bond markets at about the same level as in the second quarter, the total amount of new finance provided by the global financial system in the three months to last September rose to \$60bn from \$40bn.

Spain braces for shakeout in its steel industry



THE EUROPEAN MARKET

MARIA Angeles is everything a fine Basque lady should be: tall, proud, warm and revered. Thousands of tough Basque steelmen have sworn to protect and preserve her. For Maria Angeles is blast furnace 2A at the sprawling integrated steelworks of the Alto Hornos de Vizcaya (AHV) alongside the Rio Nervion just outside Bilbao.

If the Spanish Industry Ministry in Madrid gets its way, she is about to be shut forever.

Spain is fast approaching a steel shakeout. Its two integrated makers and rollers of steel producers are thought to have lost about Ptas50bn (£276.24m) last year after a recovery in the steel price in 1988 and 1989 faded away.

The only two integrated producers - state-owned Enxidesa, and AHV, which is effectively state-controlled - are floundering in three large, overmanned and badly co-ordinated sites in the Basque country and the principality of Asturias with little hope of economic recovery unless their steelmaking capacity is cut.

It costs AHV about \$280 (£209.5) to make a ton of hot rolled steel and \$350 at Enxidesa; on average their EC competitors can do this for \$285 a ton. And Spain is no longer a low-wage paradise. In the last four years wages have grown at 11 per cent and 9 per cent annually at Enxidesa and AHV.

In these, probably the two most heavily unionised, regions of Spain workers have thrown themselves into a series of intermittent strikes to agitate, paradoxically, for a restructuring plan. Between 7,000 and 9,000 of the 23,000 jobs at both Enxidesa and AHV will go. The government's proposals, due out later this month, will probably cut steel-making capacity now at a theoretical 6m tonnes a year, by 25 per cent.

When the European steel industry first began to make big capacity cuts after the 1973 oil price shock, Spain was undergoing a tense political transition following the death of General Franco. It was only after the present socialist government came to power in 1982 that the authorities began to take steel seriously.

In 1984 the government closed down the Alto Hornos de Vizcaya integrated works outside Valencia, shed jobs at Enxidesa and AHV and pumped \$900m into a new steel shop at Enxidesa's works at Aviles in Asturias. It is now Europe's most efficient. In all, the restructuring cost \$5bn.

But steel's sad story has caught up with Madrid again.

Spain has not been able to sustain steel shrinkage and loses the way the European Commission allowed UK, German and French producers to do in the 1970s. By the time it joined the EC in 1986, tougher regulation was in place and price floors had been abolished. Even worse, the sharp decline in flat product prices in Europe in the last two years has been heightened in Spain by the quick abolition of import tariffs required by the EC.

The Industry Ministry has already made a first move to merge Enxidesa, which belongs

to the state holding company INI and AHV which, although a private sector company, has had to be rescued so often by the state that the official industrial credit bank now owns about Ptas50bn worth of convertible bonds - and thus a majority shareholding - in it.

Last year the Integrated Steel Corporation was created and this year the chairman of it and Enxidesa, Mr Jose Manuel Garcia Heras, will probably take over at AHV as well. A long-serving state sector corporate doctor, Mr Garcia Heras is the mastermind behind the restructuring plans about to be presented.

These are likely to include the scrapping of AHV's three blast furnaces in Bilbao and the four old furnaces Enxidesa has at Aviles, leaving just two at the Enxidesa plant at the nearby port of Gijon function-

ing. Although the Aviles steel shop would then become the star of the newly merged company, managers at Enxidesa say it could easily be fed with pig iron (raw material made in blast furnaces) from Gijon.

The problem then would be the AHV works at Bilbao. The Basque country is politically volatile and it would be asking too much of any government in Madrid to stop making steel there.

Madrid thinks it can get around this by shutting one AHV furnace quickly and allowing Maria Angeles a few more years of life while the ISC builds what will, for Europe, be a revolutionary new mini-mill.

Mini-mills make steel by melting scrap in normally electric arc furnaces, avoiding the heavy and expensive process of making pig iron. But Nucor, the maverick anti-union mini-mill producer in the US, has pioneered with European technology - a giant mini mill in which steel is poured into continuous casting machines and, from there, straight on to a hot strip mill without having to make slabs first. The energy savings are immense.

Madrid is considering building such a mill in Bilbao to produce 800,000 tons a year. That, however, would only promise profitability if the unions accepted adequate job losses. They will only do that in the Basque country and Asturias if the government is able to guarantee sufficient new infrastructural investment in the north to attract new industries.

Thus Madrid's partly successful efforts at last December's EC summit in Maastricht to force the creation of a Community cohesion fund - to channel development funds to poorer EC members who prove they are meeting disciplined EC economic targets - are crucial. Without the funds, the communications infrastructure required to lock the mountainous north into the rest of the country and Europe cannot be put in place. Maria Angeles and her admirers would then be condemned to a less dignified end than is about to be tabled.

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INTERNATIONAL NEWS

Shamir faces challenge for Likud leadership

By Hugh Carnegie in Jerusalem

MR Yitzhak Shamir, the Israeli prime minister, faces an important pre-election test of strength within his own Likud Party next week following the weekend decision by Mr David Levy, the populist foreign minister, to run against him for the party leadership.

Mr Levy, whose more conciliatory approach to the Middle East peace talks has deepened a long-running rivalry with the hardline prime minister, represents the less privileged Sephardi, or Oriental, Jews within the Likud who have recently criticised Mr Shamir for not doing enough to combat economic hardship.

Mr Shamir is expected comfortably to defeat both Mr Levy and Mr Ariel Sharon, the housing minister "hawk" who declared some weeks ago, when the leadership vote was held at a meeting of the Likud's 3,000-strong central committee on February 20. The committee will prepare for the general election on June 23.

But the three-way race will test the support within the party for the 76-year-old prime minister's controversial leadership and provide a pointer to who may succeed him when he eventually steps down.

The day before the Likud vote, the main opposition Labour party, struggling to close a five-point Likud opinion poll lead, will ballot its members on a challenge to the leadership of former prime

minister Mr Shimon Peres. Mr Yitzhak Rabin, himself a former premier and defence minister, stands a good chance of unseating Mr Peres in what has been an acrimonious battle between them.

The respective leadership contests have provided the early domestic focus of the election campaign in which the main issues will be the economy, staggering under the weight of mass immigration from the former Soviet Union, and Israel's stance in the peace talks.

The two issues have already come together in Israel's request for \$10bn in loan guarantees from the US to help finance immigration. Washington is refusing to grant the assistance without securing a halt to new building of Jewish settlements in the occupied territories.

At a meeting in Washington on Friday, Mr Zelman Shoval, the Israeli ambassador, failed to reach agreement on the issue with Mr James Baker, the US secretary of state. They will hold more talks. Meanwhile, a joint US-Israeli committee is to be formed to agree economic terms for the loan guarantees. The US is pressing for accelerated reforms in the still state-heavy Israeli economy.

Mr Shamir wants to be able to tell the electorate he won the loan guarantees without making a humiliating retreat

on his commitment to expand the settlements. Labour, by contrast, would freeze settlements to secure the aid and help secure a peace agreement with the Palestinians.

Mr Levy's stance is much tougher than Labour's. But his body of supporters within Likud, many in peripheral "development" towns where unemployment is 10 per cent or more, tend to be more concerned about economic difficulties than the ideological issue of settlements in the West Bank and Gaza Strip.

An immigrant from Morocco in the early 1960s who made his way from the construction site to the cabinet, Mr Levy's background could hardly have less in common with that of Polish-born Mr Shamir, a flinty Ashkenazi, or European, Jew.

He was goaded into running by the decision of Mr Moshe Arens, the defence minister, to challenge his number two position in the party. Mr Shamir and Mr Arens, who are allies, apparently hope a decisive defeat will undermine Mr Levy's future leadership aspirations.

Mr Levy has cast himself as a champion of the peace process within Mr Shamir's cabinet, using a spirit of compromise on his colleagues. But the balance of power within the Likud central committee remains weighted in favour of Mr Shamir.

Venezuela leader stays firm under fire

By Joe Mann in Caracas

VENEZUELA'S President Carlos Andres Perez has vowed to press on with unpopular economic reforms despite last week's frustrated uprising by dissident army units.

However, in his first press conference since the coup attempt, Mr Perez said he was bringing forward a \$40m social welfare "mega-project".

Mr Perez admitted that economic benefits from the reforms had "not trickled down, way down".

His government had, nevertheless, done more to protect the lower classes through social programmes than any other Latin American nation undergoing similar reforms. The shock, however, had been hardest for Venezuelans accustomed to the easy wealth of the 1970s oil boom.

Mr Perez sought to justify heavy press censorship imposed since last week, saying the country was still in a "difficult period" in terms of public order. The media should not "make a star out of a felon", he said, referring to Lt Col Hugo Chavez Frias, the leader of the revolt.

While censorship is legal under emergency powers assumed by the government, it has not been seen in Venezuela on this scale for three decades.

Meanwhile the government said that most of the 1,000 enlisted men detained for involvement in the uprising had been sent back to their units. More than 130 officers are still under arrest.

Retired General Jacobo Yezes Daza, head of the Association of Retired Armed Forces Officers, was arrested after his group published an advertisement which indirectly supported the uprising. Many retired officers are said to be highly critical of President Perez.

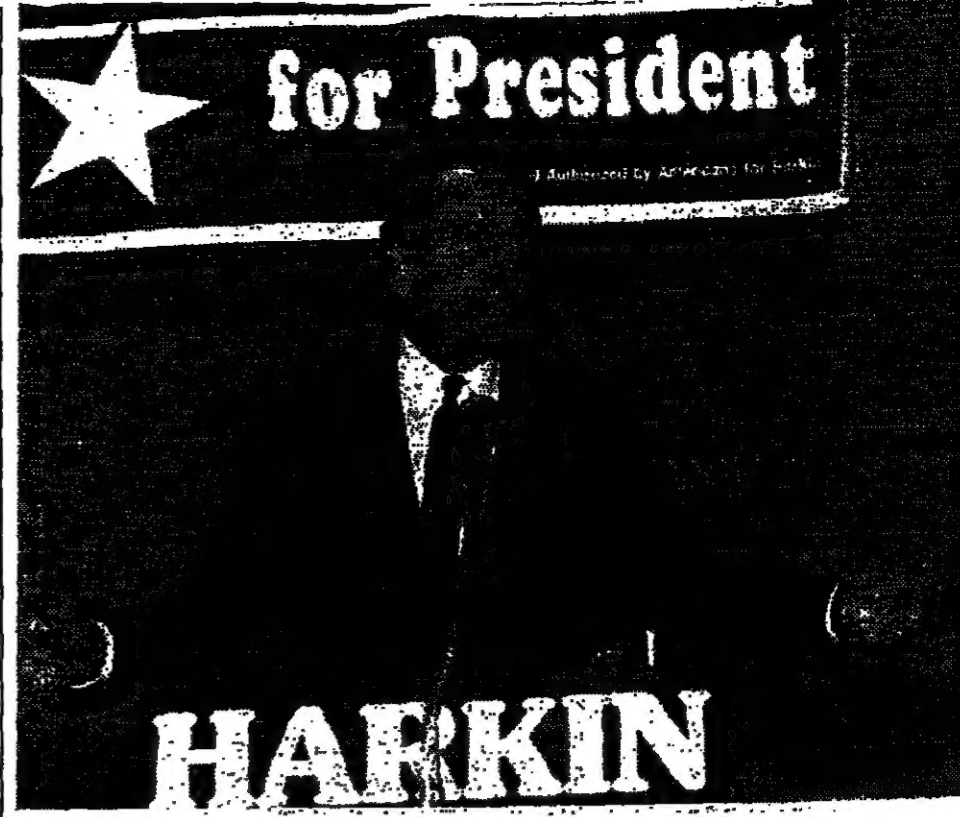
Hong Kong growth 3.6% seen

Hong Kong's economy grew 3.5 per cent in the third quarter of 1991 compared with the same period in 1990, the colony's statistics office said yesterday, writes Simon Holberton in Hong Kong.

Economists expect Hong Kong to achieve a growth rate of more than 4 per cent for the year.

Strong growth in both private consumption, investment and trade saw gross domestic product rise by 7 per cent in the three months to the end of September compared with the April-June period.

The figures disclosed a moderation in the growth of the GDP deflator, the best measure of domestic inflation, to 9.5 per cent in the third quarter, from 10.3 per cent in the second quarter.



Senator Harkin: The rest of the pack gave Iowa a miss

No early campaign pointers from Iowa

FOUR years ago, the people of Iowa went to their precinct caucuses believing they were helping to choose a president.

Tonight, considerably fewer will brave the Midwest winter. And the nation is barely interested in their opinion. The state's political activists are left to reflect on why the national media circus will be pitching its tents - and taking the quinquennial financial windfall - elsewhere.

The reason is simple. With Iowa's own Senator Tom Harkin seeking the Democratic nomination and assured of victory in the state by a considerable margin, none of the other Democrats felt campaigning here was cost-effective.

When Mr Kerry conceded Iowa to Senator Harkin last October, saying he intended to concentrate his scarce campaign resources on next week's New Hampshire primary, it signalled the death knell of Iowa as a "kingmaker" state, undermining its previously high position as the first test of popular opinion.

Iowa, an agricultural state in the very heart of the Great Plains, has a long record of contrary politics. Its influence on the nomination process has again and again helped give the Democrats, in particular, presidential candidates who were far more dovish and interventionist than mainstream America.

Republican nominations have traditionally been more influenced by conservative and anti-tax New Hampshire - which in the 80s, at least, has

given the party a candidate more in tune with the country at large.

Had Iowa been a factor in this year's election, voters would have heard a lot more about aid to the Soviet Union - which would benefit the state's grain farmers - and probably less about the recession, which has left Iowa's farm economy relatively unscathed while it has battered New Hampshire.

With the main contenders

giving Iowa a miss, it will now fall to New Hampshire to make the running.

Ever since former President Jimmy Carter used Iowa to launch his "guerrilla campaign" for the Democratic nomination in 1976, the state's highly unrepresentative influence had been artificially created by the national media in their haste to fire the starting gun on the campaign and establish an early "pecking order" among candidates.

The "grassroots appeal" tactic had also been employed by Mr George McGovern's campaign in 1972, and - less successfully - by the anti-Vietnam war supporters of Mr Eugene McCarthy in 1968. But it was Mr Carter, in spite of coming second in the poll to an "uncommitted" grouping of delegates, who used the state to capitalise on his unexpected performance.

The contest had become all about exceeding expectations, often with campaign staffs deliberately underplaying a candidate's optimism for fear of underperforming. In fact,

anything less than a landslide for Senator Harkin tonight would be considered a failure.

Iowa Democratic chairman Mr John Roehrkopf and other party officials had expressed fears last year that a "favourite son" candidacy by Mr Harkin might discourage other Democrats from participating, particularly given difficulties in fund-raising and the seemingly unshakable incumbency of George Bush in the wake of the Gulf war.

And so it has proved. The only reason for a candidate to take an active part in Iowa's pre-nomination contest is to gain national media exposure and, by performing well, generate momentum which can be translated into recruiting and fund-raising elsewhere in the country.

In 1988, the caucus "winners" in delegate terms were Republican Senator Bob Dole and Democrat Mr Richard Gephardt, both from neighbouring farming states. But as with Mr Carter in 1976, however, the perceived winners, in terms of exposure and, importantly, credibility, were the two preachers: Rev Jesse Jackson and former television evangelist Mr Pat Robertson, who beat the then Vice-President Bush into third place in the Republican poll.

By abandoning the contest, the candidates have removed the need for the media - and the country - to take any regard of tomorrow's outcome. The legacy of the Iowa caucuses will be that they provided an early kick-start to some campaigns that were otherwise dead (Gary Hart), and killed off some others which probably deserved a wider audience (Bruce Babbitt).

Bush hint of action against Saddam

By George Graham in Washington

THE US is seeking ways of stepping up pressure on Iraqi President Saddam Hussein.

President Bush is reported to have signed a "finding" notifying Congress of his decision to authorise covert action against President Saddam, and the administration is also examining how to stiffen the economic blockade imposed on Iraq by the United Nations.

Meanwhile, Mr Robert Gates, director of the Central Intelligence Agency, is touring the Middle East on a trip the White House says is "normal".

Mr Bush declined to comment at the weekend on efforts to oust the Iraqi ruler. "I've said I'd like to see him out of there. I'll just leave it right there," he said.

Mr Samuel Skinner, the White House chief of staff, said yesterday that Mr Saddam was already under considerable pressure, and would inevitably lose power eventually.

"We're not talking about military operations here, we're talking about increasing the economic pressure on him."

The flurry of anti-Saddam activity has, however, aroused scepticism that it is motivated by Mr Bush's embarrassment that the Iraqi president is still in power, a year after the Gulf war and on the eve of the first primaries.

The assiduous leaking of the presidential finding, which should normally remain top secret, is viewed as indicating that the administration is more concerned with gestures than with deeds.

By George Graham in Washington

A FEDERAL appeals court ruling has threatened to block a loophole that allowed many US banks to sell insurance policies.

The loophole allowed nationally chartered banks to sell insurance in towns with fewer than 5,000 inhabitants. A 1986 decision by the Comptroller of the Currency, who supervises these banks, allowed them to expand insurance sales from their small town branches to other markets.

This extension, as well as a number of other regulatory measures which have gradually opened up the insurance field to banks, has been hotly contested by insurance agents who have brought a series of lawsuits contesting the Comptroller's interpretation.

The appeals court decision not only overrules this interpretation, however, it says that the entire clause was in fact erased from law in 1915 by a congressional drafting error.

Islamic party HQ closed as Algeria's rulers crack down

By Francis Ghiles

ALGERIA'S ruling High Security Council closed down the headquarters of the Islamic Salvation Front (FIS) yesterday, after violence in the wake of last Friday's prayers across the country claimed the lives of at least 40 people.

The number of wounded is conservatively estimated at 300 though the military authorities have not made public any estimates of the number of people killed or wounded over the past two weeks. At least 400 people have been arrested.

The police also closed down the Umm mosque, opposite the party headquarters. Among those arrested there are two members of the ruling council of the FIS.

Mr Mohamed Boudiaf, president of the five member presidency or Council of State, called in party leaders, except those of the FIS who are in prison, for talks yesterday, prompting speculation in Algeria that a state of emergency or the banning of the FIS might be announced.

FIS supporters have been protesting against suspension of last month's elections which they were poised to win. The



Arrested: FIS ruling council member Abdelkader Moghni

FIS called on Algerians to pursue "their rights" and pursue "jihad" (holy war) against the authorities.

The party, in a statement signed by Mr Abdelhak Boudiaf, a party leader who is being hunted by the police, said that the crisis would "continue as long as the junta in power perseveres in its policy of arrogance and repression of its political adversaries."

Trouble continued in certain of the FIS strongholds in

Algiers such as Kouba, Badjah and Hussein Day throughout the weekend with barricades erected after Friday prayers apparently still in place. Trouble was also reported yesterday in Medea, the US secretary of state. They will hold more talks. Meanwhile, a joint US-Israeli committee is to be formed to agree economic terms for the loan guarantees. The US is pressing for accelerated reforms in the still state-heavy Israeli economy.

Mr Boudiaf, emerging from the briefing of political leaders, refused to specify whether imminent new measures to halt the violence would include a state of emergency.

Political leaders told state radio after the briefing that Mr Boudiaf said new security measures already had been approved by the five-man state committee and would be made public soon. They said Mr Boudiaf did not give details.

Mr Boudiaf was confirmed last night as to whether Mr Tedjeddine Boudiaf, who is rector of the Paris mosque, had resigned his position as a member of the Council. Leading members of France's Muslim community and some members of the French government feel that the two posts are incompatible.

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

This table shows growth rates for the most widely followed measures of narrow and broad money, a representative short- and long-term interest rate series and an average equity market yield. All figures are percentages.

UNITED STATES					JAPAN					GERMANY					FRANCE					ITALY					UNITED KINGDOM						
Year	Narrow Money (%)	Broad Money (%)	Short Interest Rate (%)	Long Interest Rate (%)	Year	Narrow Money (%)	Broad Money (%)	Short Interest Rate (%)	Long Interest Rate (%)	Year	Narrow Money (%)	Broad Money (%)	Short Interest Rate (%)	Long Interest Rate (%)	Year	Narrow Money (%)	Broad Money (%)	Short Interest Rate (%)	Long Interest Rate (%)	Year	Narrow Money (%)	Broad Money (%)	Short Interest Rate (%)	Long Interest Rate (%)	Year	Narrow Money (%)	Broad Money (%)	Short Interest Rate (%)	Long Interest Rate (%)		
1985	9.2	9.1	8.00	10.82	n.a.	5.0	8.4	6.82	6.34	n.a.	4.4	5.1	5.45	7.00	n.a.	6.2	7.4	10.03	11.74	n.a.	13.7	14.0	14.34	13.71	n.a.	4.7	13.2	12.32	11.03	n.a.	
1986	12.3	8.3	6.49	7.08	3.42	6.9	8.7	5.12	4.94	0.84	9.9	8.3	4.63	6.19	1.79	6.0	6.8	7.76	8.74	2.05	10.4	9.0	13.25	11.47	1.41	4.0	15.3	11.02	9.97	4.35	
1987	11.6	6.5	6.82	8.39	3.12	10.5	10.4	4.15	4.21	0.86	4.1	10.0	8.28	8.58	2.21	4.1	10.0	8.28	8.58	2.76	10.6	11.0	11.32	10.59	1.94	4.7	14.9	8.77	8.52	5.00	
1988	4.4	5.4	7.56	8.54	3.61	8.4	11.2	6.42	5.27	0.56	3.8	8.4	7.94	9.02	3.50	7.5	8.1	11.24	10.54	2.71	8.8	17.0	10.41	12.56	2.71	8.8	17.0	10.41	12.56	2.71	
1989	0.9	3.8	8.99	8.49	3.43	4.1	9.9	5.31	5.11	0.48	6.3	5.7	7.12	7.02	2.22	8.1	9.6	10.39	8.79	2.85	8.1	10.1	12.41	11.61	2.48	5.9	17.5	13.96	10.30	4.36	
1990	3.7	5.2	8.06	8.55	3.80	2.6	11.7	7.82	7.27	0.65	4.5	4.5	6.98	8.53	2.11	3.8	8.1	10.32	9.67	3.19	8.0	9.5	11.96	11.87	2.84	5.4	16.2	14.82	11.65	5.07	
1991	5.5	2.9	5.87	7.85	3.21	5.2	3.6	7.21	6.57	0.75	5.2	5.5	9.26	8.36	2.38	3.8	8.1	9.02	9.03	3.68	5.4	9.1	11.83	12.93	3.45	2.3	9.2	11.38	10.08	4.87	
1st qtr. 1991	4.4	3.1	6.88	8.01	3.48	2.4	6.0	7.96	6.54	0.75	6.3	5.4	9.17	8.43	2.51	0.5	7.9	9.85	9.30	3.44	7.8	8.1	12.57	11.86	3.69	2.9	10.6	13.30	10.30	5.22	
2nd qtr. 1991	5.2	3.3	6.93	8.12	3.18	3.3	3.7	7.70	6.71	0.71	5.0	5.6	9.11	8.26	2.25	-0.2	6.5	9.43	8.96	3.48	7.7	9.5	11.51	12.87	3.21	1.7	9.9	11.84	10.34	4.84	
3rd qtr. 1991	5.0	2.8	6.75	7.95	3.16	6.5	7.1	7.11	6.41	0.76	5.2	5.8	9.24	8.43	2.31	-2.2	5.9	9.54	9.04	3.50	8.0	11.2	11.50	12.86	3.21	2.1	7.1	10.82	9.96	4.80	
4th qtr. 1991	7.9	2.7	5.00	7.32	3.09	8.5	2.2	6.11	5.98	0.78	4.3	5.8	9.47	8.25	2.45	0.5	9.8	9.66	8.80	3.81	5.0	8.1	11.24	12.82	3.21	2.5	8.1	10.61	9.73	5.03	
February 1991	4.4	3.1	6.50	7.84	3.37	1.0	5.5	7.89	6.39	0.74	5.6	5.4	9.08	8.25	2.45	1.5	8.0	9.79	9.11	3.62	7.5	8.2	12.45	11.90	3.64	2.7	10.8	13.32	10.12	5.19	
March	4.8	3.2	6.40	8.10	3.25	1.2	5.1	7.91	6.83	0.70	6.6	5.7	9.08	8.28	2.38	0.5	7.9	9.43	9.04	3.36	8.5	8.7	12.17	11.64	3.43	2.5	9.2	12.49	10.25	4.82	
April	4.3	3.2	6.06	8.03	3.17	0.3	3.8	7.75	6.89	0.70	4.5	5.5	9.18	8.20	2.30	2.3	7.9	9.34	8.86	3.46	6.8	8.5	11.74	13.07	3.38	1.6	9.7	12.02	10.17	4.74	
May	5.5	3.5	5.82	8.07	3.20	3.2	3.6	7.72	6.84	0.71	5.3	5.7	9.08	8.30	2.25	1.2	7.2	9.24	8.85	3.44	6.0	8.8	11.39	12.82	3.24	1.8	9.3	11.59	10.32	4.85	
June	5.8	3.6	6.10	8.27	3.17	6.6	3.7	7.53	6.80	0.72	5.1	5.4	9.08	8.35	2.10	-0.2	6.5	9.72	9.11	3.53	8.5	10.8	11.40	12.72	3.02	1.5	7.8	11.30	10.53	4.90	
July	6.1	3.8	6.10	8.27	3.14	6.1	3.4	7.45	6.78	0.76	5.8	5.8	9.15	8.37	2.29	-0.5	6.6	10.20	9.15	3.60	7.4	10.8	11.54	12.90	3.24	2.2	7.7	11.14	10.29	4.91	
August	6.1	2.5	5.72	7.91	3.07	7.2	2.7	7.21	6.39	0.77	4.8	5.9	9.31	8.41	2.32	2.7	7.0	9.59	9.09	3.62	7.9	11.3	11.99	13.04	3.31	1.6	7.2	10.94	10.01	4.78	
September	5.9	2.2	5.56	7.86	3.08	8.4	2.2	6.84	6.08	0.76	5.1	5.6	9.27	8.30	2.31	-2.2	5.9	9.43	8.86	3.47	8.7	11.7	11.56	12.65	3.26	2.4	6.5	10.37	9.88	4.73	
October	7.1	2.4	5.34	7.51	3.09	7.5	2.1	6.30	5.87	0.73	4.9	5.3	9.38	8.31	2.41	-0.5	4.7	8.32	8.75	3.60	8.6	12.6	11.40	12.85	3.5	2.4	6.4	10.46	9.72	4.83	
November	8.1	2.8	5.00	7.39	3.10	9.3	2.4	6.09	5.96	0.76	4.1	5.4	9.43	8.32	2.42	0.7	5.2	9.58	9.02	3.59	10.2	13.8	11.98	12.92	3.69	2.9	5.8	10.56	9.77	5.00	
December	8.6	2.9	4.67	7.07	3.06	8.6	1.9	5.94	5.72	0.81	3.8	6.0	9.81	8.24	2.82	10.1	10.8	9.81	3.77	10.2	12.7	12.03	13.07	3.67	2.8	6.2	10.84	9.70	5.25		
January 1992	4.9	7.01	2.67			5.15	5.45	0.83			9.54	7.97	2.38			9.99	9.46	3.48			11.97	12.73	3.37		2.8	6.2	10.71	9.53	5.00		
Monetary growth rates show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. All growth rates refer to the seasonally adjusted series except for Japan and Italy. German monetary statistics now form a continuous pan-German series. Monetary data supplied by Datastream and WEFA from central bank sources. Short-term interest rates: period averages of the 3-month certificate of deposit, Germany - 3-month bill, France - 3-month bill, Italy - 3-month Euro-Lib, UK - 3-month bill. Long-term interest rates: period averages of the 10-year government bonds. Source: AUSA/TFM. Equity market yield: period averages of the gross dividend yield on the relevant FT-100 stock index.																															

UK NEWS

Major calls for a campaign fought on policy

By Philip Stephens, Ivo Dawney and Ralph Atkins

MR JOHN MAJOR called yesterday for a switch in the focus of general election campaigning from the private lives of the leading protagonists to the policy divisions between their parties.

But after a weekend of clashes over alleged "smear tactics" and "dirty tricks" there was little sign of any easing of the personal acrimony which has come to dominate the campaign.

Speaking on LBC radio, Mr Major said the general election should be "a campaign that deals with the policies. I hope that will be the campaign the other parties will fight".

Mr Major set out the principal themes for the Conservative manifesto as choice of ownership, opportunity and responsibility - and indicated the government's determination to raise defence as an election issue by announcing that the government would press ahead with an order for a fourth Trident submarine.

For the Labour opposition, Mr Roy Hattersley, deputy leader, drew a stark contrast between the "ruthless individualism" of Tory policies and

Labour's goal of "a kinder, gentler, more compassionate society".

He told 800 local government delegates at a Blackpool conference that the coming general election should be "a crusade" based on the party's principle of equality.

Mr Chris Patten, Conservative chairman, distanced his party from efforts by some newspapers to delve into the personal lives of other opposition politicians following last week's revelations by Mr Paddy Ashdown, the Liberal Democrat leader, about an affair he had five years ago.

Mr Patten, however, said politicians should not be too "sanctimonious" about intrusions into their private life if they used spouses and families to project a favourable image.

Mr Patten brushed off an opinion yesterday giving Labour a 4-point lead. He said that with other recent surveys giving the Conservatives an advantage it confirmed that the two parties were "neck and neck" at around 40 per cent.

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Outhwaite litigants hold talks on insurance deal

By Richard Lapper

TALKS are under way in an effort to reach an out of court settlement in the Outhwaite case, the biggest single legal action in the 300 year history of the troubled London insurance market.

Representatives of the 81 Lloyd's agents named in the suit - including RHM Outhwaite Underwriting - and the 897 Names involved in the legal action have been discussing a possible settlement for about a week.

Names are the individuals whose assets back underwriting, while agents handle their affairs and manage syndicates.

A successful outcome of the case, which opened in October, may also encourage the settle-

ment of other legal cases in which 1,500 Names are involved. Names in the Outhwaite case claim their insurance losses of more than £200m were due to negligence by Mr Richard Outhwaite, the underwriter of syndicate 317/681, and the agents who placed Names with his syndicate.

Mr Outhwaite's losses stem from 32 reinsurance contracts, underwritten in 1982, whereby in return for a substantial premium he assumed the exposures of other insurers to US liability business.

In the 1980s claims arising from awards to asbestos victims were greater than Mr Outhwaite expected, producing disastrous results for Names.

Bank says UK likely to fulfil Emu conditions

By Peter Norman, Economics Correspondent

The UK expects to meet the economic conditions for European economic and monetary union (Emu) by the time parliament decides whether or not to move to a single currency and monetary policy, according to the Bank of England.

In an article that will appear in its latest quarterly bulletin tomorrow, the Bank said the government and parliament will have to decide whether to move to the final third stage of Emu shortly before the end of 1996. "In the meantime, the UK authorities fully expect to meet the convergence conditions," This means that by the end of 1996:

• the UK will have had, for one year, an inflation rate of no more than 1.5 percentage points above those of the three EC member states with the best records for price stability; interest rates must also be no more than 2 percentage points higher than those in these three states;

• the UK's budget deficit will be either at or near 3 per cent of gross domestic product, and its ratio of debt to GDP will not exceed 60 per cent;

• Britain will have participated in the narrow band of the exchange rate mechanism of the European Monetary System for at least two years and will not have initiated a sterling devaluation.

The Bank said other factors such as the integration of markets and unit labour costs will also be considered in assessing eligibility for Emu.

The UK determination to fulfil the Emu convergence criteria will mean that whichever government is in power after the general election will have to put sterling in the narrow ERM band, which limits its fluctuation to 2.25 per cent either side of its central rate, by the end of 1994.

Providing parliament ratifies the Maastricht agreement, the UK will participate fully in the transitional second stage of Emu, due to begin on January 1 1994. The Bank noted that EC states would have to grant independence to central banks before the start of the final third stage of Emu.

Franco-German defence proposal comes under attack

MR MARTIN O'NEILL, defence spokesman for the Labour Party, yesterday launched an outspoken attack on the Franco-German plan to create a combined European defence corps, warning that it could drive the US out of Nato, writes Quentin Peel in Munich.

His criticism was supported by Sir Geoffrey Pattie, the Tory MP and former defence minister. It also reflected a bitter attack on French attitudes to Nato by Mr Richard Parris, the former US under-secretary for defence.

The Anglo-American front against

the Franco-German plan emerged at the annual Wehrkunde conference in Munich, a gathering of Nato defence analysts and officials.

Mr O'Neill dismissed fears that US trade protectionism, and the US budget deficit, were the greatest threats to Nato solidarity.

He claimed the alliance faced a greater threat from the Franco-German plan. He also accused France of having "at best, a semi-detached relationship" to Nato, and called for clarification of how the Franco-German command

structure would relate to Nato command, who would have responsibility for French nuclear weapons, and whether the force was intended to have any role outside the European continent.

His intervention followed a sharp attack by Mr Parris on French attitudes to Nato.

Sir Geoffrey Pattie, meanwhile, warned: "Total withdrawal of the US would be a disaster for us in Europe."

"There is very little between Martin O'Neill and myself on the issue," He

condemned all those - by implication mostly in Paris - who argued that it was necessary to plan now for eventual US departure from Europe.

The Anglo-American attacks brought a swift and angry response from both France and Germany.

General Klaus Naumann, the Inspector-General of the Bundeswehr, said Mr O'Neill's criticism was based on inaccurate reports about the Franco-German initiative, and the European corps was open to all who wished to participate from Western Europe.

Britain seeks watertight nuclear deterrent

David White considers the options for the Trident force planned to replace Polaris

HMS VANGUARD, first of Britain's Trident nuclear-missile submarines, is being readied for its first appearance. The day is set, but not yet made public, for it to be rolled out of VSEL's covered dock hall at Barrow-in-Furness before it is lowered into the water.

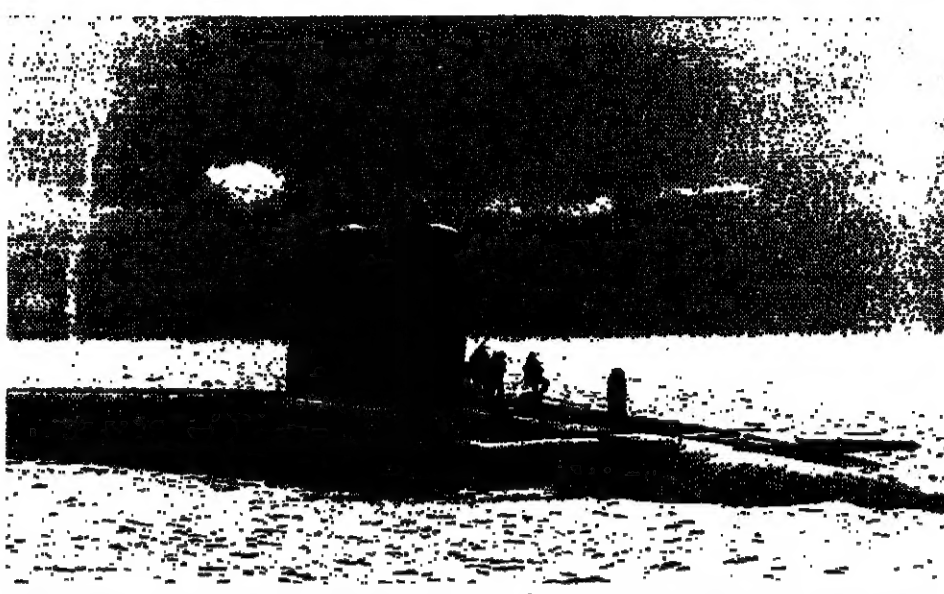
It will be the coming-out ceremony for a programme that until quite recently appeared to be receding as a political controversy. But in the last few weeks, with the US and Russia proposing deep cuts in their nuclear arsenals, with more jobs being cut at the VSEL yard and with an impending general election, the debate surrounding the UK's new £10bn nuclear deterrent has been revived.

For the first time, cancellation of the programme is on none of the main parties' election agenda. Somewhat ironically, Labour's shift since 1987 towards accepting Trident and backing its deployment happened just as the cold war was melting away.

The remaining argument is about the size and firepower of the Trident fleet, due to be deployed "in the mid-1990s".

The row was triggered again at the weekend when Mr John Major, the prime minister, repeated his commitment to Trident. Labour is committed to stopping the fourth Trident submarine, but there are signs that the party may drop that pledge if it wins the election, partly for the sake of jobs at Barrow in north west England.

Preliminary work on the fourth boat has been under way for some time, pending completion of contract negotiations, and £198m has been spent on it.



Submarines, such as HMS Vanguard above, will remain the UK's main missile force

The four-submarine fleet is conceived with the idea that there will always be one of the nuclear-powered boats undergoing refit. A second will usually either be preparing for a refit or "working up" after one. This leaves two in the "operational cycle", but there may be only one of those actually on patrol, with the other in transit.

Maintaining the "credibility" of a UK deterrent, the argument goes, means always being in a position to use and having at least one submarine on patrol. With four new boats there will often be two on patrol and sometimes three.

But with old boats it can be a struggle to keep to the minimum. Britain's current Polaris

fleet, built in the 1960s, has had difficulties. Polaris is due to continue in service until the third Trident boat goes to sea. One of the submarines, *Revenge*, has been in refit since 1987. Another, *Revenge*, has had a long-overdue refit cancelled. This leaves two to soldier on.

In theory, submarines could fire their ballistic missiles without leaving the Faslane base in Scotland. But keeping an ocean patrol is central to the UK deterrent. A submarine's value is secrecy, it is immune to pre-emptive attack and will therefore always be in a position to retaliate against an aggressor. Officials say it could not perform the same role tied up in port.

Like the Polaris boats, the

new submarines will carry up to 16 missiles each. These missiles, which will be collected in the US and then mated with their British warheads, are considerably more accurate than their predecessors, with a range of up to 5,000 miles and enough warheads to hit several separate targets.

The Polaris missiles carry up to three warheads, but the usual payload is thought to be two. The Trident II was designed for up to 12, but the government stuck to a maximum of eight.

Britain, however, is expected to produce far fewer than the 512 warheads which would be needed to provide full payloads for four fully-armed submarines. And further requirements may be reduced follow-

ing US-Soviet disarmament.

Mr Tun King, defence secretary, has confirmed "we're not going to carry the maximum" of 128 warheads per submarine.

With concerns shifting to possible threats from countries with newly-acquired nuclear capabilities, naval officers argue that the Trident system is flexible enough to enable it to take on a "sub-strategic" missions - maintaining a nuclear deterrent without requiring a full payload of warheads.

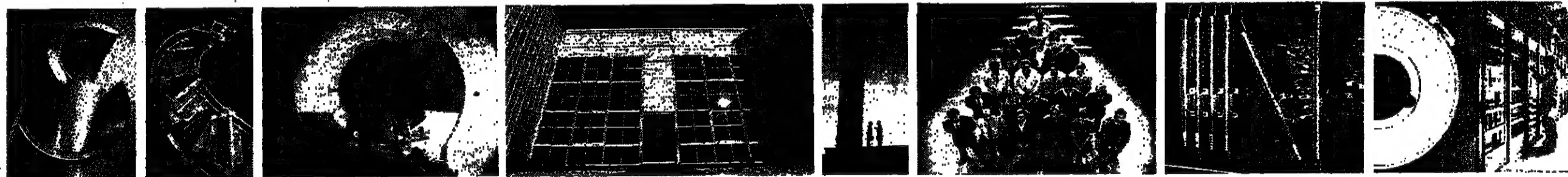
A sub-strategic capability enables Britain to threaten a strong retaliation if attacked but stops short of threatening complete devastation against an aggressor.

Aside from Polaris, Britain's main nuclear weapons are ageing RAF bombs. The government plans to replace these with aircraft-launched missiles - at a cost estimated at up to £2.5bn - but has put off a decision on whether to join a French missile programme or buy a suitable US weapon. The Labour Party is against it.

The case put for an air-launched "sub-strategic" weapon is that it would not serve as a deterrent against, say, a Third World dictator. A Trident missile might have a reduced payload, but that, senior officials say, would give the same signal as one with a full payload.

Top officials at the Ministry of Defence are sticking firmly to the idea that Britain needs separate strategic and sub-strategic weapons. But inside, the debate is very much open.

A recently retired senior army officer put the issue succinctly: "Do we really need a second ticket to Armageddon?"



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Presentation of offers: Offers must be submitted until Feb 17th, 1992, 12:00 hours, at the Argentine Corporation of Meat Producers (C.A.P.)'s main office, located at Avda. Córdoba 883, 12th floor, (1054) Buenos Aires, Argentina, phone: (54-1) 312-7991/9683, Fax: (54-1) 312-3714, Tlx 21154 CAP AR.

Cost of tender specifications: \$ 5,000.- or US\$ 5,000.-
Tender specifications are sold at CAP's main office, from 12:00 to 17:00 hours.

MANAGEMENT

Keeping bosses up to the mark

Fiona Thompson reports on the introduction of schemes in which staff assess managers

From time to time, John Ainley would turn and gaze out of his office window when listening to a colleague who had called in for a talk.

He had no idea why he did it. Similarly, he had no idea of the adverse impact his window-gazing was having. Until, that is, one of his colleagues told him.

The opportunity to make the small, but by no means insignificant, point arose as part of a radical scheme of upward appraisal - in which staff assess their managers - launched by W H Smith, the retailer, in late 1990.

It was, in fact, Ainley, who was responsible - as the company's personnel manager - for suggesting and implementing the programme. It now seems blindingly obvious to Ainley that this is an untapped source of information. Who knows the quality of a manager better than those who are managed?

Bottom-up assessment, upward feedback, upward appraisal - call it what you will - is not uncommon in the US. IBM has been applying it worldwide since the 1960s. But it is still largely untried in Britain.

W H Smith and BP Exploration have so far taken the plunge and a number of blue chip companies are actively considering similar schemes.

The prevailing attitude in many hierarchical British companies is that only bosses are

entitled to assess the performance of staff. The staff should also have informed opinions about managers' performance. That is, they should be asked to make formal assessments of their bosses which might appear revolutionary.

Ainley has been approached by some 500 companies about upward appraisal. "They share the fear that we had, if you're asking the staff what they think of your managers, you're asking them what they think of your company. And I think you need to be a brave company to take that decision," he said.

For Ainley, the assessments presented an obvious solution to a problem. In the light of demographic change and the need to retain experienced employees, the company wanted to reduce staff turnover. It also wanted to attract new people.

A survey of employees established that the attitude of individual managers was the most important factor determining whether staff felt W H Smith was a good place to work.

"We felt that the best way to obtain views about how managers were performing was to ask the staff," says Ainley.

Upward assessment was initially introduced on a voluntary basis but it was soon extended to a full survey of all 400 senior managers.

From the outset, managers were keenly aware that their jobs involved making tough decisions - not calculated to make them popular. And yet they were being judged by those who felt the effects of the decisions. What is more, coming under scrutiny in a survey which was conducted anonymously presented a golden opportunity to the disaffected to air their grievances.

W H Smith devised its own survey, internally. It asked members of staff to rate 32 characteristics of their boss on the attributes of a good manager. They were also invited to place in order their choice of the top six qualities of a good manager.

"We found that the staff were very understanding of the fact that a manager's job is not just to be a nice guy all the time," said Ainley. The survey revealed positive messages about the managers' skills in decision-making and running an efficient shop.

More question marks were raised over their abilities to

deal with personal relations and to motivate individuals. "It certainly has made managers consider very carefully the way in which they relate to their staff."

The company, in turn, has identified a basic need for what Ainley defines as inter-personal skills training: the ability to discuss personal difficulties, to talk openly and honestly at an early stage when performance problems arise, to make the most of individuals who might otherwise be written off - but who might instead be "turned around".

The findings of the W H Smith survey were relayed to the managers themselves, their immediate bosses and to the managing director - but not automatically to the staff who had carried out the survey. Each manager to decide whether to follow through the survey with his or her own team, with between 40 and 50 per cent opting to do so.

Ainley reckons many more will do so when the next study is carried out. Many of those who chose to discuss the findings apparently found it a valuable, barrier-breaking exercise.

How else do you thrash out questions like the tricky business of window-gazing?

It can be a cleansing experience, says Joyce Willard, senior consultant at Forum Europe, which advises companies introducing upward appraisal schemes. Further, it could also be a hurtful one, unless well handled.

The type of exercise conducted at BP Exploration, advised by Forum, is devised to overcome that risk with a neutral "facilitator" on hand at such after-the-event meetings of the team with the manager to ensure that there is a constructive debate which does not descend into petty personal point-scoring.

In BP Exploration's upward feedback scheme, employees were asked to complete a confidential questionnaire seeking their views on management practices - first in general terms and then in relation to their own manager. They were asked to rate, on a scale of one to five, the importance of attributes like "being effective at initiating change" or "agreeing challenging and achievable performance goals and standards with employees". They were then asked to rate their

own boss in terms of each of these aims.

The manager then received a written report, summarizing the team's responses but not making any individual identifiable. Forum recommends that the manager concerned should, in the first instance, be guided through the findings in order to gain the maximum from the information provided. The report can bring surprises of both sorts, pleasing and upsetting.

"The follow-up team meetings can become quite personal," said Willard. "For example, one of the management practice questions is 'To what extent does your manager meet regularly with staff to discuss their career objectives?' The response comes back that it is very infrequent."

"The boss will say 'My god, we do it all the time. Tell me, where am I failing?' And they all start coughing up examples: 'Well, you haven't met with me for 12 months.' Or 'You asked me in the corridor the other day how I was doing with regard to such and such a plan - and I said fine, but that's not a career discussion.'"

"They can become very personal because the examples

Is your boss... *like a*

	Agree strongly	Agree	Disagree	Disagree strongly	Not applicable
Prepared to listen to you					
Approachable					
Someone to turn to if you have a work related problem					
Someone who makes you feel that you matter					
Courteous					
Someone who keeps you motivated					
Able to maintain discipline					
Prepared to make decisions					
Honest with you					
Consistent					
Fair					
Prepared to praise where praise is due					

will get closer and closer to reality. But that's the interesting thing. When a manager begins to hear those examples, usually they don't take it personally. Rather it's 'Oh, is that how you understood that? I didn't mean it that way.'

Willard maintains that upward assessment providing this sort of feedback brings proven benefits to companies undertaking such exercises. As to the individual manager, being assessed? "Overwhelmingly," she says.

The cost to an employer of replacing an experienced employee is a year's salary. The cost of subsidising childcare for the first four years of an infant's life is about half that.

When Midland Bank made this calculation at the end of the 1980s, it concluded that helping mothers with childcare must make good commercial sense. Three years later, Midland is providing almost as many nursery places as the rest of the private sector put together. It is involved in more than 100 nurseries, offering places to nearly 1,000 Midland babies and toddlers.

Already the scheme is having results. In 1988, no fewer than 1,400 women at the bank became pregnant, but only 30 per cent returned to work. The latest figures suggest that about 50 per cent are returning. While not all the improvement can be attributed to the nurseries, Midland believes that they have played a big part. "We found that for the majority of women, childcare was a major barrier to promotion," says Anne Watts, equal opportunities director. The bank will not be drawn on

Bank tots up the cost of coddling toddlers

how much it has spent on the scheme, because it fears the giddy cost would put off other companies. "I am conscious that we are pioneers in this," says Watts. "Other employers would look at our figures and say that they were totally unrealistic." Even Midland seems to be building a little. It no longer talks of the 300 nurseries that it mentioned at the outset. Instead it plans to hold the total at about 120 for now.

Midland has a direct interest in encouraging other employers to start similar schemes and is disappointed that not one has yet done so. Almost all its nurseries are run as partnerships - usually with the public sector.

Running nurseries on its own is prohibitively expensive: the more willing partners there are, the lower the costs, as the overheads can be spread more thinly.

Watts blames the absence of imitators on recession and the cuts in



Midland believes helping with childcare makes commercial sense

most companies' workforces. The other culprit is the government. "It has set up conferences and said: 'It would be jolly good if you get together.' But it has done nothing."

At the moment the cost of providing workplace nurseries is tax deductible for private-sector employers. For industrial com-

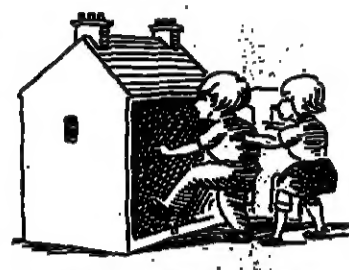
panies, the capital costs may also qualify for capital buildings allowance. For the employee, the benefit is tax deductible, but only when the employer is involved in financing and running the nursery. However, Watts argues that this does not go far enough, and that the Government should be more active.

The bank decided to become directly involved in childcare - rather than simply hand out subsidies to staff - because it recognised the problem for working mothers was not just financial. Nurseries and childminders were in short supply and their quality uncertain.

At each nursery, Midland guarantees that the premises are up to scratch, that there are enough staff and that the children are learning as well as playing. The bank shares the cost with employees, who pay £42 to £58 a week towards a total cost of around £100.

But with just 1,000 places available - against 60,000 employees - the nurseries are not a benefit for everyone.

Instead, Midland allocates them in hard-nosed commercial fashion. It supplies childcare in areas where it is having trouble recruiting staff, recognising that a nursery has great pulling power. When the Mid-



CHILD CARE

land advertised for jobs in Jersey where workers are in short supply, the promise of subsidised childcare brought more than 200 enquiries on the first day.

Even in areas where Midland nurseries exist, employees are not assured a place. Childminders, for those who the bank is particularly anxious to keep, because their skills are in short supply, or

because they would be expensive to replace. Although Midland may have abandoned a target of 300 nurseries, Watts stresses that it has not had second thoughts about the need for childcare. Instead, the bank is channelling money into other areas.

It has started holiday play arrangements for the over-fives. It also offers employees - male and female - five days off a year on full pay to deal with sick children or other crises at home. Parents are also allowed a break of up to five years, with their jobs back at the end of it.

The one big gap in an area which it has not attempted to tackle is after-school care for children. This, it reckons is something the Government should do.

A handful of other big employers have made gestures, but most are peripheral. At Dixons, the electrical retailer, much was made of a scheme that offers term-time working contracts to men and women. That was three years ago, and only 30 people have taken it up.

Lucy Kellaway

THE WEEK AHEAD

ECONOMICS

Spotlight falls on UK economy

The recession-struck UK economy will be centre stage again this week, with the usual mid-month welter of statistics. Key data include the December manufacturing output and industrial production figures published on Friday. These form the basis of the much awaited fourth quarter GDP figures due on February 20 which are widely expected to show flat or negative non-oil growth - the sixth successive quarterly decline.

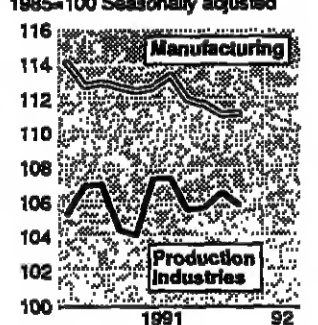
Today's credit business figures will be watched closely for signs of a pick-up in consumer confidence in December. Another net repayment is expected following a reduction in the demand for credit in the three months to November.

Attention will also focus on the inflationary pressures which remain in the economy with underlying earnings expected to touch a new low of 7.25 per cent, the lowest annual rate recorded since 1981.

In the US, optimism on prospects for economic growth this year are unlikely to find much succour for their views in this week's statistics. January retail sales are expected to remain dormant following a disappointing Christmas sales season. But inflation has continued to decelerate with the

UK output

1985=100 Seasonally adjusted



Source: Datastream

producer price index for January likely to remain unchanged.

Highlights of the week ahead, with the median of city forecasts in brackets, from MMS International, a financial information company, include: Today, UK, final retail sales for December (down 1.0 per cent). In the US, optimism on prospects for economic growth this year are unlikely to find much succour for their views in this week's statistics. January retail sales are expected to remain dormant following a disappointing Christmas sales season. But inflation has continued to decelerate with the

0.1 per cent on month, down 0.6 per cent on year, Bank of England publishes quarterly bulletin. US, December wholesale trade, Federal Reserve chairman Greenspan addresses Independent Bankers Association. Japan, National Foundation holiday - all markets closed. Canada, department store sales in December. Wednesday: France, fourth quarter employment. US, December housing completions. Japan, machinery orders in December. Australia, retail trade in December (up 1.0 per cent).

Thursday: US, retail sales in January (up 0.2 per cent), excluding autos (up 0.4 per cent), M1 (\$13.5bn), M2 (\$62.2bn), M3 (\$88bn) for January. M1 (\$13.5bn), M2 (\$62.2bn), M3 (\$88bn) for week ended February 7, initial claims for week ended February 3 (450,000), auto sales February 1-10 (5.8m). UK, January unemployment (up 30,000), January vacancies (up 5,000), average earnings (up 0.7 per cent on month, up 4.5 per cent on year), input (up

10,000), January unemployment rate (10.6 per cent), Canada, December unfilled orders. Friday: UK, January retail price index (up 0.1 per cent on month, up 4.4 per cent on year), excluding mortgage interest payments (up 5.8 per cent on year), December manufacturing output (up 0.1 per cent on month, down 2.9 per cent on year), December industrial production (up 0.1 per cent), December unit labour costs (up an annual 4.5 per cent in the three months to December). US, January producer price index (down 0.1 per cent), excluding food and energy (up 0.2 per cent), January industrial production (down 0.5 per cent), January capacity utilisation (78.4 per cent), December business inventories (down 0.2 per cent), Japan, wholesale price index (down 0.4 per cent on month, down 2.1 per cent on year), Sweden, January trade balance (\$K3.2bn), Australia, November import price index. During the week: Germany, December retail sales (flat on the year), Netherlands, December trade balance (NLG1.7bn), Denmark, January, consumer price index (up 0.1 per cent on month, 2.4 per cent on year).

Emma Tucker

RESULTS DUE

BRITISH PETROLEUM is likely to report sharply lower pre-tax profits for its fourth quarter on Thursday, following the steep decline in oil prices late last year. Analysts' estimates go as low as £48m, although this is expected to be boosted to just over £100m by gains from asset sales. This compares with a fourth quarter profit of £46m for 1990. Full-year profits for 1991 are also likely to be down on the previous year by about 10 per cent to just under £1bn. All sectors are expected to have shown a decline, including refining and marketing. Chemicals is expected to have made another loss.

Interest in the financial

information and news group Reuters Holdings will focus on Wednesday not so much on its annual results, but on how trials are going of the long-delayed second phase of Dealing 2000, its automated trading system for foreign exchange, and of Globex, which will provide screen-based trading of futures and options.

Their success is likely to be very important to the future growth of Reuters, which has had to cope with retrenchment in the world's financial centres. Analysts are expecting pre-tax profits of around £34m to the end of December, compared with £32m.

Amstrad, the consumer electronics group headed by Mr

Foster's Brewing US Smaller Co's

COMPANY MEETINGS: Avon Rubber, Melkham House, Market Place, Melkham, Wiltshire, 2.30

McCarthy & Stone, Home Slour House, 46-48 Barrack Road, Christchurch, Dorset, 11.00

Teredo Petroleum, The Geological Society, 25 Bedford Square, Piccadilly, W., 2.30

BOARD MEETINGS: Finance: Baldwin

EFM Java Trust

Tottenham Hotspur

Interim: Bailey (C. H.)

YRM

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**They both drive on the left,
like a nice cup of tea, a good Agatha Christie,
and a fine quality tweed...**



Now, they both have a taste for Apricots!

Apricot computers, that is. Because today, Apricot Computers is a part of Mitsubishi Electric, and as the core of their desktop computer division, it enjoys the enthusiastic support of their sales network in Japan and around the world. The same support given to all members of Mitsubishi

Electric—an enterprising and mutually beneficial grouping that includes VCR and TV production centres in Scotland. Research and production facilities in Europe. And a London-based component purchasing centre that recognises no borders in its search for quality, reliability, top-

of-the-line performance and product excellence.

An open-border, open-minded approach to the future that Mitsubishi Electric intends to develop even further as we all come to realise that as different as we're born to be, we're really as similar as we choose.



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We support the Festival.

APPOINTMENTS

The Midas touch for Carpetland?

Carpetland, the management buy-out company hoping to rise from the Lowndes Queensway ashes, has chosen Julian Lee as its non-executive chairman.

Lee appears to have been picked not for any retailing savvy but rather for the Midas touch that he exhibited in leading the Bricom buy-out of the non-financial interests of British & Commonwealth - which he successfully sold to a Swedish group of investors two

years later, in a deal which increased staff and management's investment by a factor of 25.

A chartered accountant by training and a partner at Arthur Andersen until 1982, Lee joined Philbro, the Salomon subsidiary, briefly becoming international chief operating officer in London before moving to B&C in 1985.

As Lee tells Lowndes Queensway employees involved in last August's

buy-out how to make a go of Carpetland, one of his competitors will be Sir Philip Harris, former employer of many Carpetland staff. The carpet baron who personally made a £70m profit when he sold out of Lowndes Queensway two years before it collapsed in a heap of debt, is well into his next carpet business. Carpetright, which is already doing well enough for Sir Philip to be considering a stock market flotation.

Going up ... and on

The fifth generation of the Fothergill family is moving into the top office at Pickering, Britain's oldest lift manufacturer. Donald Fothergill, aged 28, is taking over from his father, Christopher, as managing director of the 138-year-old Tesside company. The arrival of young Donald, who earned his MBA at Henley management school, means that three generations of the family are now represented on the board. Donald's grandfather, John, is president, and his father continues as executive chairman. The group, which employs just under 500, is one of the founders of the National Association of Lift Makers. Among its recent contracts are the installation of nine lifts at the Fujitsu factory at Newton Aycliffe and six lifts at the Metropole Hotel on London's Edgware Road. Over the past five years turnover has more than doubled to £24m with profits of around £3m in 1990.

Alan Hines, formerly md of Nationwide Refrigeration Supplies, has been appointed md of Securicor Vehicle Services. Nigel Messenger is promoted to md of Securicor Hotels; Andrew Parker is appointed md, and Nigel Russell marketing director of Securicor Cellular Services. Mike Williams takes Parker's position as finance director of the communications division. Peter Hilton becomes md of Securicor PMR Systems.

Jim Keohane, director of energy contracts, is appointed to the main board of EAST MIDLANDS ELECTRICITY. The current md, Dan Cowe, will retire at the end of September.

John Norton will become senior partner of BDO BINDER to the main board of the retirement of Lord Lane of Horsell. Stuart Lorne is appointed sales director of DERWENT MACDONALD, a subsidiary of Polypipe. Andrew Jennings and five years turnover have been appointed directors of House of Fraser.

Guinness stirs the brew

Guinness Brewing Worldwide (GBW) is to restructure its management by establishing four operating regions - Europe (excluding Ireland), Asia-Pacific, Ireland, Africa and Americas - and appointing a managing director for each.

From March 30, Peter Lipscomb will be appointed managing director for Europe and assistant managing director of GBW. Reporting to him, and promoted to succeed him as md of Guinness Brewing Great Britain, is Michael Hughes.

John Davies will be md for Asia-Pacific based in Singapore from July 1. Taking over from him as md of Ireland is Colin Storm, currently md of Guinness Brewing International. The Africa and Americas region, based in London, will be established at the same time and John Heardon, currently GBW finance director, will be its md.

Hampshire highway project

ALFRED McALPINE CIVIL ENGINEERING has been awarded the £20.4m Blackwater Valley road development (contract 4, northern section) by the Hampshire County Council.

Comprising five kilometres of dual two-lane carriageway in flexible construction, 13 bridges, five footbridges, 12 retaining walls and two sign gantries, the contract also involves two major diversions of the Blackwater river. The project will commence in March and has a contract period of 140 weeks.

Water treatment

LAING CIVIL ENGINEERING has received £10.8m worth of orders as part of an Anglian Water project to boost capacity and improve quality at Granta water treatment works in Cambridgeshire. The contracts, awarded by Degremont GB, call for the fast-track construction of a series of reinforced concrete tanks and pipework. The largest tank will be 80 metres long, 50 metres wide and 10 metres deep.

Tidal river barrier

CLEVELAND STRUCTURAL ENGINEERING, a member of Trafalgar House, has won contracts worth £4.8m. The largest is for the design, supply and installation of one mitre and 13 sluice gates which will form part of the tidal barrier scheme across the Colne river at Wivenhoe, Essex.

Channel Tunnel rail terminal



LANDIS & GYR has won a £1m-plus contract from British Rail European Passenger Services to install a building management system at Waterloo

International (pictured), the new rail terminal due to open in 1993 as the London terminus for the Channel Tunnel passenger traffic.

The Landis & Gyr System 2100 will monitor and control air conditioning, including platform areas, as well as lighting, escalators and travelators.

Major hotel development in Blackpool

JT DESIGN BUILD has begun work on new contracts totalling £20m. New developments include three aviation projects and a contract to build the flagship operation of Boddington's leisure empire in Blackpool.

JT has been awarded the £18m contract to build a luxury 170 bedroom golf and leisure

hotel in Blackpool. The project will provide Blackpool with its first new hotel in 10 years. The aviation projects include a scheme to construct what is believed to be Europe's largest "filling station" at Heathrow Airport.

At Stansted Airport the company has been appointed to totally refurbish the old North

Terminal building, producing an executive terminal for Esso's business air arm Aviat. The third aviation project is a scheme to build a hangar, aircraft maintenance and ramp service complex for the business aviation company Fields Aviation. This facility will be able to accommodate a 727 200 aircraft for maintenance.

Bridge building in the County of Avon

CHRISTIANI AND NIELSEN has been awarded two road and bridge contracts by the County of Avon. The larger, at £4.2m, is the Weston-Super-Mare primary distributor road Stage VB and is located either side of the A371 Locking Moor Road, one kilometre south of the junction with A370 Locking Road.

The contract is for the construction of 0.9km of dual carriageway, a three-span railway bridge crossing the British Rail main line to the south west, a roundabout and the diversion of associated approach roads. Work on site is expected to start in March and be completed by the end of 1993.

The Cleveland Bridge at Bath, a Grade II structure, is to undergo a major refurbishment valued at about £500,000. The bridge originally constructed in 1827 and strengthened in 1929 incorporated ornate parapets which are being refurbished. Concrete repairs to the truss girders together with repainting, new water proofing and resurfacing of the road are included in the contract. Completion is scheduled for the autumn.

Smalley
Tailor made diggers
Telephone (0778) 426426

City offices scheme won by Wates

WATES CONSTRUCTION (LONDON) has been awarded orders valued in excess of £10m.

In the City, the Corporation of London has appointed Wates as the main contractor for the redevelopment of Boston House in New Broad Street, London EC2, adjacent to London Wall. This office and retail development involves reconstruction behind three retained Edwardian facades.

At Charing Cross Hospital in Hammersmith, Riverside Health Authority has awarded a contract to construct a building for its cancer services department to house two linear accelerators.

The project includes ancillary patient facilities and medical office accommodation together with refurbishment of the radiotherapy block. The Urban Learning Foundation has appointed Wates Construction to undertake the redevelopment of its main site on East India Dock Road, London E14 to create premises for student accommodation with teaching, study and administration and conference areas.

CONFERENCES & EXHIBITIONS

FEBRUARY 14

Researching the Computer Industry
Hart Day, 9.00 - 1.00pm
A one-day seminar to be held at London Business School. Speakers include David Pickett (EASAM) Ltd, Martin Tilling (Price Waterhouse), Richard Holway (consultant), and Charles Burton (James Capel) Co. £25.00 (without lunch £15.00) plus online demonstrations.
Contact: Yaelin Ganes
071 262 5050 ext 229

LONDON

FEBRUARY 17

London Motor Conference
The impact of the recession, relationships between Japanese car manufacturers and European components suppliers, trends in distribution and retailing will be discussed. Enquiries: Financial Times
Tel: 071-925 2333
Fax: 071-925 2123

LONDON

FEBRUARY 18

Oil and Gas Price Information
Fundamentals, Uncertainty and Implications
Three papers covering how oil prices are formed, a look at the impact of oil on the economy and the price implications of gas supply and demand.
Contact: Catherine Crograve, The Institute of Petroleum - 071 636 1004

LONDON

FEBRUARY 20

DOING BUSINESS WITHOUT PAPER. The Impact of EDI (Electronic Data Interchange) on the upstream and downstream oil industry.
Contact: Susan Aston, The Institute of Petroleum - 071 636 1004

LONDON

FEBRUARY 20-21

ACQUIRING IN EUROPE
In essential two day conference for anyone considering making a European acquisition. Top experts take you through the acquisition maze and cover both technical and practical aspects of acquiring in all the major European countries. Not to be missed!
Contact: ACQUISITIONS MONTHLY
Tel: 071 821 8740 Fax: 071 851-4331

LONDON

FEBRUARY 24

MOULDING THE FUTURE
A one day VTI conference examining emerging market opportunities for computer using or making engineering technologies and the direction needed to compete successfully in the 1990s. Keynote address - Rt Hon. Peter Lilley MP Contact: Samantha Yates, VTI Tel: 0483 375757 Fax: 0483 33082

LONDON

FEBRUARY 24-25

Business Warfare
This is a strategic seminar which considers marketing planning in the context of a military strategy. The four alternatives - defence, attack, flank and guerrilla - are outlined and evaluated. Speakers: Tom Day, Contact: Knight, Frost & Sullivan Ltd. Tel: 071-730 3438, Fax: 071-730 3433.

LONDON

FEBRUARY 25 - 28

INTERNATIONAL HANDLING & STORAGE EXHIBITION
IHSE - which takes place every three years - is Britain's only international materials handling event, and the stands of around 400 exhibitors will be bursting with every imaginable product for cost-effective materials movement and storage. For your free ticket phone 0895 679111 now!

BIRMINGHAM

FEBRUARY 26

SUCCESSFUL STRATEGIES FOR DECISION MAKERS
A one day investment in your company's future. This seminar covers: setting goals and identifying obstacles, taking stock of your business and its management, developing a vision for success, considering and realising will be discussed. Enquiries: Financial Times
Tel: 071-925 2333
Fax: 071-925 2123

LONDON

FEBRUARY 26-28

Executive Information Systems
Delegates will have the opportunity to develop a profile of their company's unique EIS requirements and to evolve an implementation plan to meet these requirements. Speaker: Wayne C Burton, Contact: Louise Knight, Frost & Sullivan Ltd. Tel: 071-730 3438, Fax: 071-730 3433.

LONDON

FEBRUARY 27

Work at VDU's
A one-day seminar for senior management on the implications of recent legislation (VDU Directive). Presented by Colin Mackay - HSE, Brian Pearce - Consultant Ergonomist, Tom Stewart - Chairman, TCI 59 SC4.
Contact: Neil Howes, Conference Services
Tel: 0692 436323 Fax: 0692 436440

LONDON

FEBRUARY 27

REGULATION AND THE COST OF CAPITAL
Examines the debate on utilities, regulation and the cost of capital. Speakers from: MMC, Yorkshire Water, USF Phillips & Drew City Utilities, British School, NCS, British Gas and London Business School. Contact: Allison Riley, OXERA, Tel: 0865 251142.

LONDON

FEBRUARY 27-28

COMPETITION IN THE LOCAL LOOP
Telecommunications address this area of telecommunications which appears to present the goal of choice throughout the industry being achieved. Users and providers review the current status and examine future prospects. Contact: Lisa Minto, IBC Technical Services. Tel: 071 637 4383

LONDON

MARCH 2

How To Implement Strategic IT Projects
This conference explores a range of practical approaches to planning for and actively managing the business impacts of major IT projects, including understanding why strategic IT systems usually fail, and successful approaches to improving the usability and user acceptance of systems. Contact: Business Intelligence, Tel: 081-544 1830.

LONDON

MARCH 2-4

INVESTMENT MARKETS BRIEFING
Complete briefing on stockmarkets, bond markets, futures and options, institutional and portfolio investment. For IT executives, accountants, solicitors, trustees and other executives working in or with securities companies, but lacking detailed knowledge. Investment Education plc Tel: 061 833 9656 Fax: 061 834 8050

LONDON

MARCH 3

CONTRACTUAL DEFAULT & RISK LIMITATION
In offshore supply and construction contracts, includes practical workshop based on sample contract. For lawyers, commercial, project and contract managers. Speakers from Trafalgar House Offshore Structures, Marathon Oil, Sam Fe Exploration, Phillips Petroleum. Contact: Susan Crograve, IBC Tel: 071 637 4383 Fax: 071 631 3214

LONDON

MARCH 4

Getting The Best From Your Travel Budget
Recent years mean savings on your company's travel budget. But you still need to win and service new business. Learn how to balance the costs and benefits of your travel budget at this Institute of Director seminar. Enquiries: Director conferences
Tel: 071-730 0022

LONDON

MARCH 4

Establishing a Presence in Japan
This high-level, yet practical conference, arranged in association with Priority Japan, will feature a keynote speech by The Rt Hon Lord Liley, MP. Enquiries: Financial Times
Tel: 071-925 2333 Fax: 071-925 2123

LONDON

MARCH 4/5

EPO Selection, Implementation and Exploitation
For rental finance, asset operations and IT executives considering implementing EPOs or existing systems. Starting Hotel. Contact: Project Finance, Market International, 0823 335469.

HEATHROW

MARCH 5

Rapid Development in an Open Systems Environment
This seminar explores the best benefits of open systems, and how the use of a Rapid Application Development approach can optimise the benefits of an open systems framework. F.O.C. Contact: JMA Information Engineering, Isle Valley House, Tel: 0784 243058 Fax: 0784 243003

LONDON

MARCH 5

DOING BUSINESS IN HUNGARY
A practical guide to the most Western European European Country. Sponsored by Coopers & Lybrand Europe. Subjects covered include: investment opportunities, legal and taxation consequences, labour environment, acquisitions, accounting issues and case study. Contact: FIBEX, Tel: 071-489 9944 Fax: 071-236 6140

LONDON

MARCH 9-11

How To Sell Through and Manage a Distributor Sales Network
For those who are involved with, or are considering becoming involved with, a distributor network to help achieve business objectives, attending this seminar will help enormously. Speaker: William C. Park, Contact: Louise Knight, Frost & Sullivan Ltd. Tel: 071-730 3438 Fax: 071-730 3433

LONDON

MARCH 10

WHAT'S NEW IN LUBE OILS?
Lube oils are a small sector of the industry in terms of turnover, but they represent just about the ultimate in added value potential. Their manufacture and marketing are highly competitive areas. Contact: Caroline Link, The Institute of Petroleum - 071 636 1004

LONDON

MARCH 10

Making Trade Marks Work For You
S J Berwin & Co are holding this half day seminar focusing on ways of enhancing the value of trade mark assets including new UK and international trade mark legislation and the impact of the Madrid Protocol. (S) Contact: Michele Lobb, S J Berwin & Co. Tel: 071 278 0444, Fax: 071 430 0824, (12)

LONDON

MARCH 10 - 12

CAD/CAM '92
UK's most comprehensive event for design and manufacturing solutions. Featuring a host of informative events and over 200 exhibitors displaying products, services and applications dedicated to architecture, manufacturing, mechanical, electrical and electronic engineering. For comprehensive details call 071 404 5310/4844

BIRMINGHAM

MARCH 11

A NEW CONTRACT SYSTEM
A seminar at which Max W. Abrahamson will launch his new system (supported by graphics and computer software) for defining and applying standards for modern complex building and engineering projects. Contact: Jenny Blisset, Baker & McClelland, Aldwych House, Aldwych, London WC2B 4JP, Tel: 071 242 6531.

LONDON

MARCH 11-13

Management Skills for the New & Prospective Manager
A highly participative and practical seminar for project managers who need to develop and maintain high performing teams. Speaker: Regina E Zdzka, Contact: Louise Knight, Frost & Sullivan Ltd. Tel: 071-730 3438 Fax: 071-730 3433.

LONDON

MARCH 16

THE SFA NEW RULES - A GUIDE
A course completely reviewing the new SFA rules. Essential for Companies Officers, Solicitors and Auditors. Repeated 11 May. Investment Education plc Tel: 061 833 9656 Fax: 061 834 8050

LONDON

MARCH 16-17

ACQUIRING IN GERMANY - Minimising the Risks
Acquiring a company is always risky, particularly when it is in a country undergoing rapid change. This intensive two day training course addresses the problems that need to be recognised and responded to in the critical initial period. For further details contact: ACQUISITIONS MONTHLY
Tel: 071 823 8740

LONDON

MARCH 16-17

World Pharmaceuticals
The theme of the 1992 conference will be globalising the organisation and management of the pharmaceutical industry to meet the changing marketplace. Enquiries: Financial Times
Tel: 071-925 2333 Fax: 071-925 2123

LONDON

MARCH 17

CORPORATE GOVERNANCE AND BUSINESS ETHICS
A detailed analysis of the issues of good corporate governance and business ethics. Speakers include Sir John, Institute of Ethics, PRO MED, Top Pay Research Group. Contact: Westminster Management Consultants Ltd Tel: (0483) 740 720 Fax: (0483) 740 727

LONDON

MARCH 18

Electronic Data Interchange: Electronic Banking and Data Protection
A half-day seminar run jointly by The Chartered Institute of Bankers and Lovell White Durrant on legal implications of EDI. Includes EDI contracts. Topics: Data Security. Contact: GIB Harries, CIB, 071-623 3331.

LONDON

MARCH 18

OVERSEAS EMPLOYEES
This comprehensive one-day conference will provide a thorough updating in all major aspects of the legal, taxation and practical personnel aspects of managing your expatriates. Speakers include: Greville Jones QC MP, FIPM, Contact: Harriet Fielding IRS Training Tel: 071 354 5858 Fax: 071 359 4000

LONDON

MARCH 18-19

THE SOLID WASTE PROBLEM
Issues in waste disposal and landfill management. Including environmental law review, monitoring and control of landfill sites, and economic and technology of waste disposal. Contact: D. McClelland P Russell, SJA Communications, Tel: 081 467 2636, Fax: 081 467 7258.

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MARCH 19

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Monday February 10 1992

Keeping Nato upright

IF ONE message came through from the annual Wehrkunde (defence studies) conference in Munich this weekend, it was that security is no longer, if it ever was, purely a matter of armies and weapons. In the post-Cold War world, political and above all economic action will often have a more direct effect on people's security than military preparations.

Nowhere is this more true than in the transatlantic relationship. Arguments between the US and its European allies over trade and other economic issues are not new, but in the past they were overshadowed by the military alliance, which both sides recognised as of primary importance. Now, with the disappearance of the Soviet threat, this "security glue" can no longer be relied on. Europeans may think they no longer need American protection; Americans are wrestling with severe economic and social problems of their own, and are tempted to make savings on overseas commitments.

In that context trade disputes can loom larger. American speakers at the conference, from Vice-President Quayle downwards, stressed the vital importance of the Uruguay round, not only for trade but also for the maintenance of the alliance itself. Nothing, they said in substance, is more useful to US isolationists than the spectacle of Europe adopting a protectionist stance.

Failure to reach agreement before Easter will leave US presidential and congressional candidates free to use America's trading partners - Europe as well as Japan - as whipping boys in the election campaign, and this would hardly improve the chances of sustaining a long-term US commitment to European security.

Stable feature

That such a commitment is necessary was accepted by right and left alike at the Munich conference. Nato is one reasonably stable feature in an extraordinarily fluid European security scene. The Conference on Security and Co-operation in Europe, whatever its longer-term role, is too sketchy a structure in its present form to inspire confidence in states that see the fate of Yugoslavia starting them in the face.

Lies, insults and smears

There is nothing so absurd as the sound of British politicians in mortal fear of losing an election. If one were to judge the contestants solely by the tone of the campaign over the past few days the verdict is inescapable. None of them deserves to win. Neither of the two larger parties has sought to promote a credible programme of radical domestic reform. As to the Liberal Democrats, some of their ideas may be suitable material for debate, but that is of little assistance to the voter who wishes to make a choice between parties likely to be able to form a government.

The first speech of an unifying weekend was delivered by Mr Neil Kinnock on Friday. He sought, reasonably enough, to pin the blame for the recession on the Conservatives. His rhetoric led him into a personal attack on the prime minister as "an architect of the boom city" for Mr John Major to pretend otherwise was "deceit or self-delusion." Yesterday the shadow foreign secretary, Mr Gerald Kaufman, developed a similar theme. He asserted that Mr Major offered "lies and fictions about what the Labour government will do and flights of fantasy about what the Tories would do."

Mr Major, who has stood aloof from direct attacks on Mr Kinnock, was content on Saturday to greet with a smile the hiss coming from assembled young Conservatives when he mentioned Mr Kaufman's name. The prime minister did fantasise about the Labour party, asserting that it would raise the standard rate of income tax to 35 per cent. The opposition's policies, he said, would mean "perpetual recession and terminal decline."

The chairman of the party, Mr Christopher Patten, spoke of "Labour's double whammy - taxes up, prices up, economy down, living standards down."

Rough and tumble

This kind of accusation is part of the rough and tumble of politics. It would not be out of place two or three weeks before polling day. Its use now, nearly nine weeks before the likely election date of April 9, is explained by the failure of either of the two larger parties to gain a decisive opinion-poll advantage over the other. They

Yet, like a bicycle, Nato needs to move forward if it is to stay upright. As one shrewd American observer pointed out, telling Americans that Europe wants them to stay may not be enough, unless Nato can demonstrate that it has a real task to perform in the new circumstances. And, since eastern Europe's demand for security is the most vociferous, it is there that Nato has to demonstrate that it has something to offer.

More cautious

Mr Manfred Wörner, the alliance's secretary-general, suggested that it is doing so through the newly created North Atlantic Cooperation Council which all ex-Warsaw Pact members and ex-Soviet republics have been invited to join. He mentioned that the republics had contacted Nato to help them sort out their quotas of conventional forces under the CFE Treaty. But he was more cautious about offering them full membership or hard security guarantees.

Yet that issue will have to be confronted soon. What has given the states of post-war western Europe their unprecedentedly high level of security has not been vague structures of co-operation but a firm commitment to each other's defence, plus integration of their military command structures and (through the EC) their economies, all based on shared democratic values, although this last point was fudged when Greece, Portugal and Turkey were Nato members with authoritarian governments.

In the new situation, all the states from Russia westwards are struggling to adopt those values, and looking to Nato to help them achieve enough stability, internal and external, to give them some chance of success. Although Nato likes to think of itself as a mutual defence pact, rather than a collective security pact guaranteeing its members against each other, the fact is that it has done both. If it has really "won the Cold War", as its leaders like to proclaim, it should prepare to welcome as members all those east European states that are ready to undertake the very serious obligations involved.

still stand neck and neck, the lead in this or that poll over the past month being well within the statistical margin of error. This parity of tone is partly due to the perceived similarities between the contestants. The Conservatives have no really new overall vision to offer and a highly questionable record to defend. Labour needs to prove its pre-eminence in respectability, which it is doing at the cost of offering little of genuine substance in spite of its voluminous policy proposals.

Knock downs

In consequence the Conservatives are trying to set Labour up in order to knock it down during the final weeks of electioneering. A budget that reduced the standard rate of income tax by 1p would be a challenge to Labour to repeat its undertaking to put the 1p back on. The chancellor is under some pressure from his colleagues to play this card. Saturday's pledge by Mr John Major to complete and deploy the Trident submarine leaves Labour vulnerable to the charge that it would commandeer the order. In the first instance Labour would be shown to be a party of high personal taxation, in the second, it could be called out on defence. Labour, for its part, is trying to focus attention on the failings of the Conservatives since 1979.

Tax and defence policies are important, and should be fully aired. There are, however, other issues to place before the electorate. The government has evolved a broadly positive strategy for education. Mr Major did explain education policy to the young Conservatives, although very much in headline terms.

The government's health reforms are vulnerable to the charge that while the theory may be sound there are many unavoidable cruelties in the implementation. The Labour and Liberal Democrat proposals for constitutional reform need a more rational response from the Tories than a blanket refusal to contemplate any change. In short, the prime minister's call for a "clean" election should be amended. What is required is a serious political debate.

David Gardner on the EC's new five-year budgetary plan

Money, mark two

The EC's strained national treasuries are being pulled together to search for evidence of padding, trimmings, or agendas to which they do not subscribe, when on Wednesday the European Commission unveils its five-year plan to expand and redistribute the Community budget.

Brussels is not presenting a mere budget, but putting forward the financial framework within which it thinks the process of European political and economic integration, agreed by EC leaders at the Maastricht summit in December, will work.

It will be a carefully assembled package. It will have to be, to achieve not least, a palatable aim and get the 12 member states to agree priorities for the next five years by the Lisbon summit in June.

The Commission's broad political aims are to extract more money from the member states at a time of recession and national budget tightening; to ensure that in so doing it does not re-open the budget disputes which paralysed the EC in the early 1980s; and to try to match these resources to the ambitions of the EC's new treaty on political union and economic and monetary union.

The treaty was formally signed last Friday in Maastricht, but will take most of this year to ratify. Demands for more money by the poorer, southern member states were conceded at Maastricht. But the richer states, led by Germany, are certain to want to limit the extent to which they have to finance their less-developed partners. Hard budgetary bargaining could spill into the national debates on ratification in each member state.

It took a year and two fraught summits, in 1987 and 1988, to agree the EC's first medium-term financial plan, called the "Delors package" after Mr Jacques Delors, the Commission president. Mr Delors is said to regard the 1988 budget deal as his most important achievement in seven years in Brussels. It started a momentum which allowed the EC to advance further in four years than in nearly four decades - towards the single market, and to the Maastricht treaty.

A lot is at stake, therefore, in how well Brussels manages the "Delors II" package. As one senior Commission official put it: "Whenever we argue about money, everything comes to a halt." If the review were to degenerate into a table-tapping wrangle it could block, if not derail, the union train.

That is one reason why Brussels will be suggesting only a modest budgetary increase. Officials said yesterday it would seek to raise the revenue ceiling to 1.37 per cent of Community gross national product, from the limit of 1.2 per cent allowed now. To put this in perspective, the Commission in 1987-88 had originally sought a 1.4 per cent of GNP ceiling. This time, a senior budgetary official says, Mr Delors will not go after more, in order to negotiate less tactically, he believes it is more credible to ask for what you want and need.

The 1.3 per cent limit proved flexible because of higher than expected growth and tight budgetary discipline. This year's budget of nearly Ecu86bn (865bn) is well under the ceiling.

Since Britain is suffering one of its worst recessions ever, the Queen was right to veto plans to erect a fountain in her honour in Parliament Square. Asking the population to cough up E2m for a 25th anniversary cake is a little time when many people are either out of work or homeless, would have been insensitive.

Nevertheless, if some loyal subjects want to celebrate her 40th anniversary on the throne in a material way, Observer Square is a suggestion. Why not follow the example of the Dutch, and buy the Queen a bus? True, it will probably have to be imported. But as Princess Diana has shown with her new Mercedes sports car, there is nothing wrong with that.

The idea of a royal charabanc is not as silly as it sounds. The Queen already has a 5,800 tonne yacht, a 14-carriage train, three jets and two helicopters, costing the British taxpayer over E15m a year. By contrast Queen Beatrix's new bus - a gift from the corporate sector - cost just over E100,000. Equipped with 12 plush arm chairs, lavatory and automatic coffee-maker, it is described as "luxurious but not extravagant".

Queen Beatrix, who is probably considerably richer than her British counterpart, aims to travel in her new toy at least once a week. Not only is it significantly cheaper than the normal motorcade of six royal Dutch gas-guzzlers, but it is more environmentally friendly.

It's the sort of gift which might appeal to Prince Charles, at least.

Bi-partisan

The advertising agency BMP DDB Needham is clearly a Janus-like creature capable of presenting two faces at once. One is responsible for the government's E200,000



Source: Official Journal of the European Communities. Figures do not cover whole budget.

ing at 1.14 per cent. But there can be no certainty about the Commission's growth assumptions for 1993-97, while it is already clear that spending on agriculture and regional development, the EC's two big budget items, will absorb at least three-fifths of increased revenue.

This leaves little over to finance the greater commitments the EC is assuming abroad, particularly as the Common Foreign and Security Policy agreed at Maastricht takes shape. Though this will be run between the governments of the 12 as a form of multilateral co-operation, it is the EC, through the Commission, which will have to provide much of the external aid to underpin it. Nor will there be much money for the industrial restructuring policy through which Mr Delors wants to strengthen European manufacturing - and in which Commission free marketeers already suspect a French-inspired plan to back "Euro-champions" against Japan and the US.

On the assumption of an average of 2.5 per cent annual growth, the Community GNP during the five years, the total budget would reach just over Ecu85bn in 1997, at 1992 prices - a modest rise when set against the EC's increasing responsibilities. The revenue side of the EC budget is an accretion of

OBSERVER

advertising campaign for the citizen's charter to improve the public services. The other is behind the E2m campaign launched by the public sector union NALGO attacking cuts in public services.

According to the current issue of Campaign, the advertising industry's house journal, BMP's double life is coming to an end. The Central Office of Information, which buys government advertising, is to fire BMP as its standby agency.

While the apparent conflict of interest would certainly offer a justification, the reason for the sacking is more prosaic. Some ministers apparently consider the citizen's charter ads too bland.

But there must be a suspicion that the government cannot stomach putting business the way of an agency once chief executive, Chris Powell, is a co-ordinator of the shadow communications agency which advises the Labour Party on its campaigning.

He is also, incidentally, the brother of Sir Charles Powell, former foreign policy guru to the former prime minister.

Poor example

Meanwhile, I hear that Sir Frank Rogers, chairman of the Newspaper Publishers Association, is a mite embarrassed by the activities of some of his members. For more than 20 years now, Sir Frank, who is also deputy chairman of the Telegraph group, has been urging the newspaper industry to fight the competition from TV by arguing the case for newspaper advertising collectively. In November and December the industry spent E2m on more than 140 full page ads with provocative copy lines such as "Some people are being conned by TV commercials."

Tyreless

Horst Urban is a hard man to keep down. Uncovered by his forced departure from Germany's Continental tyre giant last May, when it was trying to fend off the advances of Italy's Pirelli, he is carving out a new career as a management guru.

After a brief stint at the Trenchard privatisation agency in Berlin, the 55-year-old Urban has popped up as a senior management consultant with Price Waterhouse Corporate Finance where he will advise companies on strategy and operational tactics.

Not surprisingly, he feels vindicated by events at Conti,

industrially stricken regions - from Ecu17.7bn this year to Ecu25bn (at 1992 prices) in 1997. Under four poorest countries will get their doubling through the new "cohesion fund" agreed in Maastricht. This would be worth about Ecu25bn by 1997 and enable them to meet EC environmental standards and build cross-border transport links.

The biggest spender will remain the Common Agricultural Policy (CAP). The CAP still absorbs 54 per cent of spending, and because it rewards Europe's richest farmers most, is the main reason why the Dutch and Danes do unjustifiably well out of the budget. This should change if the Commission wins acceptance of its plan to reform the CAP. Under the new plan, spending would rise from about Ecu35.3bn this year to Ecu38.6bn in 1997, but it would be more evenly spread across the EC. Additional allocations will be needed in 1995-96 to get over a short-term spending hump, when CAP costs would reach nearly Ecu40bn.

The external aid budget will be made a separate rubric, and get a bigger proportional increase, from Ecu3.3bn now to about Ecu5bn in 1997 at 1992 prices, along with a new reserve of about Ecu1bn. This newly-aimed to enable the EC to react rapidly to calls for humanitarian and food aid. Unforeseen aid demands have caused five budget revisions since 1989, leading to long disputes between the Council of Ministers (of the 12) and the European Parliament, and politically embarrassing hold-ups in delivering the aid.

The reserve would also underwrite EC loan guarantees, which now stand at more than Ecu10bn. This, a senior official says, should enable the EC to lend more, while guarding against default, and target the aid budget on technical assistance - to transfer know-how, not build roads; loans are for that. Eastern Europe, the Maghreb countries and the Middle East will be the priority recipients.

Most commissioners now appear to agree that Mr Delors' wish to finance restructuring, restructuring and research in the EC's external, defence and technical industries is more than a wheeze for troubled French companies such as Thomson and Renault to get round restrictions on state aid. The two core ideas are to bring more research and development spending closer to the universities, and to encourage innovation in industry and to use part of "Social Fund" spending on long-term and youth unemployment to intervene to prevent job losses through "retraining" programmes. What is likely, officials say, is that companies will get something like Ecu2bn of aid, against current Ecu1.5bn of Ecu1.5bn and Ecu1.7m in Social Fund money not tied to regions.

Though in theory any company will be able to apply, France has the ministerial support system best geared to scoop up these funds. The southern "regions", which already receive out of the R&D budget because of their low research base, are likely to resist any further drift northwards of funding. Even this modest amount could cause ructions in what will be a very delicately poised exercise.

where Pirelli beat a humiliating retreat. It was mainly his robust defence of Conti's independence that led to his exit after disagreement with the supervisory board. He did not see eye-to-eye with the mighty Deutsche Bank, one of whose directors, Ulrich Weis, heads that board.

So he is glad his new activities will not put him under the thumb of any bank. Eiding any bitterness well, his only aside is that he is "not alone in thinking the banks have too exaggerated a role on the supervisory boards of German companies." Weis, for example, is also a non-executive director of Volkswagen and Fiat, as well as being responsible for Deutsche's activities in Italy.

War of words

Organisers of the world schools debating championships, which opened in London at the weekend, were pulled up on a point of order when the Palestinian team refused to debate against Israel.

The Palestinian coach told championship officials that the team ranked a *Fatah* - an Islamic death sentence - if they took the stage against schoolchildren representing the Jewish state. The week-long competition, sponsored by the Observer, was hastily reorganised to avoid an Islam-to-Israel showdown. Suitably pacified, the Palestinian team carried on to beat England in the first-round debate: "This house believes it is better for a leader to be feared than loved."

Fare Whack

Inflation is hitting Russia in a big way. Last December a single fare from Moscow to London cost 2,000 roubles. Now it will set you back 35,000 roubles. A reasonable annual salary is around 8,000 roubles. It seems a high price for the dubious pleasures of travelling via Aeroflot.

Crunch in the skies

Paul Betts on efforts to ease air traffic congestion

Thirty years ago, a British European Airways flight from London to Paris on a Vickers Vanguard turbopropeller-driven aircraft took exactly one hour. Today, the same journey on a new British Airways Boeing 767 jet is scheduled to take five minutes more.

Despite advances in aircraft design and the introduction of the jet engine, the average journey time on short-haul routes (one hour or so) takes longer these days because of congestion in European skies and on the ground at busy airport terminals.

Even the slump in air travel caused by the recession and the Gulf crisis last year has done little to ease the problem. It calculates that delays in its operations last year at London's Heathrow airport alone totalled 233 days. Lufthansa says it loses about DM100m (E38m) a year through delays. The Association of European Airlines (AEA), which represents 22 European airlines, estimates the total cost of air traffic disruptions in Europe at about \$4bn a year. The International Air Transport Association (IATA) forecasts that this is likely to worsen to some \$10bn a year by the end of the decade if nothing is done to improve the situation.

The problems of European air traffic control are not new. But the issue is coming to a head with a recent warning from Mr Giovanni Bisignani, the new AEA chairman and managing director of Alitalia, that Europe's fragmented and inadequate system could lead to another "hot summer of delays and cancellations, and, in the longer term, to a capacity crunch in Europe's skies."

The warning coincides with both a recovery in European air traffic this year after a 7 per cent fall last year and the completion of a detailed report by Eurocontrol, the Brussels-based European air-traffic control body, concluding that the problems are likely to get greater than they are now. The report was commissioned by Eurocontrol's board of directors, the European Civil Aviation Conference (ECAC) in 1986 as the first phase of an "overdue programme" to try to harmonise and integrate Europe's disjointed patchwork of different air traffic control systems by the end of the decade.

Transport ministers will consider the report's findings at a meeting in London next month to launch the next phase of ECAC's European Air Traffic Control Harmonisation and Integration Programme.

Of 32 European air traffic control centres evaluated, half were found to have "major deficiencies" requiring "a major system upgrade"; 34 per cent had "minor deficiencies"; 9 per cent had "some deficiencies"; and only 17 per cent

had "no deficiencies" at all. However, all the centres share one big efficiency. They are incompatible. "The 51 centres from which information is available have some 31 different systems, using computers from 18 different manufacturers with 22 different operating systems and 33 different programming languages," the report says.

By contrast, the US, which controls nearly three times Europe's airspace, operates a single system in 30 centres. Investment in air traffic control systems in Europe has also lagged well behind spending in the US.

But perhaps the biggest problem is political. Some countries, such as Greece and Portugal, have low priorities in their national spending targets for new aviation infrastructure programmes compared with Britain, France or Germany. But even these countries are divided on how to resolve Europe's air traffic control problems.

Germany, for example, has been pressing for the development of a single, unified system using the same equipment throughout Europe. But the UK argues that the German proposal is unworkable and is recommending integrating the existing European systems.

"You cannot stop traffic for even one day while you develop a pacal system," says Mr David McLachlan, chief executive of National Air Traffic Services at Britain's Civil Aviation Authority.

According to Mr McLachlan, the multiplicity of air traffic control equipment in Europe is not a fundamental problem. He says a more realistic approach is to improve European air traffic controls to adopt common standards to enable them to communicate. But many in the industry are sceptical about the prospects of improvement. "The chances of getting governments to agree are limited," says Capt Philip Hogg, who is in charge of air traffic control affairs at BA. "But if there is not the political will, the public outrage in 10 years will be so great that no government will be able to withstand the political pressure."

The airline joke is no longer "breakfast in London, lunch in New York, baggage in Rome", but "breakfast in London, lunch at Heathrow".

Correction

Mr Miyazawa

Mr Kijichi Miyazawa, the Japanese prime minister, was wrongly quoted in a feature on Saturday as saying: "When the US acts like a dictator over Japan's business, then we feel contempt towards the US." The comment should have been attributed to Mr Takayoshi Miyazawa, a public opinion poll expert.

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MR NELSON Mandela has a credibility gap, and he knows it. Fresh from rubbing shoulders with the elite at the World Economic Forum in Davos, Switzerland, the African National Congress (ANC) president wryly recalled the group discussions.

"They put all these questions, on nationalisation or violence, and I would deal with them. At the end they would clap," Mr Mandela paused, smiling ruefully, and added: "The following day, the same people raised the same questions. In spite of their ovations, I had to start all over again."

His Davos message, rethinking nationalisation, encouraging foreign investment in a post-apartheid South Africa, honouring external debt - had not been helped by apparently conflicting reports from Johannesburg. In his London hotel room last Friday, on his way home, Mr Mandela

Reporting by
Richard Lambert,
Andrew Gowers,
Caroline Southey and
Michael Holman

spoke to the Financial Times about a controversial week. During a two-hour exchange he revealed his growing doubts about nationalisation. He remained inflexible in his support for economic sanctions. He repeated his personal preference for a coalition government, "even assuming the ANC is returned with an overwhelming majority".

Sometimes he gave the impression of making policy on the hoof, as in his comments about alternatives to nationalisation. Sometimes he seemed ingenious, taking at face value welfare donations from his business. But it was a remarkable performance: vigorous, articulate and good humoured.

Most of the questions raised, whether in Davos or by the FT, are not new. But as South Africa moves closer to a post-apartheid government, in which the ANC will have the prominent role, the answers become more pertinent.

It is two years ago tomorrow that the world's most famous political prisoner walked free after 27 years in detention. South Africa's return process has become unstoppable. Political power is now moving from the white house of assembly to the multi-party Convention for a Democratic South Africa (Codesa), where negotiations over an interim government are on the verge of a breakthrough, says Mr Mandela. The

FT writers talk to Nelson Mandela about the ANC's policies on issues such as nationalisation Answers that need repeating

ANC president has been central to the process, along with President F.W. de Klerk.

Neither man, however, can be entirely confident that his constituency will hold up as the transition unfolds. Mr de Klerk's ruling National Party is losing ground to the extreme right. Mr Mandela has to keep an eye on the left wing of the ANC, and an angry young generation who abandoned their classrooms for township barricades, and who are impatient for radical change.

But while the white right fears majority rule, it does not differ from Mr de Klerk on economic issues. For many black South Africans, however, economic policy determines their vote: state take-over of industry is synonymous with rapid redistribution of wealth; and repudiating apartheid's debts can be readily justified.

Last week, these two critical issues came under rigorous scrutiny, both by Mr Mandela's black constituency and the business community. Mr Mandela's reassurances at Davos were, it seemed, being questioned by both blocs at home.

A draft of Mr Mandela's main address obtained by a Johannesburg weekly business magazine contained a section - dropped from the final text - which advocated putting "some key enterprises into public ownership".

And no sooner had Mr Mandela told delegates at Davos that an ANC government would honour external debts, than the ANC publicity department in Johannesburg raised doubts.

It issued a statement implying that the ANC might not, in fact, honour loans made to the "present illegitimate South African regime and its agencies". New foreign borrowing had to await the installation of a multi-racial interim government.

Since the main advocates of this view within the ANC is said to be Mr Cyril Ramaphosa, the party's secretary general and viewed as a potential successor to the 73-year-old Mr Mandela, the warning was significant.

Mr Mandela tried to put the record straight in London. Mr Mandela was asked what sanctions were being bustled.



Mandela: 'We want to attract investment'

occupy a very important position in our political life - had not been accurately quoted. "He accepted the fact that it would be a disaster," the ANC president said, "to say we would not pay the debts entered into by the regime."

But while some questions were answered, uncertainties remained. A statement issued on Friday by Mr Mandela accepted "an obligation to pay foreign debts... incurred by the present regime in the normal course of administration before financial sanctions were imposed by the international community". What, anxious creditors might ask, was "the normal course of administration" under apartheid?

Recent South African bond issues, the statement continued, are "totally unacceptable", an attempt to "bust financial sanctions adopted by the international community". Mr Mandela was asked what sanctions were being bustled.

"The sanctions which have hit South Africa most are the financial sanctions," he replied, "because they cannot get loans from the International Monetary Fund (IMF) and the World Bank... Banks which have now given a loan to South Africa are breaking those very sanctions."

Mr Mandela is right in his repudiation of the IMF and the World Bank. But the bond issues do not contravene any law other than the one the ANC leader went on to enunciate: "We have recommended to the international community that sanctions be applied against South Africa by everybody. And anybody therefore who violates those sanctions is not acting in the interests of the people of South Africa as interpreted by us."

If Mr Mandela seemed unrelenting on the issue of economic sanctions, most of which have been repealed, his comments on nationalisation suggested a fundamental change. The legacy of apartheid "cannot just

be addressed through stimulating economic growth," he argued. "Without state intervention, it is impossible to achieve redistribution."

Two years ago, most ANC officials - including Mr Mandela - would have said nationalisation was the answer. Some outside still do. But Mr Mandela, citing advice from world leaders with credentials which he must hope will satisfy even the most radical of black South Africans, appears to have undergone a change of heart.

The collapse of communism has strengthened the hand of critics of nationalisation, he said. "What is more, we have had discussions with people like Li Peng, prime minister of the People's Republic of China, and they have given us a different scenario."

Li Peng, the head of a Marxist state, has said that difficulties which they faced with their economy induced them to reduce state participation, and they are considering other measures to reduce the involvement of the state. Now that was a big shock!

Mr Mandela, relishing his anecdote and the chuckles from his audience, said: "I was even more disillusioned to us," revealed Mr Mandela, who is inclined to use the Thatcher "we". A senior minister told him how Vietnam had allowed "more scope to private enterprise and to reduce state participation. Very cautiously, very diplomatically, he suggested to us that we had to examine the question of nationalisation."

"We want to attract investment," he continued, "but nationalisation is the sword of Damocles hanging above the heads of the people who want to invest... As long as nationalisation is our policy, it is clear to me that we are not going to attract investors."

He gave a clear indication of his thinking on nationalisation: the ANC should be able to achieve redistribution of wealth without nationalisation. He suggested that he would prefer to reduce the legacy of apartheid in other ways: tax reforms, partnerships with the private sector and by encouraging land redistribution through a land bank.

He was aware that a battle might be looming at the ANC policy conference next April. "I am not saying that my colleagues will be convinced that the time has come to abolish nationalisation," he said. "But he will tell them that they have to choose between nationalisation and foreign investment."

As at Davos, however, Mr Mandela may have to repeat his message before it gets through.

Parker prepares to write a new chapter

Gary Mead examines the image the pen maker is trying to maintain as it looks for a buyer

A return to basics has swung Parker, the now British-based pen maker, from loss to profit and put it on the lookout for a buyer with \$300m to spare.

The movement from the loss-making days of the mid-1980s appears complete. But it has been a chequered path since the \$100m management buy-out staged by Mr Jacques Margry, Parker's chairman, and his fellow executives in 1986. In 1987 and 1988 Parker twice aborted flotation plans. In 1989 it was the target of a failed friendly takeover offer of \$180m by Fentland Industries, a British group that had made a fortune with a stake in the Bechco sports shoe business. Parker said at the time of its June 1988 flotation that the plan was abandoned because of stock market pessimism.

Back in the 1960s, there could hardly have been a finer symbol of meritoric reward for a child who passed the 11-plus exam than to be given a rolled-gold Parker 61 fountain pen.

Mr George Parker, a Wisconsin teacher who founded the company in 1888, would have been proud; academy and commerce linked through a symbol not simply of status, but also of quality. Through most of its history, Parker has maintained strongly defined branding, focused on quality and steering clear of cheap disposability.

That brand image created loyalty. But loyalty is a fragile emotion in business; it needs nursing. In the early 1980s, Parker tried to propel itself into the mass disposable pen market, while keeping its up-market image for other products. Parker came unstuck.

Enter Mr Margry. His answer, apparently successful, has been to turn back the clock and return to the core brand value of quality.

A marketing specialist, he has been with the company for 42 years. A former group area manager covering Europe, Mr Margry has throughout tried to hold to a consistent marketing line: "Our strategy had always been to position Parker at the top of the market, not as a designer product, but as a high-quality product which

cost more but delivered more."

Mr Margry's strategy was not always followed. In 1976, Parker started a wide-front marketing battle, with a price war against one big competitor, Shaeffer, at the top end of the market, and a foray into the disposable pen business, taking on the Japanese with a ballpoint called Itala.

It was, for Mr Margry, a classic brand-confusing error. "By going down-market we confused the customer; the consumer no longer knew what Parker stood for. We were all over the place, dissipating the advertising."

The Parker Pen Company decided to sell off its writing instruments division in 1985, following a series of losses which Mr Margry attributes directly to the marketing changes.

Following the January 1986 buy-out, Mr Margry's team brought Parker back into profit; 1987 showed pre-tax profits of \$13.3m compared

with a \$300,000 loss in the previous year, on turnover up from \$115m to \$128.7m. The years since 1987 have seen steady growth; operating profit has increased an average 16.3 per cent annually, while sales have yearly grown an average 7.3 per cent.

Mr Margry has no doubt that returning Parker to its traditional marketing policy - which he sums up as "not trying to chase every rabbit in the field" - has been the main factor behind its recent steady growth. Parker spends 30 per cent of its advertising budget promoting top-range pens; the other 70 per cent is for discretionary use by local managers.

Sales this year will be about \$180m worldwide, says Mr Margry, out of a total international market worth some \$2.1bn annually at retail prices. In the UK, Parker claims a dominating 53 per cent of the writing instrument market, while Mont Blanc has 6 per cent, Waterman 5 per cent, Shaeffer 7 per cent and Cross 6 per cent.

The marketing policy devised by Mr Margry has meant avoiding two extremes; neither down-market into cheap disposables, nor following Mont Blanc (part of the Dunhill group) up-market into the fountain pen as a designer accessory. "I think to market yourself as something to be purchased as a status symbol is dangerous in the long term. Everyone who has made a perfume or a dress wants to make pens; these are temporary markets," says Mr Margry.

Mont Blanc would disagree. Mr Kevin Boltman, Mont Blanc's UK marketing manager, says the company's advertising is deliberately designed to encourage purchasers "to think they are buying an aesthetic quality, a luxury item, not just a pen". To that end, Mont Blanc, whose factory is based in Hamburg, "has a limited distribution policy, to protect the brand as a sort of Mercedes-Benz of pens".

But for many, the top brand in pens is still undoubtedly Parker. Mr Gerry Grimstone, a director of the merchant bank Schroder, has the task of steering it home to a new buyer. He says Parker is looking for a buyer which will appreciate "the strengths of the global brand, of its international distribution network and the continual product development which Parker performs. That is actually unlikely to mean someone from the pen world".

Mr Margry is looking for a buyer which values a quality brand, one which has the royal warrants of the Queen and the Prince of Wales. Mr Grimstone is talking to some 50 potential customers. He is confident a deal will be soon be signed; no doubt both sides will be using a top-of-the-range \$2,000, 18-carat gold Parker Premier Presidential.



LETTERS

Too few share vision of good practice

From Dr Robert Clarke.

Sir, I was one of the thousand or more international business leaders who attended the World Economic Forum in Davos, and was a participant in a private session of the Prince of Wales's Business Leaders Forum. I, and many of my fellow chairmen present, were therefore surprised at the tone of your leader, "Privately Capitalism" (February 5). It certainly did not reflect the warmth and enthusiasm shown towards the prince for his bold vision for business. Why is his view of the business world "idiosyncratic"? As one of a growing number of companies which give practical effect to the principles of good corporate citizenship, my own company has supported and encouraged the Prince of Wales in acting as an ambassador for the values of "business stewardship". While you rightly state that the prince was urging what we all regard as good practice, we share his view that too few companies around the world have as yet fully recognised social and environmental responsibility as an integral aspect of their business operations.

Nor was the prince advocating this approach, nor partnership with local communities, as a prescription for an economic miracle as you implied. He was quite rightly putting the case that business cannot be competitive in the long run, unless it is more responsive to pressing social and environmental issues faced by communities in their international markets. His position may be privileged, but this has not stopped him earning his credibility from direct experience of working with business leaders in practical solutions to these problems in many parts of the world.

Surely, the prince's message that talking and thinking is not enough to match the tough challenges of literacy, hunger or environmental degradation - and that international business has a key part to play in action to address these issues which directly affect our stakeholders - deserves even greater attention.

Robert Clarke,
Chairman,
United Societies,
Church Road, West Drayton

Work is one thing, but productivity is another

From Dr Frank Heller.

Sir, It seems that the importance of work in one's life is not the same as effective productivity, or even hard work. It appears to have more to do with what alternative activities are highly regarded. The older advanced industrial countries - Britain, Germany, the Netherlands, Belgium and the US have reached a different value hierarchy than the countries that started industrialisation more recently.

A more policy-relevant finding from the same research shows that, irrespective of nationality, the self-employed and people who enjoy a measure of autonomy in their work have a significantly higher attachment to work than other groups.

Frank Heller,
director,
centre for decision making studies,
Twickenham Institute of Human Relations,
The Tavistock Centre,
Belisle Lane, London NW3

A magician's trick to increase expenditure on housing

From Mrs R. Terry.

Sir, There is a very simple magician's trick which could increase expenditure on social housing without affecting the public sector - borrowing. Mr Margaret Thatcher's requirement ("Save the PSBR" February 6). It involves changing one clause in legislation which would give local authorities the ability to secure new loans for housing on their housing assets, without recourse to rates and revenues. (The government has facilitated this through recent legislation ring-fencing the housing accounts of local authorities.)

The risk to lenders of such loans would then descend on effective management, including rent setting and rent collection, and maintenance, with properties having to be sold (to other social landlords) in cases of failure. This would be private sector risk as there would be no recourse to other parts of the authority or its income. This contrasts with the current situation where all local authority loans are secured on the rates and revenues of the local authority.

There are two advantages of

this approach which should be welcomed by all political parties. First, the Department of the Environment acknowledges that there is a backlog of repair which cannot be financed out of net rental income and current borrowing levels because of the concern about the cost of rent rebates if rents increase too quickly and the effect on PSBR. Second, the City would be selective in its lending decisions, financial institutions would evaluate the performance of local authority housing departments seeking finance and would advance loans only to those which could demonstrate that they were managing well from both a housing and financial point of view. What greater incentive for improvement?

R. Terry,
CSL Group,
Consultant House,
City Forum,
250 City Road, London EC1

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Reality left on the platform

From Mr Jonathan Price.

Sir, In taking ministers for parking company with reality in considering the privatisation of British Rail, David Savers (Personal View, February 5) himself leaves reality for reality on the platform in two important respects. He expresses the fear that potential entrants may be put off by the high cost of entering the business and "be unwilling to pay the full cost of the tracks they would use". Any attempt to recoup the full cost of the track from any private sector source is destined to fail, no matter how it is structured, just as any attempt to recoup the full cost of roads directly from road users would also fail, and for the same reasons. Railway tracks, like roads, can only be financed from general taxation if one wishes to retain anything approaching the current network size.

As for the difficulties Mr Savers sees in franchising provincial services, of course a potential buyer would want a commercial return. The point is that, through franchising, unglamorous, mundane services previously done by the public sector can provide commercial returns if properly managed.

Mr Savers emphasises BR's weak management, yet advises keeping it intact. Privatising British Rail as one unit would be tantamount to privatising an east German Kombinat by leaving it to the former Communist Party officials to manage.

Jonathan Price,
privatisation group,
Dunelm Europe,
5 King William Street,
London EC4N 3AX

Justified guide?

From Mr Andrew Shouler.

Sir, What is all this "teenager's guide" nonsense? I see that Michael Prowse's latest doom-laden missive from the US ("...guide to the budget", February 5) is headed in the manner of Samuel Butler's habitual shorthand, is it policy to be condensing? Is it - fellow City readers - even justified?

Andrew Shouler,
economist,
Industrial Bank of Japan,
Bucklersbury House,
Walbrook,
London EC4N 3RR

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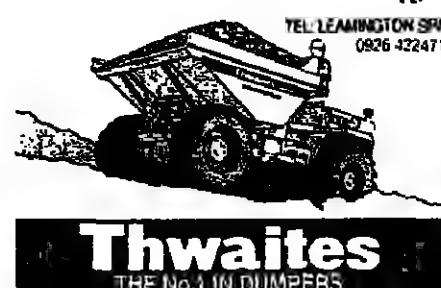
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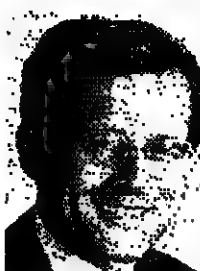
FINANCIAL TIMES COMPANIES & MARKETS

Monday February 10 1992



INSIDE

Bull and IBM steam ahead



Groupe Bull, the French computer manufacturer headed by Mr Francis Lorentz (left), gains a unique window into the future of computer technology this week when engineers from the company begin arriving at IBM's computer design centre in Austin, Texas. Their arrival is the first and most controversial consequence of the broad technological and marketing agreement concluded recently between the two groups. Page 15

First fall into red at Petrobras
Petrobras, Brazil's state oil monopoly, has made its first ever loss, turning a \$557m 1990 profit into a deficit of \$237m for 1991. The result raises fears over Petrobras's ability to service and repay the \$761m in Eurobonds it has raised since last July. Page 15

Mitel share price soars
The share price of Mitel, the Canadian telecommunications equipment maker, has almost doubled in the past week amid speculation that Britain's BT is about to sell its controlling interest, or that the loss-making Ottawa company is on the verge of a long-awaited earnings turnaround. Page 15

Conroy board ousted
Mr Richard Conroy, chairman and founder of the Irish exploration group Conroy Petroleum and Natural Resources, was voted off the company's board along with the other nine directors at a meeting in Dublin at the weekend. They are replaced by an eight-man board controlled by the company's two major shareholders, Outokumpu, the state-owned Finnish mining and industrial group, and Dundee Bancorp, a financial outfit of Canada's Corus International. Page 14

Charterhouse may be sold
The Royal Bank of Scotland may sell all or part of Charterhouse, its London-based merchant banking subsidiary which wants to expand on the continent. Royal Bank bought Charterhouse in 1986. Page 14

Market Statistics

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Special arrangement allowed broker to operate while facing criminal charges, writes Richard Waters

Mayhew's key role in corporate deals

MR David Mayhew, the Cazenove broker charged in connection with the Guinness affair, has played a leading role in some of the UK's largest corporate transactions, in spite of not being fully authorised under the Financial Services Act.

The three remaining charges against Mr Mayhew were dropped by the Serious Fraud Office on Friday after he had presented new evidence which satisfied the prosecution he had no case to answer.

In the four years since he was charged over his role in the Guinness takeover of Distillers in 1986, Mr Mayhew - the only Guinness defendant to retain his job after charges had been brought - has continued to play a key advisory role in a number of transactions.

He was a leading figure in the BAT "war cabinet" during the tobacco group's defence against Hovis, he advised Grand Metropolitan on its takeover of Pillsbury, and he masterminded substantial "bought deals" like ICT's sale of its stake in Enterprise Oil and General Cinema's disposal of shares in Cadbury Schweppes.

However, throughout this period he has been refused membership by the Securities and Futures Authority (formerly the Securities Association), the self-regulatory organisation set up under the Financial Services Act. SFA's membership committee declined to pass him "fit and proper" while the charges against him were outstanding.

Although the Financial Services Act only requires firms to be authorised the SFA requires individuals who give investment advice to be registered. A special arrangement allowed Mr Mayhew to operate while being "shadowed" by other Cazenove partners. Senior partners of the UK corporate stockbroker promised to ensure his work met regulators' rules.

Sir John Egan wants to change the way the UK airports operator undertakes investment projects in future, reports Paul Betts

BAA begins to throttle back on costs

Sir John Egan, BAA chief executive, is determined to stop costs taking off at London's Heathrow airport. The privatised airports operator is expected to apply for planning permission later this year to build a new fifth terminal at the world's busiest international passenger airport: an even bigger project than the £400m new terminal complex BAA opened last year at Stansted airport.

But timing of the application remains in doubt because Sir John wants to halve the original £1.8bn estimated cost of building terminal five at Heathrow to around £800m (£1.4bn).

"We will only proceed the moment we see a project where the costs are acceptable," he warned, after rejecting last week the latest plans drawn up by his staff. "It was a good project but not a great one," he explained.

He has already applied his new approach of designing buildings around their functions and future income streams at Glasgow airport, rather than allow what he calls "the whimsy of managers and architects" to take over.

BAA last week announced it was investing £80m to develop Glasgow's international passenger facilities. "We started with a project costing £110m. It took us a year to get it down to £80m and I expect after another six months of detailed work we can get it even lower," he said.

The former Jaguar chairman, who took over the running of BAA from Sir Norman Payne last year, seems convinced his group can provide the necessary 30m passenger a year additional capacity at Heathrow by the turn of the century with a more cost-efficient terminal five project than previously planned.

He does not want a repeat of the Stansted experiment. BAA could never have foreseen that its new £400m terminal at Stansted would open during the worst crisis to hit civil aviation in 40 years. But Sir John also acknowledged there was no need to spend so much at Stansted.

Since taking over, Sir John has sought to change the way BAA undertakes new investment projects. "When you spend about £300m a year in building new things, you've got to make sure you are cost effective while meeting the world's best standards," he said.

Sir John said he was first alerted to the need to transform the company's approach to new investment projects by large US carriers like United Airlines and American Airlines which started services to London for the first time last year. "They asked me why it took twice as much time to build in the UK as it did in the US," he said.

"The problem in the UK is that there is a managerial middle, impractical designs by architects and the fact that sub contractors accounting for about 70 per cent of the total costs don't get a look in until a project is started, and the project then constantly changes," he explained.

He has already applied his new approach of designing buildings around their functions and future income streams at Glasgow airport, rather than allow what he calls "the whimsy of managers and architects" to take over.

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The planning inquiry alone for the terminal five project at Heathrow is expected to take up to four years and cost BAA between £25m and £30m. "We won't embark on this investment until we have a robust project," Sir John said.

BAA is also developing an express rail link between Heathrow and Paddington station. Sir John is adopting the same cautious approach to the project. "I don't want a Channel tunnel but a high-quality rail service," he said.

BAA has started tunnelling tests in the Heathrow area with the target of seeing the rail link enter service by 1995-96. BAA is still negotiating with British Rail the £250m funding of the Heathrow line. Originally BAA was to pick up 80 per cent

of the cost and BR the rest. However, there is a query over BR's contribution as well as the future of all rail links between central London and the three BAA London airports of Heathrow, Gatwick and Stansted.

Privatisation of BR or parts of it could give BAA the chance to take charge of the rail links to its London airports. Sir John is cautious on such a prospect. "Running railways is not part of our core business but I don't think it is impossible to create a nice quality solution which all the major players find attractive," he said.

Focusing on BAA's core airports and retailing businesses have become the priority for Sir John. "Our core businesses are more profitable than any diversifications. What I want to do is build up our critical skills and once these grow we will see where we can diversify," he said.

He emphasised that Gatwick was not for sale in spite of speculation earlier this year. "What Gatwick needs is a marketing drive to make it fully competitive with Heathrow," he said.

Stansted would also ultimately pay for itself. It suffered a setback this month when Air France and Crossair of Switzerland said they were suspending flights

from the airport because these services were losing money. However, traffic at the airport grew 100 per cent to nearly 1.8m passengers last year after the new terminal was opened. But the airport is still short of the 5m passengers a year it needs to break even.

Sir John wants to expand BAA's profitable airport retailing operations by doubling retail space at airports over the next three years. He is also seeking to export the company's retailing and airport design expertise. It is competing for the design contracts of the new Hong Kong and Kuala Lumpur airports and is developing the retailing and catering businesses of Pittsburgh airport.

At home, Sir John has spent his first year driving down costs by reducing staffing by around 20 per cent from 10,000 to 8,000 people. "The company had never seriously examined its productivity. We have significantly improved it with the staff reduction programme," he said. The company aims for productivity improvements of 3 per cent a year.

Although passenger traffic is recovering after last year's slump caused by the Gulf War and the recession, BAA is expected to report a decline of about 18 per cent in pre-tax earnings for its financial year ending next March compared with the previous year.

The City of London forecasts pre-tax profits of about £200m for the year compared with £248m. The lower profits will also reflect provisions for staff cuts, property and the possible sale of Fraxwicks airport in Ayrshire.

After two years of zero passenger growth at its airports, Sir John sees signs of an upturn. "We are sluggishly starting to get a little growth but we are fearful one swallow does not make a summer," he said.

Investors are likely to be attracted by forecasts of growing demand for natural gas and the guaranteed rates of return to regulated gas utilities.

Consumers Gas operations are centred on the industrial region of southern Ontario. The utility has 1.1m customers and earned £878m from continuing operations last year on revenues of £1.5bn.

British Gas has made few changes at Consumers since the takeover beyond encouraging an active exchange of research and know-how. British Gas also has a 54 per cent interest in Bow Valley Industries, a Calgary-based oil and gas producer.

British Gas to spin off 15% of Consumers

By Bernard Simon in Toronto

BRITISH GAS is to spin off to the public a 15 per cent stake in Consumers Gas, the Canadian natural gas utility which it bought in September 1990.

The secondary offering, in the form of instalment receipts, is expected to raise between \$315m (US\$125m) and \$320m. British Gas paid \$31.1bn for Consumers, Canada's biggest gas distributor. The public offering is to comply with conditions by the Ontario government at the time of the acquisition. British Gas undertook to float at least 15 per cent within two years, and to make available to the public at least half any extra equity financing over the next 10 years.

The public stake in Consumers could thus rise to about 25 per cent by the end of the decade. British Gas is expected to keep the offering to the minimum required under the 1990 agreement. It said none of the proceeds of the share offering would be received by Consumers Gas.

A Consumers official said the offering would probably take place within the next three to four weeks. It will be handled by a group of securities dealers led by Nesbitt Thomson of Toronto.

Investors are likely to be attracted by forecasts of growing demand for natural gas and the guaranteed rates of return to regulated gas utilities.

Consumers Gas operations are centred on the industrial region of southern Ontario. The utility has 1.1m customers and earned £878m from continuing operations last year on revenues of £1.5bn.

IT WILL be of little comfort to politicians in the US and Europe facing elections this year in grim economic conditions - but the 1990s will be a good decade for economic growth in the OECD countries and potentially an excellent one for the reforming economies of east and central Europe.

This is the conclusion of Mr Andrew Britton, director of the National Institute of Economic and Social Research in London, in a recent study for the United Nations of postwar economic growth in the market economies.

Mr Britton argues that, while ultimately economic growth in the OECD countries will be determined by technological advance, countries can expand far more rapidly than this implies over many years both through technological "catch-up" and through moves to free markets and thus more efficient use of resources.

Between 1950-73, known in retrospect as the "golden age", western Europe and Japan benefited from both factors. Labour productivity, measured by GDP per hour worked, rose 5.3 per cent a year on average in France, Germany, Japan, the Netherlands and Britain, compared with 1.6 per cent from 1970 to 1990.

By contrast, the 2.5 per cent annual growth of GDP per hour worked in the US in 1950-73 was little different to that between 1973 and 1990.

Operating closer to the technological frontier (with an average level of GDP per hour worked higher than any of the five countries cited) and with an already largely deregulated economy, the "golden age" passed America by.

"It seems likely that the distinguishing characteristic of the 'golden age' was not the more rapid acquisition of new knowledge, so much as its faster diffusion, and a more efficient use of knowledge already acquired," the study says.

This process was aided by the dismantling of international trade barriers and high rates of investment, especially in Japan and Germany. The golden age was followed

High hopes of a good decade for growth

by "an age of disappointment and confusion". Mr Britton gives short shrift to "oil-shock" explanations of the worldwide slowdown after 1973, citing evidence that the direct impact was small. He argues that the slowdown was inevitable.

The scope for technological "catch-up" in relation to the US was largely exhausted. Indeed, by the 1970s Japan already surpassed the US in many sectors. There was little more to be gained from switch-

ing resources from agriculture to industry, while the shift to services may have actually reduced productivity growth. There was also a halt to progress on trade liberalisation.

Mr Britton dismisses claims made by the OECD and others that economic growth was stifled by a burgeoning public sector. Government receipts as a percentage of GDP rose from 32.1 per cent in 1973 to 35.5 per cent in 1984, not enough significantly to affect productivity or growth, he says.

Similarly, he is reluctant to accept explanations that put all the blame on government actions to restrain demand in order to curb inflation. Countries which avoided the worst of the inflation in the 1970s, like West Germany and Switzerland, did not have a better growth performance. Countries with continued low unemployment (relatively high demand) in the 1970s still suffered from

when economic expansion was supposedly fettered by rampant growth of the nanny state.

"cautiously optimistic" on the outlook to the end of the decade. He believes the 1980s have left the market economies in relatively good shape to take advantage of growth potential.

In the absence of big increases in investment (low savings) or in labour supply (population ageing), this will depend mainly on technical progress and/or the more efficient use of resources.

Indulging in some crystal ball gazing, Mr Britton believes the slowdown in military spending following the end of the cold war could reduce the pace of technological advance in the long term, though in the medium term growth could benefit from more productive use of liberated resources.

European economic integration will further boost efficiency, though against that is the possibility that the world trade talks may fail. Finally, Mr Britton expects a move to the political centre from the right in the US, Britain and Germany, but no return to monetarist policies.

In eastern Europe the parallel is with western Europe in the 1950s. The same potential exists for a rapid rise in productivity, combined with reduced regulation and an expansion of trade. There is the same need to catch up with existing technical knowledge and the same need for capital.

In western Europe the parallel is with America in the 1950s. It is not expected to experience anything like the possible boom in the east but the National Institute is predicting annual growth of 2.6 per cent in 1993-95 and 2.8 per cent in 1996-99 for the big seven economies.

"We are not forecasting a new 'golden age' of rapid growth in the market economies, but we do foresee continuing progress and overall a better performance than that of the 1970s or even the 1980s", Mr Britton says.

"Economic Growth in the Market Economies 1950-2000, by Andrew Britton, Discussion Paper No. 1, No. 1 (New York, United Nations Economic Commission for Europe, 1990).

New stock helps lift gilt market profits 22%

By Sara Webb in London

GILT-EDGED market makers (GEMMs) reported an overall operating profit of £49m (£88.7m) in 1991, up 22.5 per cent on the previous year.

This is only the second year since 1968 that the group of 18 firms has shown an overall profit. They were helped by the government's return to issuing gilts during 1991, favourable market conditions, the absence of volatile market movements, and benefits of cost-cutting.

The figures, in the Bank of England's Quarterly Bulletin, were released ahead of publication tomorrow.

Last year also marked the first time since Big Bang capital dedicated to the gilt market increased, from £365m for the group at the beginning of the year, to £432m at year-end.

The figures will interest companies considering starting up as GEMMs.

Deutsche Bank has said it will begin trading gilts soon. Nikko, Yamaichi and Morgan Stanley are expected to follow suit. The Bank's report says only a few of the 18 GEMMs incurred losses last year.

A main reason given for the performance of the gilt market was the government's need to issue new stock to meet borrowing requirements.

After three successive years during which the market shrank, the Bank of England began issuing gilts again in January 1991. New issues totalling £13.9bn in nominal terms were announced last year. "There can be little doubt that the growth of the gilt market... acted as a stimulus to investor interest" reports the Bank.

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COMPANIES AND FINANCE

Merchant banking no longer considered a core activity Royal Bank may sell Charterhouse

By Jane Fuller

THE ROYAL Bank of Scotland may sell all or part of Charterhouse, its merchant banking subsidiary which wants to expand on the continent.

Royal Bank bought Charterhouse in 1985 and has invested a total of about £200m in it, but merchant banking is no longer regarded as a core activity. Mr George Mathewson, recently promoted to chief executive of the Royal Bank, said yesterday this view had come out of the restructuring announced in late 1990.

To enable Charterhouse to pursue its ambitions on the continent, "there may be a change of ownership structure". But this should not be seen as putting the merchant bank up for sale. He stressed that Royal Bank did not need to sell to bolster its financial position. "We have the second strongest balance sheet in the UK banking sector," he said.



George Mathewson: change of ownership structure

In the restructuring it was clear separate from the group's corporate and institutional banking division.

house had proved a good investment. The idea of bringing in a continental partner was not based on any failure. In the year to September, the merchant bank contributed £38.5m to group profits before provisions of £428.7m. Its share of the £358.5m charged for bad debts was £18.6m. Net of this, Charterhouse's total of £22.3m was down from £48m the previous year.

Its continued profitability contrasts with TSB's experience with Hill Samuel, although since TSB bought the merchant bank for £77m just over four years ago, it has been lumped in with it all its lending to companies.

Mr Victor Blank, chairman and chief executive of Charterhouse, said the sort of partner being looked for was a big bank in Germany or France. It already had development capital and other activities in Spain, Sweden, France, Germany and Italy.

The new move could involve the partner taking a stake -

not necessarily a controlling one - or buying it outright. Alternatively a joint venture might be set up, although Mr Mathewson said it was highly unlikely that any more money would be invested by Royal Bank. While there have been "a couple of exploratory discussions" in the past, no negotiations are currently taking place.

To buy the merchant bank, Mr Blank said he did not know whether the multiple of capital would be "1.1x or 0.8x". We're in recessionary times and there aren't many buyers around. Such a multiple would be based on £187m of disclosed capital plus "some hidden reserves".

Before the recession, in November 1989, Deutsche Bank paid £950m for Morgan Grenfell, which made £37.2m pre-tax profit that year. After a 19 per cent profit fall in 1990, Morgan Grenfell said its returns were measured not by the £950m purchase price, but by the £350m of capital in it.

Cheltenham & Gloucs 25% profit expansion

By David Barchard

CHELTENHAM & Gloucester, the sixth largest building society which has grown much faster than the rest of the industry since 1985, defied the recession yet again last year by raising its pre-tax profits by 25 per cent.

The society's 1991 results, to be announced on Thursday, will show that pre-tax profits passed £180m, up from £144.7m in 1990.

This was achieved despite sharply increased losses on bad loans. These rose from £17m to over £100m, but more than £50m of them came from the small £500m-assets Portsmouth Building Society, which C&G absorbed in a rescue operation early last year.

Mr Andrew Longhurst, chief executive, will point out at C&G's Thursday that C&G has effectively doubled its total assets in just two years to over £1.4bn.

The increase has come partly from a series of aggressive mergers. C&G has absorbed smaller societies, but also from organic growth of its core businesses.

Unlike most other top ten building societies, C&G has not diversified into new banking activities, and concentrates on its traditional saving and mortgage loan businesses for upmarket customers. It is the only one of the fifteen largest societies which does not offer its customers the use of cash machines.

As a result, its costs are among the lowest for the entire banking sector at under 27 per cent of its income.

It is now vying with Leeds Permanent for the fifth place by asset size in the building society industry.

Kvaerner makes two UK acquisitions

Humphreys & Glasgow and Earl & Wright, two UK off-shore engineering businesses owned by Dallas-based Kvaerner, are being taken over by Kvaerner of Norway. Kvaerner is spending £15.5m on the two companies and a major holding in British Off-shore Engineering Technology.

Major shareholders win the day at Conroy Petroleum

By Tim Coone in Dublin

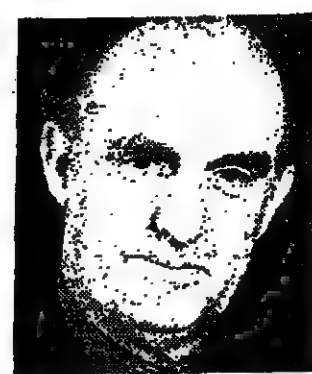
MR RICHARD Conroy, founder and chairman of the Irish exploration group Conroy Petroleum and Natural Resources, was voted off the board along with the other nine directors at a packed nine-hour extraordinary meeting in Dublin.

The vote went about 60:40 against Mr Conroy, although around 90 per cent of the small shareholders backed the existing board.

A new eight-man board under the control of the company's two major shareholders, Outokumpu, the state-owned Finnish mining and industrial group, and Dundee Bancorp, a financial offshoot of Canada's Corona International, have a combined holding of 43.35 per cent.

The new board announced that it was to begin "a detailed review of the company's operations immediately," and that Mr Graham MacCall, managing director of Outokumpu, and Mr Paul Carroll, a director of Dundee, would be temporary joint chairmen until "an independent Irish chairman" was appointed.

Hostility to Mr Conroy first surfaced in 1990 when the com-



Richard Conroy: Atlantic purchase was good value

argued that this was overpriced, was diverting Conroy's attention from developing Galmoy, and were clearly angered by what they saw as Mr Conroy's effort to dilute their holding in the company.

Mr Conroy has remained adamant, though, that the Atlantic deal "was good value", creating total oil and gas assets which he estimated "at between £50m and £100m".

The new board is likely to sell off Conroy's oil and gas assets and to focus efforts on better with Outokumpu's other zinc mining interests in Ireland. These are the Tara mine at Navan, western Europe's biggest zinc mine, and its 24 per cent stake in the 15.5m ton zinc/lead deposit at Lisheen, close to Galmoy.

At the meeting, Mr MacCall said it would be the intention to bring Galmoy into production "as soon as possible". Mr Conroy said: "I am fully supportive of that. That is what I have been trying to do."

Cost of developing Galmoy is put at some £165m, once planning permission is approved. When in production the mine should be one of the lowest cost producers in the world.

CROSS BORDER M&A DEALS

BUYER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Philips (Holland)	Whitell Communications (US)	Media	£37m	Initial 25% stake
Wolfsberg (UK)	Brossette (France)	Plumbing supplies	£95m	Seeking European development
Marsh & McLennan (US)	Faugere & Juthau (France)	Insurance broking	£58m	Buying outstanding two-thirds
Grosvick (Holland)	Ruddies (UK)	Brewing	£42.5m	Building premium portfolio
Thorn EMI (UK)	Remco (US)	Home entertainment rental	£30m	Further US expansion
Sanior Engineering (UK)	Flexonics (US)	Tubes & hoses	£22m	Good fit says Sanior
Vodafone (UK)	NordicTel (Sweden)	Mobile telecoms	£22m	Phased 25% stake
IBM (US)/Tata Industries (India)	Tata Information Systems (IN)	Computers	£14m	IBM returns to India
TMS (Sweden)	IEL Travel (UK)	Travel agency	£3.2m	Hilldown non-core disposal
British Gas (UK)/Sade (France)	Tenagre (N)	Pipe maintenance	N/A	50/50 venture

Source: FT Mergers & Acquisitions International

Franchise bid was not too high - INBC

By Raymond Snoddy

THE Independent National Broadcasting Company has attacked suggestions that its bid of just over £4m for the second national commercial channel was too high.

Its bid for the pop music licence was more than double the £1.8m second highest offer put forward by TV-am, the breakfast television company, in a joint venture with Mr Richard Branson's Virgin group.

Mr Michael Mallett, chairman of INBC and a former chairman of Yorkshire Radio Network, said that as the station would be based in Sheffield its overheads would be much lower than London.

INBC argued on Friday that it was bidding for a unique franchise - the only national commercial pop music channel - with a potential audience of up to 40m.

However, it still has to raise financing of around £12m and a prospectus is expected in the next couple of weeks.

New chairman for P-E Intl

By Alan Cane

P-E INTERNATIONAL, the management and computing group which includes Mr David Bellamy's environmental consultancy among its subsidiaries, has appointed a new executive chairman and assured shareholders that it will pay an unchanged dividend of 5.2p in spite of a poor trading performance.

The new chairman is Mr George Cox, 51, co-founder and former managing director of Butler Cox, a London-based consultancy bought by Computer Sciences Corporation of the US last year.

Mr Cox, who will be 60 later this year, has decided to retire after 30 years with P-E to give more time to other interests including the chairmanship of Brammar, the industrial distribution and rental services group.

The announcement came earlier than was originally anticipated as expectation of poor results drove P-E's share price down to a low of 103p compared with its 1991-92 high of 159p.

Profits were down by a third at the interim stage and Mr Lang warned that the second six months would also be disappointing, although sales had picked up since the new year.

Mr Cox intends to continue to reduce fixed costs - perhaps through innovative remuneration schemes - while seeking new sources of recurring revenue through longer term relationships with clients.

He thought the consultancy business could significantly improve its marketing skills. "At Butler Cox we were among the best at marketing ourselves and we were terrible," he said.

will on February 22 relinquish the role of chief executive and will be succeeded by Mr Gordon Page, currently deputy chief executive. Mr Cobham will continue as chairman.

FROST GROUP has, through Save Service Stations, its petrol retailing subsidiary, acquired six petrol retailing sites for £1.15m cash. Frost now has 55 sites.

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COMPANY NEWS IN BRIEF

ABERFORTH Smaller Companies: net asset value per share at January 31 was 128.77p basic, 133.97p fully diluted. The C share net asset value was 98.39p.

BEALERS HUNTER announces 91.7 per cent of its recent rights issue has been taken up.

BILSTON & BATTERSEA Enamels is taking over the

trade sales and trade marketing functions from Halycon Days (London) through the acquisition of Enamel Distributors for £450,000 cash, in respect of goodwill. Halycon has entered into a new eight-year design and supply agreement with Bilton for payment of £180,000 cash.

FM GROUP chairman and chief executive, Mr Michael Cobham,

will on February 22 relinquish the role of chief executive and will be succeeded by Mr Gordon Page, currently deputy chief executive. Mr Cobham will continue as chairman.

FROST GROUP has, through Save Service Stations, its petrol retailing subsidiary, acquired six petrol retailing sites for £1.15m cash. Frost now has 55 sites.

THIS NOTICE DOES NOT CONSTITUTE AN OFFER FOR SALE AND THE STOCK DESCRIBED BELOW IS NOT AVAILABLE FOR PURCHASE DIRECT FROM THE BANK OF ENGLAND.

ISSUE OF £1,500,000,000

9 per cent TREASURY STOCK, 2012

SCHEDULE OF PAYMENTS:

On issue £50.00 per cent
On 13th April 1992 £49.25 per cent

£1,250,000,000 of the above Stock has been issued to the Bank of England on 7th February 1992 at a price of £99.25 per cent; the balance of £250,000,000 has been reserved for the National Debt Commissioners for public funds under their management.

The Stock will be repaid at par on 6th August 2012.

Interest will be payable half-yearly on 6th February and 6th August. The first interest payment will be made on 6th August 1992 at the rate of £3.6555 per £100 of the Stock.

Application has been made to the Council of The International Stock Exchange for the Stock to be admitted to the Official List; dealings in the Stock are expected to commence on Monday, 10th February 1992.

Copies of the notice in lieu of prospectus may be obtained by post from the Bank of England, New Issues, Southgate House, Southgate Street, Gloucester, GL1 1UW; at the Central Gifts Office, Bank of England, 1 Bank Buildings, Princes Street, London, EC2R 8EU or at any of the Branches or Agencies of the Bank of England; at the Bank of Ireland, Moyness Buildings, 1st Floor, 20 Callender Street, Belfast, BT1 5BN; or at any office of The International Stock Exchange in the United Kingdom.

BANK OF ENGLAND

LONDON

7th February 1992

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Goldstar Co., Ltd.

U.S. \$30,000,000

1 1/2 per cent Convertible Bonds due 2002

("The Bonds")

NOTICE IS HEREBY GIVEN to the holders of the Bonds that pursuant to a resolution passed at a meeting of the Board of Directors on 14th December, 1991 the company has declared a stock dividend to holders of its common stock and of its preferred stock registered on the shareholders' list as of 31st December, 1991. Under mandatory provisions of Korean law, the proposed dividend will be submitted for approval to a general meeting of shareholders to be held on 25th February, 1992.

A further Notice will be given to the holders of the Bonds of any adjustment to the Conversion Price in relation to the Bonds as a result of such stock dividend.

10th February, 1992

Goldstar Co., Ltd.

St. George

Building Society Ltd.

U.S. \$100,000,000

Floating Rate Notes due 1998

Notice is hereby given that for the Interest Period 7th February, 1992 to 7th May, 1992 the Notes will carry a Rate of Interest of 4.575% per annum. The Interest Amounts payable will be U.S. \$104.38 per U.S. \$100,000 Note and U.S. \$1,437.75 per U.S. \$100,000 Note. The Interest Payment Date will be 7th May, 1992.

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CONTRACTS & TENDERS

FROM TURKISH ELECTRICITY AUTHORITY GENERAL MANAGEMENT

The amendment related to the supply of 3050 transformers which required our authority and will be financed by an IBRD loan is as follows:

Dead-line for submission of bids which is specified in clause 2 of addendum no-IV of the Bidding Document has been changed to March 19, 1992.

Related firms may apply to the TEK for TÜRKİYE ELEKTRİK KURUMU GENEL MÜDÜRLÜĞÜ, Ticari İler Dairesi Başkanlığı, İnönü Bulvarı no 27 Kat 1 Oda no 7. Bahçelievler/ANKARA/TÜRKİYE for extra information

(B-33948)

LEGAL NOTICES

CUI INSURED MORTGAGE ASSOCIATION, INC.

PLEASE TAKE NOTICE that a Supplemental Insurance as of December 31, 1991 has been made to the Association and Supplemental as of May 1, 1992 of the Insurance dated as of November 28, 1988 between CUI Insured Mortgage Association, Inc., a Delaware corporation (the "Owner") and First National Bank, as Trustee, which Supplemental Insurance terminates the time at which the Owner may satisfy and discharge the mortgage in accordance with, and to the extent currently provided by, Section 4.01 of the Insurance, by making the irrevocable deposit in trust provided for in said Section 4.01.

PERSONAL

ROULETTE

Author of well-known book on the subject (Thirteen Against The Bank) is desirous of collecting players and club members with a view to a mutually advantageous arrangement. N. Leigh, 22, Morden House, Redlands Lane, Farnham, Hampshire, PO14 1HL.

DAEWOO CORPORATION US \$175,000,000 Floating Rate Notes 1995

(Coupon No. 10)

Pursuant to Note conditions, notice is hereby given that for the interest period 10th February 1992 to 10th August 1992 (182 days), an interest rate of 5 1/4 per cent, per annum, will apply (minimum rate condition).

Amount per coupon (No. 10) - US \$2,654.17

Payable on the 10th August 1992



THE LONG-TERM CREDIT BANK OF JAPAN, LTD.
London Branch
AGENT BANK

GOLDSTAR CO., LTD.

US\$70,000,000

3 1/4 per cent Convertible Bonds due 2006 ("The Bonds")

NOTICE IS HEREBY GIVEN to the holders of the Bonds that pursuant to a resolution passed at a meeting of the Board of Directors on 14th December, 1991 the company has declared a stock dividend to holders of its common stock and of its preferred stock registered on the shareholders' list as of 31st December, 1991. Under mandatory provisions of Korean law, the proposed dividend will be submitted for approval to a general meeting of shareholders to be held on 25th February, 1992.

A further Notice will be given to the holders of the Bonds of any adjustment to the Conversion Price in relation to the Bonds as a result of such stock dividend.

10th February, 1992

By: Citibank, N.A. (CSEI Dept)

London Principal Paying Agent

CITIBANK

This advertisement is issued in accordance with the regulations of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("the London Stock Exchange"). Application has been made to the London Stock Exchange for all the Ordinary Shares of 10p and all the 9.5% Cumulative Redeemable Preference Shares of £1 in East Surrey Holdings plc to be admitted to the Official List subject to the proposed Scheme of Arrangement, under Section 425 of the Companies Act 1985 by East Surrey Water plc, involving a new holding company becoming effective. It is expected that admission to the Official List will become effective and that dealings in the Ordinary Shares and the 9.5% Cumulative Redeemable Preference Shares will commence on Thursday, 13th February, 1992.

Upon the Scheme of Arrangement under Section 425 of the Companies Act 1985 becoming effective

EAST SURREY HOLDINGS plc

(Registered in England with Number 2660370)

will acquire the whole of the issued share capital of East Surrey Water plc. East Surrey Holdings plc's share capital following the Scheme of Arrangement becoming effective will be:

Authorised	Issued and Fully Paid
£1,675,800	£1,254,850
£1,772,794	£1,772,794

This application is sponsored by

CHARTERHOUSE BANK LIMITED AND SEYMOUR PIERCE BUTTERFIELD LIMITED

The circular relating to the proposed Scheme of Arrangement dated 5th December, 1991, comprising Particulars relating to East Surrey Holdings plc, will be included in the Companies Act Service available from Essex Financial Ltd, 37-45 Paul Street, London EC2A 4PB from 9am on Tuesday 11th February, 1992. It may also be obtained during normal business hours by collection only, on Tuesday 11th February, 1992, from the Company Announcements Office, The London Stock Exchange Tower, Capel Court Entrance, Off Bartholomew Lane, London EC2.

Copies of the said circular are available at the following addresses during normal working hours, until 9th March, 1992:

Charterhouse Bank Limited 1 Paternoster Row London EC4M 7DH	East Surrey Water plc London Road Redhill Surrey RH1 1LL
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5700,000,000

SUMITOMO BANK INTERNATIONAL FINANCE N.V.

Guaranteed Floating Rate Notes due 2000

Guaranteed on a Subordinated Basis as to Payment of Principal and Interest by The Sumitomo Bank, Limited

In accordance with the Description of Notes and Guarantees, notice is hereby given that the rate of interest for the three months from 10th February, 1992 to 11th May, 1992 has been fixed at 4 1/4 per cent per annum and that the coupon amount payable on Coupon No. 7 on 11th May, 1992 will be US\$109.01 per note of US\$100,000, US\$1,090.10 per note of US\$100,000 and US\$10,901.04 per note of US\$1,000,000.



The Sumitomo Bank, Limited

COMPANIES AND FINANCE

Petrobras loss raises fears for debt servicing ability

By Christina Lamb in Rio de Janeiro

PETROBRAS, Brazil's state oil monopoly, has made its first loss, turning a \$557m 1990 profit into a deficit of \$237m for 1991.

The result raises fears among investors over Petrobras' ability to service and repay the \$761m in Eurobonds it has raised since last July.

For the first time since the company's creation in 1953 it will not pay a dividend.

Petrobras pioneered Brazil's recent return to the international capital markets using the slogan "we're a good company with a bad address".

However Mr Antonio Claudio Pereira da Silva, the company's superintendent of finance, said yesterday that he considered the result was positive because it was linked to "financial adjustments rather than operating performance".

He blamed the losses on new accounting laws which require assets to be revalued according to inflation, while liabilities are adjusted against the dollar. Last year the dollar rose 528 per cent against the cruzeiro compared with inflation of 477 per cent.

The new accounting require-

ment is expected to result in many companies presenting surprise losses.

While the parent company made profits of \$18m its subsidiaries reported losses of \$355m. Petrobras, the petrochemical arm, lost \$150.5m. Braspetro, its international division, lost \$72.8m. Petrofertil, its fertiliser subsidiary lost \$50.5m and Petromina, its mining division, lost \$118.8m.

The company's gross revenues of \$18.9m were, however, 11.8 per cent down on 1990. Petrobras has debts of \$3.8m of which \$2.6m are short term.

Mitel share price leaps on BT sale speculation

By Bernard Simon in Toronto

THE share price of Mitel, the Canadian telecommunications equipment maker, has almost doubled in the past week amid speculation that Britain's BT is about to sell its controlling interest, or that the loss-making Ottawa company is on the verge of a long-awaited earnings turnaround.

The surge in the share price, from 90 cents to \$1.75, took place in exceptionally heavy trading. Over 5m Mitel shares changed hands last week. The share price touched a peak of \$2.01 on Friday on the Toronto Stock Exchange.

Mitel said in a statement that "there are no developments to report" regarding BT's two-year effort to dispose of its 51 per cent stake. But a company official acknowledged that the management in Canada was "not totally aware at all times of what negotiations are going on".

BT paid \$332m, or C\$5 a share, almost seven years ago for its stake in Mitel, whose specialty is small and medium-sized office PBXs. BT will almost certainly take a sizeable loss if a buyer is found soon.

Mitel has been in the red for seven consecutive quarters, but last week reported that its loss fell to C\$3.4m (US\$2.93m) in the three months to December 27, from C\$5.9m a year earlier. The operating loss narrowed to C\$4.4m from C\$7.2m. The company recently won a contract to supply the US navy.

Tiger Oats makes \$370m rights issue

By Andrew Jack

TIGER OATS, the food, pharmaceuticals and fishing subsidiary of the Barlow Rand group of South Africa, has launched a 10.5m share three-for-four \$370m rights offer to fund acquisitions and generate cash.

A circular to shareholders gives them the right to buy 15 ordinary shares for every 300 held at 370 cents each. The offer closes on February 28.

Full speed ahead for IBM and Bull

Alan Cane on the rationale behind the computer groups' accord

Engineers from Groupe Bull, the French computer manufacturer, will begin to take up residence at International Business Machines' computer design centre in Austin, Texas, within the next few days.

Their arrival will be the first and most controversial consequence of the technological and marketing agreement concluded recently between the two computer makers.

In Austin, the Bull team will work with IBM and its partners Apple Computers and Motorola on the design of microchips planned to be at the heart of tomorrow's personal computers. Bull will have a unique window into the future of computer technology.

While almost every important detail of last week's agreement has yet to be spelled out in detail - the size of the equity stake IBM has agreed to take in Bull, for example, or the annual value of Bull's orders for IBM's small disk drives - both companies appreciate the need for speed if they are to make the most of their initiative.

Within months, Bull will be selling IBM mid-range computers badged with Bull's green logo. By the end of the year, the cabinets will be Bull's but the chips at the heart of the system will still be IBM.

The new understanding between IBM, the world's largest computer maker, and Bull, state-owned and losing money heavily, began as a search for a straightforward technology agreement. Bull needed a source of a new technology



Michael Armstrong led final stages of deal for IBM called "reduced instruction set computing (risc)" available only from US suppliers - IBM, Hewlett Packard (HP), Digital Equipment, Sun Microsystems and MIPS. It elected to choose between IBM and HP.

IBM was looking for a partner to licence its risc technology to increase manufacturing volumes and improve distribution. In the past year it has struck oem (original equipment manufacturer) deals with Wang of the US for personal computers and mid-range machines and with Siemens of Germany for memory chips.

The deal with Bull, however, has grown into a complex, two-way relationship which will have far-reaching consequences for the world computer industry. "Bull's position as a viable vendor has received a much needed boost" the Gartner Group, a well-regarded US consultancy said, immediately following the deal.

Risc technology was invented by IBM. It makes possible powerful but low cost computer systems through simple silicon chip design in combination with complex software. It is seen as the technology of choice for mid-range computers and, increasingly, personal computers. Typically, risc computers run the Unix operating system, developed by AT&T and set to become the industry standard for small and medium computers.

The key to making profits from risc computers, as for personal computers, is high volume and efficient distribution.

Mr Bob Dies, director-general, products and systems, IBM Europe, and his opposite number at Bull, Mr Michel Bloch, managed the burden of the negotiations. Mr Michael Armstrong, head of IBM world trade, and Mr Francis Lorentz, Bull chairman and chief executive handled the final stages.

The French government, as Bull's majority shareholder, gave its approval to Mr Lorentz's desire to seal a deal with IBM. "We did not know we had been selected until Mrs Cresson, the prime minister, announced it" Mr Dies said.

IBM lost money for the first time in 1991 and has put in place a profound restructuring strategy to restore profitability.

There was little to choose between the risc technology on offer from IBM and HP in the view of Bull's experts. Why then did Mr Lorentz opt

for IBM? He gave six reasons. ● IBM would be prepared to take a large number, perhaps 100,000, of portable computers a year from Bull subsidiary Zenith Data Systems to sell under its own label.

● There was the possibility of creating a separate, global, printed circuit board business based on Bull's manufacturing facilities at Angers, France, and Boston in the US.

● Bull would take the lead in developing powerful networks of risc processors, an advanced technology called "symmetrical multiprocessing (smp)". IBM would benefit from being able to save resources it would otherwise have to pour into its own smp project.

● A computation of the profit and loss account over four years for each of the potential partners came out in IBM's favour.

● He believed that software houses whose application programs can make or break a hardware supplier - would be more encouraged to write for IBM designs than for HP.

● He was concerned about speculation, however absurd, that Hitachi, the Japanese electronics giant, might launch a takeover bid for HP. HP licences its own version of risc to Hitachi, which builds workstations based around it.

The agreement transforms Bull's credibility but as the Gartner Group points out, its future is dependent on the delivery of the products. Gartner believes there is only a 75 per cent chance of success in the symmetrical multiprocessing development.

Edison in Deutsche Shell deal

By Haig Simonian in Milan

EDISON, the stock market listed energy subsidiary of Italy's Montedison group, is buying the Italian activities of Deutsche Shell for \$230m.

The activities include a share of around 49 per cent in a series of licences to extract natural gas from 13 fields concentrated in the Adriatic.

Edison said its share of the total gas reserves in the fields will amount to over 200 cubic metres. The remaining share is held by AGIP, the Italian

state-owned energy group. The deal will boost company plans to triple its natural gas output to around 2bn cubic metres a year over the next 20 years, representing around 12 per cent of national demand.

The acquisition should make Edison the biggest private-sector energy group in Italy, said an official.

● Italcementi, Italy's biggest cement producer, has acquired 70 per cent of Cemosa Ostrava, one of Czechoslovakia's biggest

state-owned energy group. The deal follows December's purchase by Italcementi of Cement Hranice, the largest cement producer in Czechoslovakia.

Together, Cement Hranice and Cemosa Ostrava control about 15 per cent of the Czechoslovakian cement market. Italcementi, which is part of the Italmobiliare group, has an annual capacity of around 20m tonnes and controls about 36 per cent of the Italian market.

Ciba-Geigy to announce results abroad

By Paul Abraham

CIBA-GEIGY, the Swiss chemicals group, is to announce its results outside Switzerland for the first time. The company will present the figures in London on March 28, in its efforts to internationalise its shareholding.

The decision follows a doubling in the proportion of shares in foreign ownership to 30 per cent over the past two years. About 20 per cent of the shares in Ciba-Geigy are in London-based, according to the company.

The announcement will be broadcast live to Ciba-Geigy's head-office in Basle. The company is also considering holding the results in New York next year and Tokyo in 1994.

Bank Leu profits recover

BANK Leu, whose profits were virtually eliminated in 1990 by a massive fraud, bounced back last year, achieving a net profit of Sfr33.1m (\$23.4m) writes Ian Rodger in Zurich.

Leu, which was taken over by C3 Holding, the parent of Credit Suisse, in 1990, said net interest earned rose by

Sfr49.9m to Sfr104.7m. Net commissions were virtually unchanged at Sfr65.9m as were earnings of Sfr27.3m from foreign exchange and precious metals dealing.

Total assets dropped 5.1 per cent to Sfr12.9bn, as the bank continued to reduce its inter-bank business.

NRI TOKYO BOND INDEX

December 1991 - 1991	12/1/91	PERFORMANCE INDEX			
		12/1/91	12/1/90	12/1/89	12/1/88
Overall	100.00	100.00	100.00	100.00	100.00
Government Bonds	100.00	100.00	100.00	100.00	100.00
Corporate Bonds	100.00	100.00	100.00	100.00	100.00
Convertible Bonds	100.00	100.00	100.00	100.00	100.00
High-Yield Bonds	100.00	100.00	100.00	100.00	100.00
Foreign Bonds	100.00	100.00	100.00	100.00	100.00
Government 10-year	100.00	100.00	100.00	100.00	100.00
Estimated per yield	100.00	100.00	100.00	100.00	100.00

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INTERNATIONAL CAPITAL MARKETS

UK GILTS

Prices rise as solid run continues

A BUMPER week for gilt funding ended with prices moderately higher, continuing the solid run of recent weeks for the UK government bond market.

The Bank of England took the opportunity of a firm market to announce gilt funding worth a total of £1.8bn. The move seemed aimed partly at raising money for the 1992-93 public sector borrowing requirement (PSBR), which could total some £24bn, roughly twice the figure for this year.

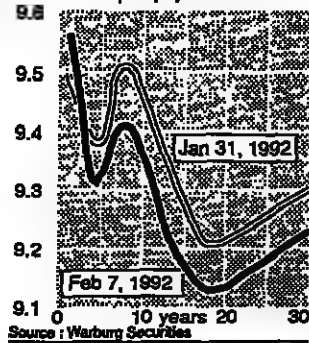
With sterling undergoing few signs of strain in the European exchange rate mechanism and with recessionary conditions likely to continue for some time, gilt yields continued on a downward path.

Since the start of 1992, yields have come down faster than for all the other important types of government bonds, illustrating the attraction of the securities for investors both in the UK and overseas.

The prospect of a large amount of new gilt issues in the financial year beginning in April continues to worry some investors, as it might depress prices. But even allowing for the nervousness that may affect the market ahead of the

UK gilts yields

Restated at par (%)



Source: Warburg Securities

general election, the outlook for gilt yields seems fairly positive.

The firm state of the market was underlined when three top stocks totalling £550m announced by the Bank on Tuesday sold out the day afterwards, as a result of considerable pent-up demand for securities maturing around the end of the century. The instruments comprised £150m of the 9% per cent Treasury loan due 1999, £150m of the 12% per cent exchequer stock due 1996, and £250m of the 9% per cent conversion stock due 2005.

This was followed on Friday

by news of an issue of £1.25bn of 9 per cent Treasury stock due 2012, available for dealing from today. The Bank set an issue price of 99.25 per cent, with 50 per cent payable up front and a redemption yield of 9.08 per cent.

Including Friday's issue, the first new gilt to be unveiled by the Bank for four years, total announced funding by the Bank so far this financial year comes to some £1.5bn. Allowing for gilt redemptions of £5.5bn and some £3bn of gilts thought to have been sold by the Bank unannounced, the authorities appear to have already funded the estimated £11bn PSBR for this year.

Last week, prices rose for gilts at all parts of the yield curve, apart from extremely short-dated bonds. On Friday night, the 10 per cent Treasury bond maturing in 1994 closed at 101.4, up from 100.74 the week before. The yield crept down to 9.48 per cent.

Since the start of the year, according to figures for annualised yields worked out by DBS Phillips and Drew, 10-year gilt yields have come down by 44 basis points (0.44 per cent). That is in contrast to a reduction in yields for German and French 10-year government

bonds of 15 and 22 basis points respectively, while Japanese and US bonds of an equivalent maturity have seen yields respectively unchanged and 47 basis points higher.

Over the next few weeks, more heavy funding by the Bank seems likely, given the possibility that as the date of the election draws nearer, nervousness about the outcome may well depress prices in the gilt market. With the likelihood of a rise in yields closer to the poll (which many think will be in April or May) it is probably in the Bank's interests to sell gilts sooner rather than later.

The economic data due to be announced over the next week are likely to do little to puncture the expectations of a slow recovery from the recession, with inflationary pressures extremely small. Figures for UK credit business due to be announced today are thought likely to show that consumers repaid borrowing worth a net £50m last month, underlining the weak state of demand. On Friday, the headline inflation rate is expected to be 4.4 per cent, against 4.5 per cent in December.

Peter Marsh

US MONEY AND CREDIT

Jobs figures check market rally

THE scenario was familiar. Midweek, the authorities appeared to hold out hope of another early interest rate cut. By the end of the five trading sessions, nobody was quite so sure.

The early excitement centred on remarks by Mr Alan Greenspan, Federal Reserve chairman, to a Congressional committee. On Tuesday, the same day the policy-setting Open Market Committee was meeting, the Fed chairman seemed to have said what he intended to say in a way to emphasise that the authorities would be willing to lower interest rates further, should the need arise.

Stating first that he expected that the amount of monetary ease in the pipeline is adequate to turn the economy on the path of sustained recovery — a reiteration of his remarks a week earlier — Mr Greenspan now added that the authorities were continuing to evaluate whether or not his way to emphasise that the authorities would be willing to lower interest rates further, should the need arise.

This was enough for bond dealers. Up went prices of Treasury securities and down went yields, although trading remained fairly thin. By the end of the day, the bell-wether long bond had gained almost a full point, to return 7.74 per cent compared with 7.61 per cent a day earlier.

But the mood quickly turned more cautious, both ahead of and after publication of the January unemployment figures on Friday. Forecasts for these numbers had shown an abnormally large range — with some pundits predicting that the

US MONEY MARKET RATES (%)

	1 week	1 month	3 month	6 month	12-month
1-week Treasury bill	8.20	8.20	8.20	8.20	8.20
1-month Treasury bill	8.20	8.20	8.20	8.20	8.20
3-month Treasury bill	8.20	8.20	8.20	8.20	8.20
6-month Treasury bill	8.20	8.20	8.20	8.20	8.20
12-month Treasury bill	8.20	8.20	8.20	8.20	8.20

US BOND PRICES AND YIELDS (%)

	1 week	1 month	3 month	6 month	12-month
10-year Treasury	7.74	7.74	7.74	7.74	7.74
20-year Treasury	7.74	7.74	7.74	7.74	7.74
30-year Treasury	7.74	7.74	7.74	7.74	7.74

Money supply: in the week ended Jan 27, M1 rose by \$11.5bn to \$224.4bn.

Source: Salomon Bros (estimated).

decline in non-farm payrolls could be as high as 125,000, and others suggesting that payroll employment could increase by as much as 100,000.

In the event, the data rolled out at the more bearish end of these predictions. Non-farm payrolls declined by 91,000 and the unemployment rate rose to 7.1 per cent, although the unemployment rate held steady at 7.1 per cent.

For bond market optimists, such figures should have been sufficiently discouraging to prompt some signal from the Fed that further easing would indeed be forthcoming in the short-term. Yet no signal was forthcoming.

So bond prices yo-yoed ambivalently as dealers tried to make sense of the situation. While the stock market fell sharply, the price of the 30-year long bond first moved higher and then ended the day marginally lower, to offer a yield of 7.75 per cent. After all these shenanigans, however,

authorities' eyes at least, the effects of December's discount rate cut have not had time to work their way through the economy. Accordingly, the Federal Reserve may be prepared to sit on its hands for a while yet.

The more pervasive view — in the bond markets at least — still maintaining that any "real" recovery would be unlikely to arrive until the third quarter at the earliest. If so, runs the argument, the Fed has ample room — and ample reason — to ease again, in the near term.

"It remains our view that interest rates will decline in the near term," suggested analysts at Donaldson, Lufkin & Jenrette on Friday, for example. The reasons, they suggested, were simple: "the continued weakness of economic activity, the likelihood of good inflation statistics over the next few months and the likelihood of some further slight easing of monetary policy by the Fed".

As for the week ahead, interest will probably centre on the last two trading days. Thursday was the publication of the retail sales figures for January, the general consensus here is for a very modest increase once car sales are excluded, perhaps 0.1-0.5 per cent.

And on Friday, the producer price index for January should also arrive, with forecasts generally suggesting a small decline overall — a reflection of falling energy prices — or a very modest 0.1 per cent gain in the "core" rate.

Nikki Tait

NEW ZEALAND BONDS

Foreign investors turn away nervously

UNACCOMMODATED nervousness has struck New Zealand bond markets following the surprise failure of last week's NZ\$350m (US\$194.4m) tender in government bonds.

State tenders have customarily been oversubscribed three or more times, and the failure, the first since 1986, has sharply focused attention on the dwindling support for these issues from overseas.

Figures released on Friday, two days after the announcement that only NZ\$233m of the tender had been taken up, show that overseas investors practically halved their exposure to New Zealand government debt last year.

At December 31, foreign holdings were 10.1 per cent of the total stock on issue, down from a peak of 19.7 per cent in March, or NZ\$2.05bn, against NZ\$1.24bn.

The New Zealand bond markets have always relied on off-

shore support. What some observers sense as growing disenchantment is worrying policymakers as the government is still only part way through its NZ\$2.5bn borrowing programme for the financial year to June 1992.

A further NZ\$2.5bn of bonds is still to be sold, in seven tenders. Originally only four were planned, but an extra three, of NZ\$350m each, were scheduled following the Treasury's revised December fiscal forecasts of a NZ\$1bn budget shortfall.

Falling overseas interest in New Zealand bonds follows a steady drop in yields. In 1991, five-year bond yields fell from 13 per cent to 8.5 per cent. This is in line with rapidly falling inflation which is now down to just 1 per cent. The New Zealand dollar has fallen in value by 11 per cent.

There is pressure on the government and the Reserve

Bank, which handles monetary policy, to let rates fall further: real interest rates in New Zealand are among the highest in the world. However the failure of last week's bond tender suggests this is most unlikely. Rates, especially longer term, are expected to rise.

The Treasury is expected to try to reawaken overseas interest in New Zealand bonds. However many US and other investors tend to lump Australia and New Zealand together for investment purposes. New Zealand is seen to be suffering from international uncertainties over the Australian economy.

In spite of some recent firming, New Zealand bond yields are significantly lower than Australia's. Five-year Australian rates are about 9 per cent, compared with 8.5 per cent in New Zealand and 10-year Australian bonds are 10.10 against 8.45 per cent here.

The average interest rate for five-year bonds in the failed tender was 8.36 per cent, compared with 8.51 in the January 23 tender. An average 9.37 per cent was paid for 10-year bonds (against 9.06 per cent).

Some traders argue the tender failure was a one-off aberration. The tender was made one day before the Waitangi Day public holiday. Traders also argue that the maturity schedule needs readjusting. Last week's underbidding was in the usually sought-after November 1996 bonds, while the November 2002 were all sold locally.

The failure followed a string of more favourable economic news, but there have been rumours that New Zealand could face a credit downgrade from Standard and Poor's because of its stubbornly high level of overseas debt.

Terry Hall

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FT/ISMA INTERNATIONAL BOND SERVICE

Country	Bond Description	Yield (%)	Price
USA	10-year Treasury	7.74	101.4
USA	20-year Treasury	7.74	101.4
USA	30-year Treasury	7.74	101.4
UK	10-year Gilt	9.48	101.4
UK	20-year Gilt	9.48	101.4
UK	30-year Gilt	9.48	101.4
Germany	10-year Bund	8.51	101.4
Germany	20-year Bund	8.51	101.4
Germany	30-year Bund	8.51	101.4
France	10-year CDB	8.51	101.4
France	20-year CDB	8.51	101.4
France	30-year CDB	8.51	101.4
Italy	10-year BTP	8.51	101.4
Italy	20-year BTP	8.51	101.4
Italy	30-year BTP	8.51	101.4
Spain	10-year GTS	8.51	101.4
Spain	20-year GTS	8.51	101.4
Spain	30-year GTS	8.51	101.4
Japan	10-year JGB	8.51	101.4
Japan	20-year JGB	8.51	101.4
Japan	30-year JGB	8.51	101.4
Canada	10-year TBS	8.51	101.4
Canada	20-year TBS	8.51	101.4
Canada	30-year TBS	8.51	101.4
Australia	10-year GSA	8.51	101.4
Australia	20-year GSA	8.51	101.4
Australia	30-year GSA	8.51	101.4
South Africa	10-year GSB	8.51	101.4
South Africa	20-year GSB	8.51	101.4
South Africa	30-year GSB	8.51	101.4
Sweden	10-year RST	8.51	101.4
Sweden	20-year RST	8.51	101.4
Sweden	30-year RST	8.51	101.4
Norway	10-year RST	8.51	101.4
Norway	20-year RST	8.51	101.4
Norway	30-year RST	8.51	101.4
Denmark	10-year RST	8.51	101.4
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Belgium	10-year RST	8.51	101.4
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Netherlands	10-year RST	8.51	101.4
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Portugal	10-year RST	8.51	101.4
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Greece	10-year RST	8.51	101.4
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Ireland	10-year RST	8.51	101.4
Ireland	20-year RST	8.51	101.4
Ireland	30-year RST	8.51	101.4
Finland	10-year RST	8.51	101.4
Finland	20-year RST	8.51	101.4
Finland	30-year RST	8.51	101.4
Switzerland	10-year RST	8.51	101.4
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Switzerland	30-year RST	8.51	101.4
Austria	10-year RST	8.51	101.4
Austria	20-year RST	8.51	101.4
Austria	30-year RST	8.51	101.4
Luxembourg	10-year RST	8.51	101.4
Luxembourg	20-year RST	8.51	101.4
Luxembourg	30-year RST	8.51	101.4
Poland	10-year RST	8.51	101.4
Poland	20-year RST	8.51	101.4
Poland	30-year RST	8.51	101.4
Czech Republic	10-year RST	8.51	101.4
Czech Republic	20-year RST	8.51	101.4
Czech Republic	30-year RST	8.51	101.4
Slovak Republic	10-year RST	8.51	101.4
Slovak Republic	20-year RST	8.51	101.4
Slovak Republic	30-year RST	8.51	101.4
Slovenia	10-year RST	8.51	101.4
Slovenia	20-year RST	8.51	101.4
Slovenia	30-year RST	8.51	101.4
Croatia	10-year RST	8.51	101.4
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Croatia	30-year RST	8.51	101.4
Serbia	10-year RST	8.51	101.4
Serbia	20-year RST	8.51	101.4
Serbia	30-year RST	8.51	101.4
Bosnia and Herzegovina	10-year RST	8.51	101.4
Bosnia and Herzegovina	20-year RST	8.51	101.4
Bosnia and Herzegovina	30-year RST	8.51	101.4
Montenegro	10-year RST	8.51	101.4
Montenegro	20-year RST	8.51	101.4
Montenegro	30-year RST	8.51	101.4
Albania	10-year RST	8.51	101.4
Albania	20-year RST	8.51	101.4
Albania	30-year RST	8.51	101.4
Moldova	10-year RST	8.51	101.4
Moldova	20-year RST	8.51	101.4
Moldova	30-year RST	8.51	101.4
Ukraine	10-year RST	8.51	101.4
Ukraine	20-year RST	8.51	101.4
Ukraine	30-year RST	8.51	101.4
Belarus	10-year RST	8.51	101.4
Belarus	20-year RST	8.51	101.4
Belarus	30-year RST	8.51	101.4
Latvia	10-year RST	8.51	101.4
Latvia	20-year RST	8.51	101.4
Latvia	30-year RST	8.51	101.4
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Portugal	10-year RST	8.51	101.4
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Greece	10-year RST	8.51	101.4
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Greece	30-year RST	8.51	101.4
Ireland	10-year RST	8.51	101.4
Ireland	20-year RST	8.51	101.4
Ireland	30-year RST	8.51	101.4</

INTERNATIONAL CAPITAL MARKETS

SYNDICATED LOANS

Saudi Aramco taps market for \$2.4bn

SAUDI Aramco, the Saudi state-owned oil company and the world's largest oil exporter, is tapping the international syndicated credit market for the first time with two loans amounting to \$2.4bn.

The Saudi oil group is the latest to join a rapidly lengthening list of Middle Eastern borrowers in the international capital markets. Currently J.P. Morgan is assembling a group of international banks to participate in a \$1.5bn four-year general purpose facility for Saudi Aramco, and a \$900m 10-year loan for Vela International, Saudi Aramco's wholly owned subsidiary.

The US bank has carved out a niche as the arranger for many of these prestige Middle Eastern credits, including the \$450m loan for Saudi Arabia and \$500m loan for Kuwait's reconstruction, both of which were launched last year.

The facility for Saudi Aramco is quite tightly priced, with a margin of 40 basis points over the London Interbank offered rate (Libor) rising to 45 basis points during the lifetime of the loan.

Saudi Aramco carries the full risk weighting under the Basel guidelines on international bank capital adequacy, so bankers expect to be rewarded for the additional capital expense with generous fees - as was the case with the loan to Kuwait.

The \$900m loan for Vela International is one of the largest shipping loans to be launched in the international markets.

The margin is 60 basis points over Libor, rising to 70 basis points and the loan will be

INTERNATIONAL BONDS

Regulators get to work on capital adequacy standards

THE regulatory revolution which overtook the banking industry in the late 1980s will soon hit the international bond market. At the heart of the changes are common capital adequacy standards for securities firms currently being drafted by international regulators.

Capital adequacy standards ensure that institutions maintain sufficient capital to back loans or bonds held on the balance sheet. Capital can absorb losses, protecting the bank or securities firm against failure should the assets turn bad.

International banks have been working towards common capital standards since the Basel accord was signed in 1988.

The effect has been profound, making capital a rare commodity and forcing banks to focus on return on capital as

a key measure of profitability across different areas of business.

However, securities firms and the securities operations of banks, including the underwriting and trading of bonds, were not included in the Basel framework. A striking feature of the international bond market is how few syndicate officials have more than a sketchy idea of how much capital is tied up in their business - and hence the return on capital they are able to deliver.

If the bond market follows the banking industry, this will change dramatically. The negotiations which affect the Eurobond market are taking place at two levels.

The Basel committee of central bank regulators and the International Organisation of Securities Commissions (IOSCO) recently agreed the ground-rules for capital ade-

quacy regulations for securities trading.

In addition, European Community governments are working on a capital adequacy directive and a large exposure directive, which cover similar ground.

Eurobond firms based in London, the heart of the primary market, currently work under capital adequacy rules laid down by the Securities and Futures Authority (SFA).

Under SFA rules, core capital comprises shareholders' funds, but this can be supplemented up to four times by subordinated loans from the parent company.

The amount of capital which has to be set aside against bond holdings is decided by the value of securities held, the currency in which the position is denominated (volatile currencies carry a higher capital weighting than dollars or Ecu,

for example); the maturity of the securities (a holding of 30-year bonds requires more capital than a holding of two-year notes); and the credit quality of the issuer.

The net result is that capital requirements can be less than 1 per cent for a holding of short maturity bonds issued by a high-grade issuer in a low-volatility currency. Alternatively, a holding of 20-year bonds issued by a sub-investment grade company in a high-volatility currency can carry a 30 per cent capital requirement.

The same system applies to bonds held in the process of new issue underwriting, except that there is "grace" period until the closing date of the deal, in which only half the usual amount of capital is required.

The Basel/IOSCO agreement and early drafts of the capital

adequacy directive differ from these regulations in several key respects:

• The ratio of subordinated capital to shareholders' funds is lowered from 4:1 under SFA rules to just 2:1. If this is carried forward, the parent companies will have to inject more pure equity capital into their Eurobond operations, making them more expensive to run;

• The credit quality of the issuer is probably given more weight than under the SFA rules, making it more expensive to hold corporate bonds than government or supranational paper. This could discourage trading of corporate bonds and, possibly, raise underwriting costs;

• The Basel/IOSCO agreement does not cover underwriting risks, avoiding the debate over when capital adequacy requirements should start to "bite" on underwriting positions.

However, EC legislation will tackle this issue. Early indications are that the current underwriting exemption under SFA rules may be replaced by more onerous regulations.

The International Primary Markets Association, which represents new issue firms, is concerned that the new regulations will impose an excessive cost on the underwriting business.

Privately, senior bankers acknowledge that regulations which damage the fragile profitability of the primary Eurobond market would, at best, lead to the withdrawal of less profitable firms.

At worst, additional costs would have to be passed through to borrowers, making the primary Eurobond market a less attractive source of funding.

Simon London

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount \$	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
US DOLLARS							
Opac Del-ichi Denko (off)	100	1996	4	5 1/2	100	Yamaichi Int. (Europe)	3.125
Interbank Amman Shari (off)	50	1997	5	6 1/2	100	Barclays Trust Int.	8.804
Petrobras (off)	150	1997	5	6 1/2	100.575	CSFB	3.125
Hosokawa Micron Corp	100	1996	4	5 1/2	100	Nikko Europe	-
Creditanstalt Bawaria (off)	30	2002	10	6 1/2	102	Salomon	-
BankAmerica (off)	300	1997	5	6 1/2	96.45	Kidder Peabody	-
Bank of Tokyo (off)	100	2002	10	6 1/2	100.10	Bank of Tokyo Cap.Mkt.	-
Bridges S.A.P.I.C. (off)	50	1997	5	11 1/2	98 1/2	Yamaichi Int.	12.000
ECU							
KfWbank (off)	100	1997	5	8 1/2	101.875	Deutsche Bank	8.375
Council of Europe (off)	100	1994	2	8 1/2	100.40	Laibman Bros.	9.083
Osterreichische KfW (off)	50	1994	2	8 1/2	101.225	Paribas Capital Markets	9.289
AUSTRALIAN DOLLARS							
Enrolme (off)	125	2007	15	8 1/2	95 1/2	Fay Richman	10.513
SAW Australia Finance	100	1997	5	10 1/4	101.25	Dresdner Bank	9.739
D-MARKS							
Finnish Real Estate Ltd	150	1997	5	8 1/2	102	WestLB	7.389
Deutsche Bank	200	2002	10	8 1/2	102.80	Deutsche Bank	7.856
Deutsche Bank	100	1996	4	4 1/2	100	WestLB	4.500
Deutsche Bank	80	1996	4	4 1/2	100	Nomura Eir GmbH	4.500
Deutsche Bank	80	1996	4	4 1/2	100	Deutsche Bank	4.500
Deutsche Bank	200	1996	7	10 1/4	101 1/4	Deutsche Bank	9.715
Deutsche Bank	200	2002	10	8	102.70	Dresdner Bank	7.605
FINNISH MARKKA							
Municipality Finance	100	1998	7	11.55	100	LTCC Int.	11.550
PESETAS							
Republic of Ireland (off)	100m	2002	10	10.65	101 1/4	Sec.Dillon Vintage	10.344
SWISS FRANCS							
Deutsche Bank (off)	55	1996	-	4 1/2	100	Deutsche Bank	4.125
Deutsche Bank (off)	34	1996	-	4 1/2	100	Deutsche Bank	4.125
Deutsche Bank (off)	25	1997	-	4 1/2	101	Mitsubishi Eir (Switz)	-
Deutsche Bank (off)	150	1997	-	7 1/2	100	Swiss Volksbank	7.250
Deutsche Bank (off)	80	1998	-	8 1/2	100	Credit Suisse	4.830
Deutsche Bank (off)	150	2002	-	8 1/2	102	SBC	6.472
Deutsche Bank (off)	150	1997	-	8 1/2	102 1/2	UBS	6.184
SWEDISH KRONOR							
Swedish Export Credit	300	1997	5	10 1/4	101.45	Svenska Handelsbanken	8.821
Swedish Export Credit	300	1997	5	10 1/4	101.45	Deutsche Bank Cap.Mkt.	8.823
Swedish Export Credit	150	1999	7	10.18	100	UBI Int.	10.100
LITE							
Flat Finance & Trade	150bn	1997	5	11 1/2	101.80	Bca.Com. Italiana	11.356
Flat Finance & Trade	150bn	2002	10	11.20	101.85	IM Bank (Lux.)	10.888
Flat Finance & Trade	500bn	2002	10	10.10	101	Cariplo	-
Flat Finance & Trade	500bn	1999	7	10.05	100 1/4	Banco di Napoli	10.588
GUILDERS							
MedInvest (off)	200	2007	15	9 1/2	100.55	ABN Amro	8.370
ESCUROS							
World Bank	16.5bn	1997	5	11 1/2	100 1/4	Financia Soc'd Inv.	11.290
AUSTRIAN SCHILLINGS							
Council of Europe	1bn	1994	2	8	101	Creditanstalt-Bawaria	7.444
DANISH KRONER							
Bank Finance NV	300	1994	2	9 1/2	101 1/2	Deutsche Bank	8.612
YEN							
Interact	150m	1999	7 1/2	8	101 1/2	Nikko Europe	5.719
Kobe Steel	30m	1997	5 1/2	5.8	101 1/2	Nomura Int.	5.403
Kobe Steel	30m	1998	7 1/2	5.8	101 1/2	Nikko Europe	5.618
LUXEMBOURG FRANCS							
Europacase Factor (off)	400	1998	4	9 1/2	102	BGL	8.288
Europacase Factor (off)	300	1995	3	9	102	BGL	8.221
Europacase Factor (off)	100	1995	3	9 1/2	102	Credit Europeen	8.345
Europacase Factor (off)	800	2000	8	9	102	KBL	8.648
Europacase Factor (off)	1.20m	2002	10	8 1/2	101 1/4	Bque.Indonesie (Lux.)	8.607
Europacase Factor (off)	500	1996	4	1	101.15	Bque.Paribas (Lux.)	-
Europacase Factor (off)	1bn	1993	1	11 1/2	102	BGL	8.191

Sara Webb

EUROMARKET TURNOVER (\$m)

	Primary Market	Secondary Market
Fixed income bonds	1,408.8	2,847.8
Equity straight	0.0	2,847.8
Other straight	0.0	1,408.8
Convertible	0.0	1,408.8
Money market instr	180.0	0.0
CD's	77.0	122.0
Short & MT Notes	13,146.1	4,888.8
Warrants	0.0	0.0
Equities	0.0	0.0
Total	15,877.7	10,888.8
Source: IBA		

The Granite Capital Group is pleased to announce that Granite Mortgage Associates, Inc. and Granite Advisory Corp. have closed investment advisory agreements with The Goldman Sachs Group L.P. in mortgage-backed securities and equities.

\$25,000,000
principal amount

THE GRANITE CAPITAL GROUP
666 Fifth Avenue
New York, NY 10103

NOTICE OF PREPAYMENT

Credio Finance Pte
YEN 5,000,000,000

7 1/2 per cent. Nikkei Index Linked
Variable Redemption Amount
Guaranteed Notes due 1994

unconditionally and irrevocably guaranteed by



CREDIO
CONSORZIO DI CREDITO PER LE OPERE PUBBLICHE

Pursuant to clause (c) of paragraph Redemption and Purchase of the Terms and Conditions of the Notes, notice is hereby given that Credio Finance Pte will redeem, on March 17, 1992, all the Notes remaining outstanding at their then Redemption Amount as defined in clause (e) of paragraph Redemption and Purchase of the Terms and Conditions of the Notes.

Payment of interest due on March 17, 1992 and reimbursement of the Redemption Amount will be made in accordance with the Terms and Conditions of the Notes.

Interest will cease to accrue on the Notes as from March 17, 1992.

The Fiscal Agent
KfW Kreditbank
Luxembourg, February 10, 1992

ANZ Bank
Australia and New Zealand
Banking Group Limited
A.C.N. 005 357 522

(Incorporated with limited liability in the State of Victoria, Australia)

U.S. \$150,000,000

Floating Rate Notes due 1995

Notice is hereby given that for the Interest Period 6th February, 1992 to 6th August, 1992 the Notes will carry a Rate of Interest of 4 1/2 per cent. per annum with an Amount of Interest of U.S. \$227.50 per U.S. \$100,000 Note and U.S. \$2,275.00 per U.S. \$100,000 Note. The relevant Interest Payment Date will be 6th August, 1992.

Bankers' Trust Company, London Agent Bank

NIKKEI FINANCIAL (REDEMPTION) LTD

U.S. \$100,000,000

GUARANTEED FLOATING RATE NOTES

Notice is hereby given that for the Interest Period 10 February 1992 to 10 August 1992 the Notes will carry an interest rate of 4.5875% per annum.

CHEMICAL BANK
Agent Bank

INVENTY LIMITED

U.S. \$80,000,000

Secured Floating Rate Notes due 1998

Interest Rate: 4.4275% p.a. Interest Period: February 10, 1992 to August 10, 1992. Interest payable on U.S. \$100,000,000 Note U.S. \$2,228.35.

February 10, 1992. London. By CHEMICAL BANK, (Cash Dept.), Agent Bank

US \$100,000,000

Confidential Cablevision, Inc.

Senior Subordinated Floating Rate Debentures due 2004

In accordance with the provisions of the Debentures, notice is hereby given that for the Interest Period February 10, 1992 to May 11, 1992 the Debentures will carry an interest rate of 7 1/2% per annum.

Interest payable on the relevant interest payment date May 11, 1992 will amount to US \$1,768.54 per US \$100,000 Debenture.

Agent Bank: Banque Paribas Luxembourg

Société Anonyme

This announcement appears as a matter of record only.

New Issue

19th December, 1991



U.S. \$100,000,000

Hitachi Credit Corporation

(Incorporated with limited liability in Japan)

7 1/2 per cent. Notes due 1996

Issue Price 99.76 per cent.

UBS Phillips & Drew Securities Limited

Daiwa Europe Limited

DKB International

Fuji International Finance PLC

KOKUSAI Europe Limited

Nomura International

Sanwa International plc

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INVENTY LIMITED

U.S. \$80,000,000

Secured Floating Rate Notes due 1998

Interest Rate: 4.4275% p.a. Interest Period: February 10, 1992 to August 10, 1992. Interest payable on U.S. \$100,000,000 Note U.S. \$2,228.35.

February 10, 1992. London. By CHEMICAL BANK, (Cash Dept.), Agent Bank

100-443885

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 High Inc Equity ... 6/123 0 123 0 12 0 0 11 10000
 Moderate Bond ... 6/217 2 217 2 20 5 16 10000
 Capital Growth

[illegible][illegible][illegible]

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[illegible]

● Current Unit Trust prices are available on FT Cityline, call 0891 123456. Calls charged at 36p/minute peak rate and 48p/minute at all other times. To obtain your free Unit Trust Code Booklet call 071-925-2128.

IRELAND (REGULATED)(*)

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[illegible]

CURRENCIES, MONEY AND CAPITAL MARKETS

MONEY MARKETS

Tough week for \$

THIS WEEK should mark the beginning of a more realistic approach to the dollar, writes Peggy Hollinger.

The premise, popular for some time before last week, had been that the US economy was set for recovery; that argument had even helped the dollar rise some 13 pence against the D-Mark in January.

The betting was that German rates would have to come down, while US rates would hold, and perhaps even rise.

UK clearing bank base lending rate

18.5 per cent

from September 4, 1991

That feeling was so strong that

the dollar was largely able to

stave off a whole series of

depressing news that came

last week. Starting on Monday,

the dollar began a steady

decline which was only

reversed temporarily on

Thursday for a bit of

profit-taking.

Two things were working

against the US currency: the

Bundesbank and the actual state of the economy. Repeated statements from the Bundesbank that German monetary policy would remain tight began to shake the market's confidence. On Friday, severely disappointing US jobs data put the final nail in the coffin.

Now, there are no illusions about the state of the economy and the most likely scenario is a cut in the Federal Funds rate. Figures due out this week will offer little argument against such a move. US retail sales are unlikely to provide much encouragement.

However, some of the pressure might come with the dollar with the raft of UK statistics out this week. Some attention could focus on the weakness of the UK economy and the political consequences of that weakness, according to Dr Mark Austin, an economist at HongKong Bank.

The retail price index, UK retail sales, unemployment figures, and industrial production are all due this week.

THE FINANCIAL TIMES

POUND SPOT - FORWARD AGAINST THE POUND

FOURD SPOT FORTNIGHTLY FORTNIGHTLY									
Feb 7	Feb 8	Feb 9	Feb 10	Feb 11	Feb 12	Feb 13	Feb 14	Feb 15	Feb 16
US	2,147.4	2,199.8	1,877.5	1,830.5	0.94-0.96	0.92	2.29	2.29	2.29
Canada	1,816.6	1,816.6	1,816.6	1,816.6	0.91-0.95	0.92	2.29	2.29	2.29
Europe	2,222.2	2,222.2	2,222.2	2,222.2	0.91-0.95	0.92	2.29	2.29	2.29
Asia	2,222.2	2,222.2	2,222.2	2,222.2	0.91-0.95	0.92	2.29	2.29	2.29
Australia	2,222.2	2,222.2	2,222.2	2,222.2	0.91-0.95	0.92	2.29	2.29	2.29
South America	2,222.2	2,222.2	2,222.2	2,222.2	0.91-0.95	0.92	2.29	2.29	2.29
Other	2,222.2	2,222.2	2,222.2	2,222.2	0.91-0.95	0.92	2.29	2.29	2.29
Global	2,222.2	2,222.2	2,222.2	2,222.2	0.91-0.95	0.92	2.29	2.29	2.29
US	2,147.4	2,199.8	1,877.5	1,830.5	0.94-0.96	0.92	2.29	2.29	2.29
Canada	1,816.6	1,816.6	1,816.6	1,816.6	0.91-0.95	0.92	2.29	2.29	2.29
Europe	2,222.2	2,222.2	2,222.2	2,222.2	0.91-0.95	0.92	2.29	2.29	2.29
Asia	2,222.2	2,222.2	2,222.2	2,222.2	0.91-0.95	0.92	2.29	2.29	2.29
Australia	2,222.2	2,222.2	2,222.2	2,222.2	0.91-0.95	0.92	2.29	2.29	2.29
South America	2,222.2	2,222.2	2,222.2	2,222.2	0.91-0.95	0.92	2.29	2.29	2.29
Other	2,222.2	2,222.2	2,222.2	2,222.2	0.91-0.95	0.92	2.29	2.29	2.29
Global	2,222.2	2,222.2	2,222.2	2,222.2	0.91-0.95	0.92	2.29	2.29	2.29

Domestic rates: steps down to end of London trading. Six-month forward rates: 5.52-5.47%, 12-month

FINANCIAL TIMES MONDAY FEBRUARY 10 1992

[illegible]

NASDAQ NATIONAL MARKET

4:00 pm prices February 2

[illegible]

4:00 pm prices February 7

Aluminum	0.12	0.80	1.20	1.60	2.00	2.40	2.80	3.20	3.60	4.00	4.40	4.80	5.20	5.60	6.00	6.40	6.80	7.20	7.60	8.00	8.40	8.80	9.20	9.60	10.00	10.40	10.80	11.20	11.60	12.00	12.40	12.80	13.20	13.60	14.00	14.40	14.80	15.20	15.60	16.00	16.40	16.80	17.20	17.60	18.00	18.40	18.80	19.20	19.60	20.00	20.40	20.80	21.20	21.60	22.00	22.40	22.80	23.20	23.60	24.00	24.40	24.80	25.20	25.60	26.00	26.40	26.80	27.20	27.60	28.00	28.40	28.80	29.20	29.60	30.00	30.40	30.80	31.20	31.60	32.00	32.40	32.80	33.20	33.60	34.00	34.40	34.80	35.20	35.60	36.00	36.40	36.80	37.20	37.60	38.00	38.40	38.80	39.20	39.60	40.00	40.40	40.80	41.20	41.60	42.00	42.40	42.80	43.20	43.60	44.00	44.40	44.80	45.20	45.60	46.00	46.40	46.80	47.20	47.60	48.00	48.40	48.80	49.20	49.60	50.00	50.40	50.80	51.20	51.60	52.00	52.40	52.80	53.20	53.60	54.00	54.40	54.80	55.20	55.60	56.00	56.40	56.80	57.20	57.60	58.00	58.40	58.80	59.20	59.60	60.00	60.40	60.80	61.20	61.60	62.00	62.40	62.80	63.20	63.60	64.00	64.40	64.80	65.20	65.60	66.00	66.40	66.80	67.20	67.60	68.00	68.40	68.80	69.20	69.60	70.00	70.40	70.80	71.20	71.60	72.00	72.40	72.80	73.20	73.60	74.00	74.40	74.80	75.20	75.60	76.00	76.40	76.80	77.20	77.60	78.00	78.40	78.80	79.20	79.60	80.00	80.40	80.80	81.20	81.60	82.00	82.40	82.80	83.20	83.60	84.00	84.40	84.80	85.20	85.60	86.00	86.40	86.80	87.20	87.60	88.00	88.40	88.80	89.20	89.60	90.00	90.40	90.80	91.20	91.60	92.00	92.40	92.80	93.20	93.60	94.00	94.40	94.80	95.20	95.60	96.00	96.40	96.80	97.20	97.60	98.00	98.40	98.80	99.20	99.60	100.00
Aluminum	0.12	0.80	1.20	1.60	2.00	2.40	2.80	3.20	3.60	4.00	4.40	4.80	5.20	5.60	6.00	6.40	6.80	7.20	7.60	8.00	8.40	8.80	9.20	9.60	10.00	10.40	10.80	11.20	11.60	12.00	12.40	12.80	13.20	13.60	14.00	14.40	14.80	15.20	15.60	16.00	16.40	16.80	17.20	17.60	18.00	18.40	18.80	19.20	19.60	20.00	20.40	20.80	21.20	21.60	22.00	22.40	22.80	23.20	23.60	24.00	24.40	24.80	25.20	25.60	26.00	26.40	26.80	27.20	27.60	28.00	28.40	28.80	29.20	29.60	30.00	30.40	30.80	31.20	31.60	32.00	32.40	32.80	33.20	33.60	34.00	34.40	34.80	35.20	35.60	36.00	36.40	36.80	37.20	37.60	38.00	38.40	38.80	39.20	39.60	40.00	40.40	40.80	41.20	41.60	42.00	42.40	42.80	43.20	43.60	44.00	44.40	44.80	45.20	45.60	46.00	46.40	46.80	47.20	47.60	48.00	48.40	48.80	49.20	49.60	50.00	50.40	50.80	51.20	51.60	52.00	52.40	52.80	53.20	53.60	54.00	54.40	54.80	55.20	55.60	56.00	56.40	56.80	57.20	57.60	58.00	58.40	58.80	59.20	59.60	60.00	60.40	60.80	61.20	61.60	62.00	62.40	62.80	63.20	63.60	64.00	64.40	64.80	65.20	65.60	66.00	66.40	66.80	67.20	67.60	68.00	68.40	68.80	69.20	69.60	70.00	70.40	70.80	71.20	71.60	72.00	72.40	72.80	73.20	73.60	74.00	74.40	74.80	75.20	75.60	76.00	76.40	76.80	77.20	77.60	78.00	78.40	78.80	79.20	79.60	80.00	80.40	80.80	81.20	81.60	82.00	82.40	82.80	83.20	83.60	84.00	84.40	84.80	85.20	85.60	86.00	86.40	86.80	87.20	87.60	88.00	88.40	88.80	89.20	89.60	90.00	90.40	90.80	91.20	91.60	92.00	92.40	92.80	93.20	93.60	94.00	94.40	94.80	95.20	95.60	96.00	96.40	96.80	97.20	97.60	98.00	98.40	98.80	99.20	99.60	100.00
Aluminum	0.12	0.80	1.20	1.60	2.00	2.40	2.80	3.20	3.60	4.00	4.40	4.80	5.20	5.60	6.00	6.40	6.80	7.20	7.60	8.00	8.40	8.80	9.20	9.60	10.00	10.40	10.80	11.20	11.60	12.00	12.40	12.80	13.20	13.60	14.00	14.40	14.80	15.20	15.60	16.00	16.40	16.80	17.20	17.60	18.00	18.40	18.80	19.20	19.60	20.00	20.40	20.80	21.20	21.60	22.00	22.40	22.80	23.20	23.60	24.00	24.40	24.80	25.20	25.60	26.00	26.40	26.80	27.20	27.60	28.00	28.40	28.80	29.20	29.60	30.00	30.40	30.80	31.20	31.60	32.00	32.40	32.80	33.20	33.60	34.00	34.40	34.80	35.20	35.60	36.00	36.40	36.80	37.20	37.60	38.00	38.40	38.80	39.20	39.60	40.00	40.40	40.80	41.20	41.60	42.00	42.40	42.80	43.20	43.60	44.00	44.40	44.80	45.20	45.60	46.00	46.40	46.80	47.20	47.60	48.00	48.40	48.80	49.20	49.60	50.00	50.40	50.80	51.20	51.60	52.00	52.40	52.80	53.20	53.60	54.00	54.40	54.80	55.20	55.60	56.00	56.40	56.80	57.20	57.60	58.00	58.40	58.80	59.20	59.60	60.00	60.40	60.80	61.20	61.60	62.00	62.40	62.80	63.20	63.60	64.00	64.40	64.80	65.20	65.60	66.00	66.40	66.80	67.20	67.60	68.00	68.40	68.80	69.20	69.60	70.00	70.40	70.80	71.20	71.60	72.00	72.40	72.80	73.20	73.60	74.00	74.40	74.80	75.20	75.60	76.00	76.40	76.80	77.20	77.60	78.00	78.40	78.80	79.20	79.60	80.00	80.40	80.80	81.20	81.60	82.00	82.40	82.80	83.20	83.60	84.00	84.40	84.80	85.20	85.60	86.00	86.40	86.80	87.20	87.60	88.00	88.40	88.80	89.20	89.60	90.00	90.40	90.80	91.20	91.60	92.00	92.40	92.80	93.20	93.60	94.00	94.40	94.80	95.20	95.60	96.00	96.40	96.80	97.20	97.60	98.00	98.40	98.80	99.20	99.60	100.00
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Aluminum	0.12	0.80	1.20	1.60	2.00	2.40	2.80	3.20	3.60	4.00	4.40	4.80	5.20	5.60	6.00	6.40	6.80	7.20	7.60	8.00	8.40	8.80	9.20	9.60	10.00	10.40	10.80	11.20	11.60	12.00	12.40	12.80	13.20	13.60	14.00	14.40	14.80	15.20	15.60	16.00	16.40	16.80	17.20	17.60	18.00	18.40	18.80	19.20	19.60	20.00	20.40	20.80	21.20	21.60	22.00	22.40	22.80	23.20	23.60	24.00	24.40	24.80	25.20	25.60	26.00	26.40	26.80	27.20	27.60	28.00	28.40	28.80	29.20	29.60	30.00	30.40	30.80	31.20	31.60	32.00	32.40	32.80	33.20	33.60	34.00	34.40	34.80	35.20	35.60	36.00	36.40	36.80	37.20	37.60	38.00	38.40	38.80	39.20	39.60	40.00	40.40	40.80	41.20	41.60	42.00	42.40	42.80	43.20	43.60	44.00	44.40	44.80	45.20	45.60	46.00	46.40	46.80	47.20	47.60	48.00	48.40	48.80	49.20	49.60	50.00	50.40	50.80	51.20	51.60	52.00	52.40	52.80	53.20	53.60	54.00	54.40	54.80	55.20	55.60	56.00	56.40	56.80	57.20	57.60	58.00	58.40	58.80	59.20	59.60	60.00	60.40	60.80	61.20	61.60	62.00	62.40	62.80	63.20	63.60	64.00	64.40	64.80	65.20	65.60	66.00	66.40	66.80	67.20	67.60	68.00	68.40	68.80	69.20	69.60	70.00	70.40	70.80	71.20	71.60	72.00	72.40	72.80	73.20	73.60	74.00	74.40	74.80	75.20	75.60	76.00	76.40	76.80	77.20	77.60	78.00	78.40	78.80	79.20	79.60	80.00	80.40	80.80	81.20	81.60	82.00	82.40	82.80	83.20	83.60	84.00	84.40	84.80	85.20	85.60	86.00	86.40	86.80	87.20	87.60	88.00	88.40	88.80	89.20	89.60	90.00	90.40	90.80	91.20	91.60	92.00	92.40	92.80	93.20	93.60	94.00	94.40	94.80	95.20	95.60	96.00	96.40	96.80	97.20	97.60	98.					

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FINANCIAL TIMES

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ET SURVEYS

MONDAY INTERVIEW

The Veep
does it
his wayUS vice-president Dan Quayle
speaks to Lionel Barber

In the summer of 1991, the Washington Post dispatched its two star reporters on a mission to discover the truth about US Vice-President Dan Quayle.

Over the next six months, David Broder and Bob Woodward conducted more than 200 interviews; they enjoyed unprecedented access to the vice-president, at home and abroad.

The resulting seven-part series created a mild sensation in Washington, since it corrected the caricature of the 1988 election campaign, suggesting it was time to take Mr Quayle seriously in 1992, an election year.

Today, the vice-president arrives in London, the last stop in a seven-day European tour. He has delivered an address on defence issues to the Wehrkunde conference in Bavaria, expressed US solidarity during talks with the leaders of the Baltic republics, and lunched with the US Olympic Team. The political rehabilitation of Dan Quayle is well under way. On the eve of his trip, Mr Quayle invited the Financial Times to take a closer look to see whether the Post's *magnum opus* really was the last word. The scene was the West Wing of the White House, and Vice-President Quayle was celebrating his 45th birthday surrounded by photographs of his family, two aides, and the Stars and Stripes. He was wearing a broad smile.

Mr Quayle accepted graciously his birthday present - the authorised history of the Financial Times by David Kynaston - and immediately began to talk about recent headlines reading material: The Americans by Daniel Boorstin and *Seize the Moment*, former President Richard Nixon's latest foreign policy tome.

"Fascinating," said the vice-president, "balance of power and all that." It seemed curious to interrupt, but remarks by Prime Minister Kishi Miyazawa of Japan about the possible decline of the American work ethic had made front-page news from coast to coast. What was his response?

"No, No," said Mr Quayle. All very unfortunate. Maybe something had been lost in the translation. Japan was a very important ally. Yes, but what about the Japanese prime minister's specific charge that many of America's economic problems came about because too many American college graduates went to Wall Street in the 1980s, rather than producing something of value? "That's not true," Mr Quayle shot back. "If you look at our

manufacturing numbers - as far as our total gross national product, manufacturing is up. I'm not going to get into a discussion of statistics, but I can tell you one statistic that I know very well, and that is that manufacturing for us is up. So we're still producing goods as well as services."

The vice-president is correct in one respect: figures show that manufacturing increased its share of gross domestic product in the second half of the 1980s. But there has been a steady erosion in the manufacturing workforce. In the 1980s, according to Professor Robert Reich of Harvard University, one of the country's leading economists, more than 2m jobs disappeared, 1m in the three years since the Bush/Quayle administration took office. Mr Quayle is, of course, a child of the 1980s. As a 33-year-old Congressman, he rode the Reagan tide in 1980, crushing Senator Birch Bayh, the liberal incumbent Democrat in Indiana. Over the next eight years, Mr Quayle carved out a solid, but not particularly inspiring record in the US Senate, developing some expertise in defence and national security issues.

Today, he has matured, his staff say. One aide noted that he spends between 60 and 90 minutes a day with President Bush when both men are in town. Indeed, officials stress that the Veep attends all the high-level intelligence briefings and receives all the top-secret information rightfully due to someone who is a proverbial heart-beat away from the president.

It is fashionable to engage in political revisionism about Quayle, so what were the vice-president's views about the 1980s - once seen as the decade when America regained its confidence, but now viewed as the decade of greed, the era of easy money and the stretch limit?

The vice-president paused. Maybe things on Wall Street might have gotten a little out of hand; but "even some of the richest people in this country had to go to trial, and some went to prison. I think it will certainly serve as a reminder that nobody is above the law." Mr Quayle is more exacting about executive pay in the US, especially when it is unrelated to performance. Without naming names, Mr Quayle said: "Where you have those exorbitant salaries, totally unrelated to performance of the company, it's ridiculous. I will go to court to sue for that. Some, executive compensation is way out of line."

We turned to his European



'I don't need a lot of outside advice'

tour which includes stops in Finland, Lithuania, the ski slopes of France - the vice-president likes to ski almost as much as he likes a round of golf - Bavaria and London. Today he is due to meet Mrs Margaret Thatcher, followed by talks tomorrow with Prime Minister John Major, her successor, and Mr Neil Kinnock, leader of the opposition Labour party.

Would it make a difference if Labour or Conservative formed the next government? Naturally, this was a matter for the British people to decide, the vice-president replied. "But let

me just tell you that John Major, in our viewpoint, has been one outstanding prime minister. There is a very special relationship between the president, George Bush, and the prime minister."

And Labour? Well, Mr Bob Hawke, the recently ousted prime minister of Australia, said the British Labour party had changed, an impression confirmed during a couple of meetings with Mr Kinnock and other Labour leaders. But of all the Labour MPs, Mr John Gilbert had a firm grip on military matters. "A very thoughtful individual," Mr Quayle commented.

It was a rare moment of reflection. Mr Quayle often seems inclined to rush to judgment (although other members of the administration credit him for sound political instincts when it comes to negotiating with Republicans on Capitol Hill). Yet every so often he also comes across as being caught in a time-war.

Asked if the US would support Germany and Japan becoming permanent members of the UN Security Council, the vice-president stalled, suggesting that countries such as Nigeria or Brazil would clamour for similar treatment. Pressed that the US could easily lead the charge toward revising the entry rules, Mr Quayle responded by reminding US influence. "Look how

many times we've been on the losing side on the UN resolutions that have come up. I wouldn't say that the UN is pro-American by any stretch of the imagination. This is an odd judgment coming one year after the US secured UN support for waging war against Kuwait and when the Bush administration is calling for an expanded role for the UN. It is a view which is at least five years out of date.

The vice-president seems much more confident than four years ago when he suffered a thousand indignities at the hands of the television and press. Whatever the public doubts, he remains determined to continue his political rehabilitation, and that includes mastering the intricacies of a second presidential campaign.

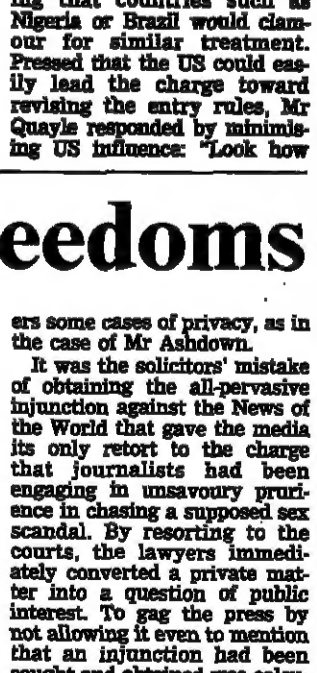
"I am doing it my way... And I am going to rely on myself. I don't need a lot of outside advice." The vice-president speaks with the conviction, if not yet the authority, of someone who has his sights on higher office.

There's no puzzle about Airline of the Year 1992, awarded to Virgin Atlantic for the second year running. For reservations, call 0800 747 747.

JOTTER PAD

CROSSWORD

No. 7,769 Set by QUARK



ACROSS

- The interest could be in the conglomerate (6)
- First class. How to get pot? (6)
- Get through by taking food - eggs initially (6)
- Common chap, they say, is one to make cuts (6)
- Drive out English team to meet the French (6)
- Sat BA - help erratic for lots of characters (6)
- Put back the arithmetical problem into worker's puzzle (6)
- Disclaim the engineers' piece of land (7)
- Mine's the best place for repairs (3-4)
- The papers could be there if needed (2,4)
- Tow left river entangled in weed (6)
- Main passage running through India or Tasmania (6)
- Nothing in broken-down ranch is a source of confidence (6)
- What the heavy roller did? (6)
- Primitive tool Old English backed (almost sure) (6)
- One sent out east (six) by a railway (6)

Louis Blom-Cooper QC

DOWN

- One element in force? (6)
- Hood's gang we hear, thieves originally for fun (6)
- Past, round, bees swarming (6)
- Crazy person may be cracked (7)
- Knock down sale in city unfinished? It's fixed (6)
- Material rising in well-tiled machines (6)
- Place of writing - a plot for hanger-on (6)
- Provider of start for the horse (6)
- The extreme say more than the others (6)
- Continent with a lake in the country (6)
- A wise man swallows his words (6) - and allows for this? (6)
- Front of ship has soft line (4)
- One goes in when school's in session, intervening (7)
- Marble's dull, showy but worthless (6)
- Alcove almost collapsed, it's said (6)
- Old's silver coin turning up (5)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday February 22.

Save Planet Earth
from economists

Mr Lawrence Summers, the World Bank's chief economist, has a fine mind. As a young Harvard professor in the 1980s he gained a reputation for brilliance. He sympathises with many liberal causes and served as economic adviser to Governor Michael Dukakis's ill-fated presidential campaign in 1988. But he appears to have one blind spot: the environment.

This matters because the World Bank is emerging as a key player in the global environmental debate. Will the bank back efforts to impose effective controls on carbon emissions? Will it make development loans conditional on strict environmental controls? Will it support trade sanctions against countries which refuse to clean up their dirty industries?

Mr Summers is well placed to mould opinion within the bank on such controversial issues. Perhaps more importantly, he is responsible for this year's World Development Report, always a powerful pedagogical tool. This year's report - which will be devoted to the economics of the environment - is being published ahead of schedule in an effort to influence debate at the United Nations conference on the environment in Rio de Janeiro. The "Earth Summit" could help set global environmental policy for this decade.

In January, at the American Economics Association meeting in New Orleans, Mr Summers made little effort to hide his feelings. He listened in exasperation to papers arguing that global warming could prove a more serious economic threat than hitherto realised. His own view was that it was a grossly overstated problem. Even on the most pessimistic assumptions, it would cause damage equivalent to only half a year's growth of gross national product (GNP) over the next half century. The implication was that efforts to curb carbon emissions should not be a priority.

The leaking of a confidential bank memorandum last week provided further insight into Mr Summers's thinking. "Just between you and me, shouldn't the World Bank be encouraging

MICHAEL PROWSE
on America

ing more migration of the dirty industries to the LDC (less developed countries)?" he wrote in a memo to senior staff dated December 12. He listed three reasons:

- 1 The economic cost of pollution depends on the loss of earnings from increased illness and death. These costs are lowest in the lowest wage countries. "I think the economic logic behind dumping a load of toxic waste in the lowest wage country is impeccable and we should face up to that."
- 2 Pollution costs start low but rise more than proportionately with the output of toxic substances. This makes sense to shift dirty production to places where environments are still clean. "I've always thought under-populated countries in Africa are vastly under-polluted; their air quality is probably vastly inferior to that compared to Los Angeles or Mexico City."
- 3 The value attached to clean and healthy environments increases as living standards rise. The poor, in effect, cannot afford to have scruples. "The concern over an agent that causes a one in a million change in the odds of prostate cancer is obviously going to be much higher in a country where people survive to get prostate cancer than in a country where under-five mortality is 200 per thousand."

Mr Summers subsequently said these comments were an "ironic" attempt to stimulate debate rather than serious policy proposals. The bank apologised on behalf of Mr Summers and said that protection of the environment was one of its main objectives. It did not condone the dumping of waste in

other countries. The memo's purpose is unimportant; it is the tone of the remarks that is revealing. It is hard to believe that anybody who cared deeply about the environment would write that way, even in a confidential memo. If you cared, you would not describe clean air as inefficient; you would not refer to an argument for dumping toxic waste in poor countries as "impeccable".

For Mr Summers, the environment seems to be just a pile of raw material: something you use up in creating GNP. It is not an uncommon attitude in America. In dashing for growth over two centuries, the US, after all, has despoiled its own continent. The air quality in the Blue Ridge mountains near Washington, once a natural paradise, is now sometimes so poor that people are advised not to leave their cars. Many rivers are poisonous. Urban landscapes are often indescribably ugly. But, hell, most Americans are happy enough. Why should the developing world not follow suit?

Viewed through the distorting prism of market economics, Mr Summers's arguments may appear logical. But should decisions on the location of factories really be determined by estimates of where human life is cheapest? And if the answer is yes, why stop there? Environmental controls are costly. Why should the bank - or anybody else - try to impose any environmental restraints in the third world? Let it enjoy dirty growth. Let the factories smoke. If the globe warms up a few degrees, so much the better: we'll all get a suntan. If the outside world becomes totally inhospitable, we can always live in pressurised plastic bubbles.

This is a recipe for ruin. The challenge is to find an equitable way of financing clean growth everywhere. Rather than figuring out ways to export dirty industries, we should be trying to prevent poor countries from repeating our own awful environmental mistakes. This requires vision from institutions such as the World Bank, not mean-spirited utilitarianism of the kind Charles Dickens satirised in *Hard Times*.

Press intrusions and freedoms

THE POTTER over the press revelations of the sexual peccadillo of Mr Paddy Ashdown, MP, and his former secretary should help to create a better balance between press freedom and editorial responsibility.

The incident brings the day nearer when parliament will legislate to give the individual citizen a right of action for unwarranted invasion of privacy, fitting appropriately alongside a reformed law of libel to protect the individual's reputation and self-esteem.

The second impact of the Ashdown affair should be to alert not just parliamentarians but, more importantly, the legal profession to the dangers to press freedom if lawyers indulge indiscriminately in the use of the injunction prior to publication. Support for a law to protect private lives can and should involve no interference with the editor's right to determine what goes in, and what does not appear, in his or her newspaper or periodical.

No one suggests that freedom of expression is absolute. Nor does anyone suggest that the publication may willfully, or even unwittingly, damage a person's reputation. Every editor has to assess a story with the risk of libel in mind. The libel law provides a remedy by way of pecuniary compensation - sometimes, no doubt, juries over-compensate - to those who establish a falsehood that lowers them in the esteem of their friends and neighbours.

If the libel law currently bears down too heavily on newspapers, it is often in the application of the law in the particular case that errs. Yet if the law itself is defective -



JUSTINIAN

and there is a case for so thinking - then it should be put on the reformer's shopping list for early legislation. There is a strong case for reviewing the law of libel, together with the ingredients of a proposed privacy law.

A call for Calcutt Mark II would be a wise step for the government to take. After all, the Calcutt committee on privacy did not say (as some commentators think it did) that it was impossible to define a law of privacy. It merely rejected the idea for practical reasons, to wit providing a harvest for litigious-minded clients and their lawyers. Instead Calcutt proposed three new criminal offences on journalistic trespass - a most undesirable proposal that would bring the courts and the media into an unenviable confrontation. So far the government has not declared itself in favour of such a proposal.

A privacy law is a necessary component of organised society, to mark the right to respect for the citizen's private and family life, home and correspondence. For the public figure's lover, there can rarely be a public interest in publication, overriding his or her pri-

vacy. For the public figure, there may be cases where the private matter is relevant to his or her public life.

The Press Council in its declaration of principle on privacy in 1978 set the entry into public life did not disqualify an individual from a right to protection of private affairs, "save when the circumstances relating to the private life of an individual occupying a public position may be likely to affect his performance of his duties or public confidence in him or his office". Such a situation could be judged only in the particular case, and is not susceptible to statutory definition. The courts have already pleaded for the ability to give a remedy to those whom the media have declined to leave alone. In the Gordon Kaye case two years ago, when journalists intruded into the actor's hospital room where he was recovering from serious head injuries, all three judges of the Court of Appeal urged the reform which the Calcutt committee thought subsequently was inappropriate.

What is forgotten in that case was the judges' affirmation of a long-established rule of practice in the law of defamation: that the court will rarely grant an anticipatory injunction. To stop a prospective libel would be to interfere with the freedom of speech. The same principle should apply to any new law of privacy. The fact that judges have departed in recent years from that almost invariable rule of practice emphasises how much they desired to extend some help to those threatened with breaches of confidentiality, which has become part of the judicial development that cov-

ers some cases of privacy, as in the case of Mr Ashdown. It was the solicitors' mistake of obtaining the all-pervasive injunction against the News of the World that gave the media its only resort to the change that journalists had been engaging in unwary prudence in chasing a supposed sex scandal. By resorting to the courts, the lawyers immediately converted a private matter into a question of public interest. To gag the press by not allowing it even to mention that an injunction had been sought and obtained was calculated to arouse cries of prior restraint and interference with the public's right to know - that the legal system was being used to silence the press.

The door-stopping that preceded the lawyers' unthinking rush to judgment reveals another aspect of the invasion of privacy: the pre-publicity harassment and intrusion on private property by journalists.

If the press wishes to assure politicians that under the new Press Complaints Commission it is behaving better, it could repair its public image that nothing has changed. The newspaper industry should set up an independent inquiry to examine the media activity over the last fortnight in relation to Mr Ashdown and his secretary. We may then know how well or badly journalists and their editors behaved, and whether they are serious in supporting the Press Complaints Commission and the industry's code of practice, which states that intrusions and inquiries into private lives "are not generally acceptable".

Louis Blom-Cooper QC

Prices for electricity generated by the power of the electricity generating plant in England and Wales.			
Period	Unit	Price	Price
1st hour	£/MWh	12.14	12.14
2nd hour	£/MWh	12.14	12.14
3rd hour	£/MWh	12.14	12.14
4th hour	£/MWh	12.14	12.14
5th hour	£/MWh	12.14	12.14
6th hour	£/MWh	12.14	12.14
7th hour	£/MWh	12.14	12.14
8th hour	£/MWh	12.14	12.14
9th hour	£/MWh	12.14	12.14
10th hour	£/MWh	12.14	12.14
11th hour	£/MWh	12.14	12.14
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14th hour	£/MWh	12.14	12.14
15th hour	£/MWh	12.14	12.14
16th hour	£/MWh	12.14	12.14
17th hour	£/MWh	12.14	12.14
18th hour	£/MWh	12.14	12.14
19th hour	£/MWh	12.14	12.14
20th hour	£/MWh	12.14	12.14
21st hour	£/MWh	12.14	12.14
22nd hour	£/MWh	12.14	12.14
23rd hour	£/MWh	12.14	12.14
24th hour	£/MWh	12.14	12.14

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